

JOURNAL

FINANCIAL TIMES

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Aquino's dangerous
allies against
communism, Page 18

World news

Business summary

Senate blocks bid to halt Contra aid

THE US Senate yesterday narrowly defeated a move to stop \$1bn in American military aid to the Nicaraguan Contra rebels.

The 52-48 vote highlights deep divisions within the US congress on American involvement in Nicaragua.

The House of Representatives voted last week to block the \$4bn of aid - part of a \$100m package approved last year by Congress - in a largely symbolic show of disapproval of the Reagan Administration's Contra policy. The House vote was symbolic because the Democrat-controlled Congress has too few votes to override a Presidential veto of moves to block existing military aid.

The crucial test for the Administration comes in September when Congress votes on a \$105 million second round of US funding of the Contras.

Deaver indicted

Michael Deaver, former White House aide and close friend of first lady Nancy Reagan, was indicted by a federal grand jury on perjury charges for allegedly lying under oath about his lobbying activities.

Hostage fears

French fears over the fate of the French hostage under sentence of death in Beirut deepened with the publication of a statement by his captors stiffening the terms for his release.

Iran 'holds Waite'

Missing Anglican church envoy Terry Waite is being held in the Iranian embassy in west Beirut, said Soviet magazine Literaturnaya Gaveta, which has accused him of involvement in arranging arms shipments to Iran.

Macao 'breakthrough'

Chinese and Portuguese officials hinted strongly at a breakthrough in talks on turning over the Portuguese-run territory of Macao to China.

Funeral restrictions

South Africa imposed severe restrictions on funerals in an area of Natal province where seven schoolchildren were massacred in apparent inter-racial violence within the black community.

Sri Lanka clash

Five members of the Liberation Tigers of Tamil Eelam separatist group were killed by a rival rebel group in the eastern jungles of Sri Lanka, a Government spokesman said.

Spanish unrest

Widespread labour protests against economic austerity policies continued with rail traffic disrupted and the Spanish Government warning it would deal firmly with violence at demonstrations.

European poll

Two out of three EEC citizens are broadly in favour of the Community developing into a "United States of Europe." Almost half would entrust a European government with responsibility for the economy, foreign affairs and defence within the next 20 years. Page 18

Turkish protest

Some 5,000 members of the oil workers' union, Petrol-Is, went on strike as Turkish trade unions opened a protest campaign over what they regard as an anti-worker stance by the Government.

Press restrictions

The Indonesian Government has announced new restrictions on foreign journalists in an apparent bid to limit coverage of next month's national elections.

CONTENTS

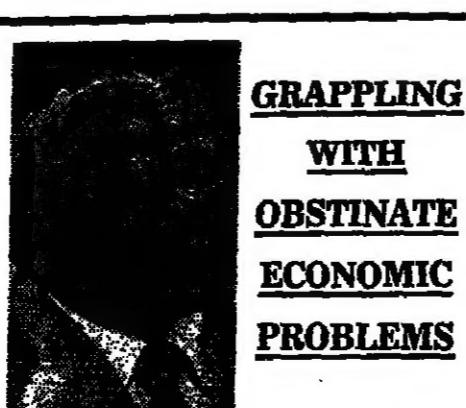
Europe	2, 3	Consensus	32
Companies	19, 20	Currencies	33
America	5	Editorial comment	15
Companies	19	Eurobonds	22
Overseas	4	Euro-options	22
Companies	23	Financial Futures	31
World Trade	6	Gold	30
Britain	7-12	Int'l Capital Markets	22
Companies	24, 25-29	Letters	17
Agriculture	38	Lex	17
Appointments	11	Lombard	17
Arts - Reviews	15	Management	14
World Guide	15	Market Monitor	42
Commercial Law	11	Men and Matters	15
Commodities	36	Money Markets	31
		Hire Materials	30
		Stock markets - Europe	30-42
		- Wall Street	33-42
		- London	33-42
		- World Index	22
		Technology	13
		Unit Trusts	22-32
		Weather	15

GRAPPLING	Trade: lipstick war breaks out in Europe.....	6
WITH	Business law: beer and an EEC hangover.....	9
OBSTINATE	Editorial comment: dilemmas of success; Finland's election	16
ECONOMIC	Alaskan Arctic: the oilman's final frontier	16
PROBLEMS	Lombard: lighting up a Coronary	17
	Economic Viewpoint: aftermath of the UK budget	17
	Lex: Morgan Grenfell, United Biscuits, Turner & Newall, gifts	18
	Canada: Inc's man from the valleys	19

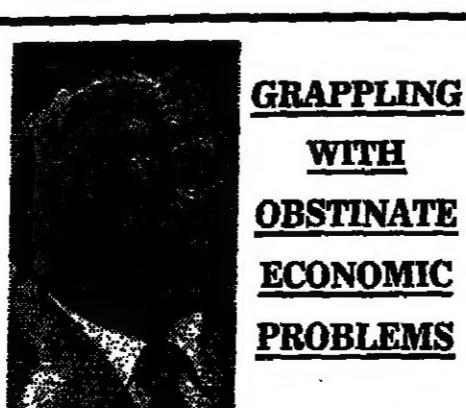
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



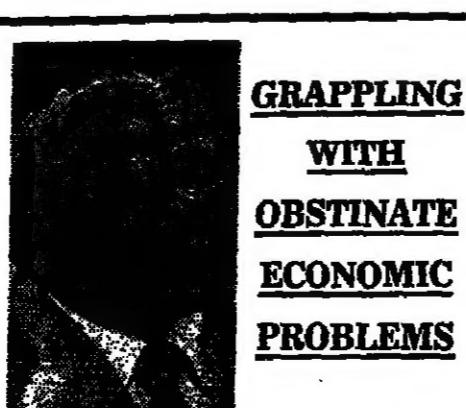
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



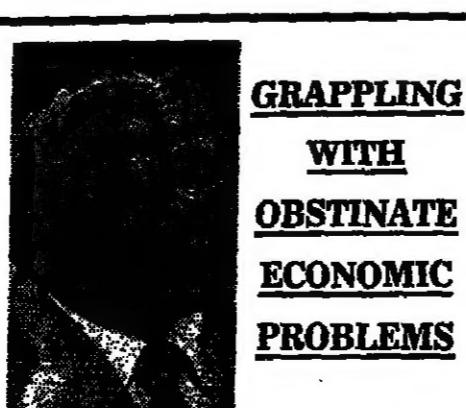
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



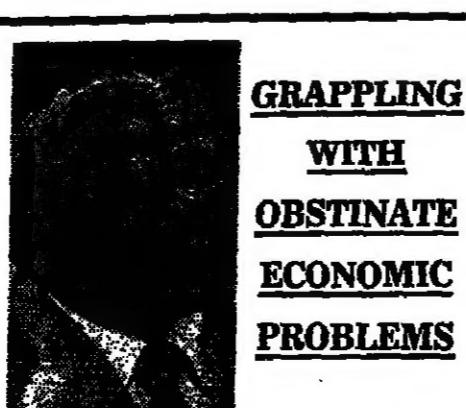
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



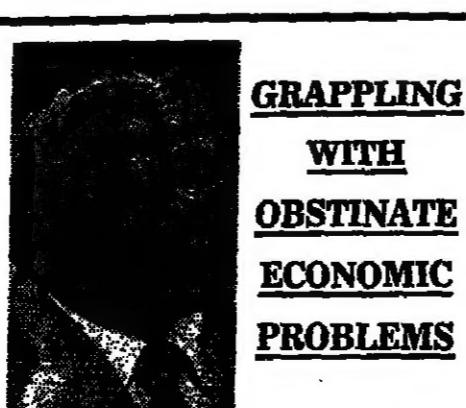
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



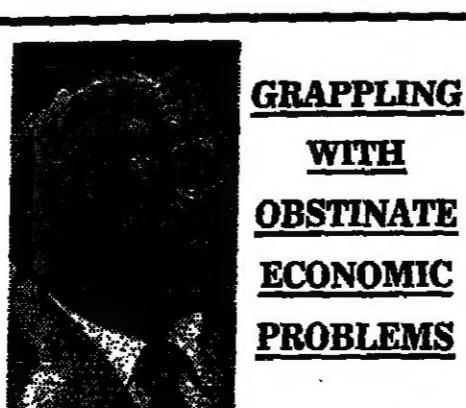
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



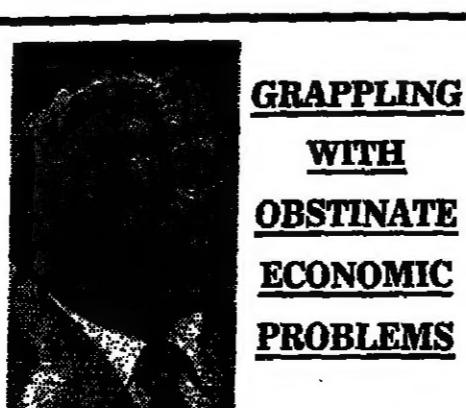
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



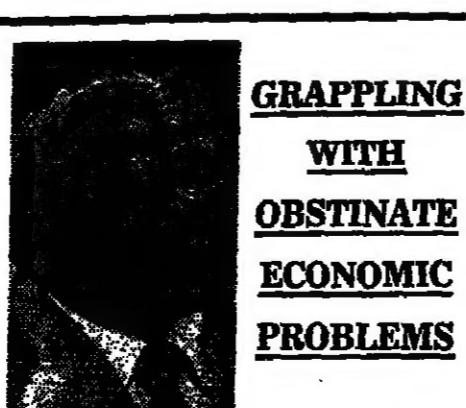
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



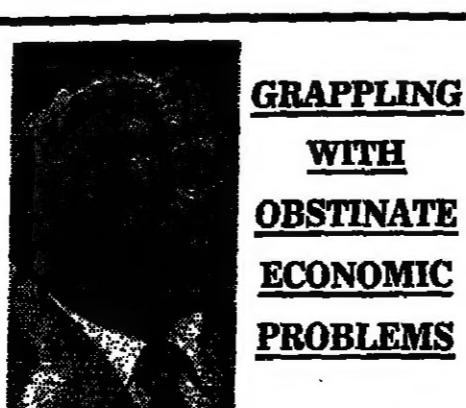
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



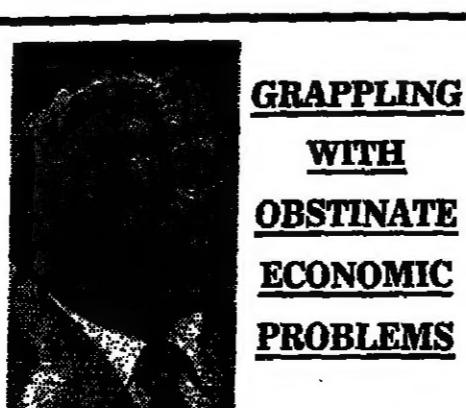
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



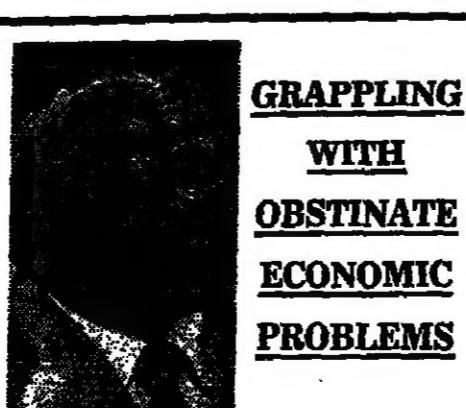
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



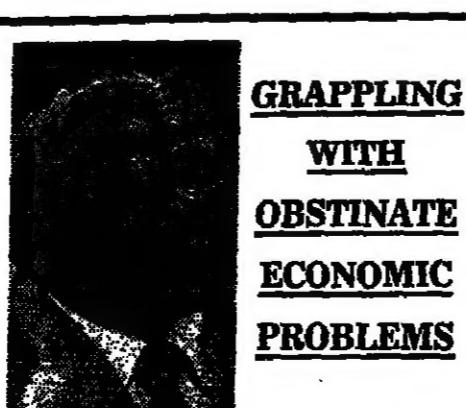
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



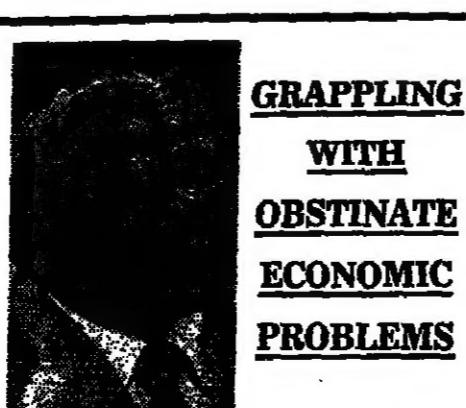
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



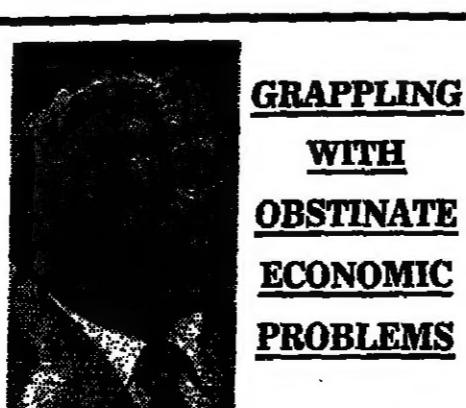
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



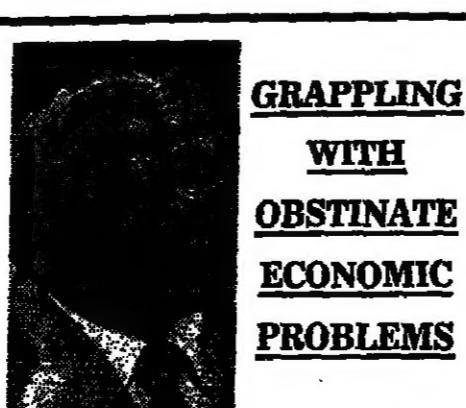
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



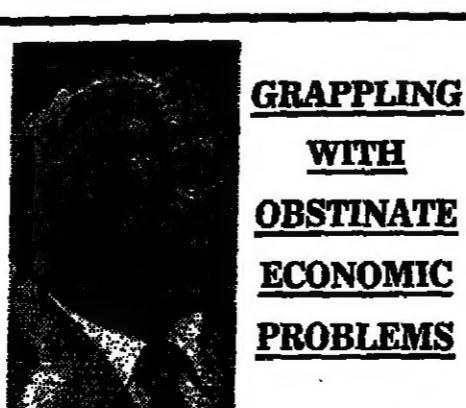
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



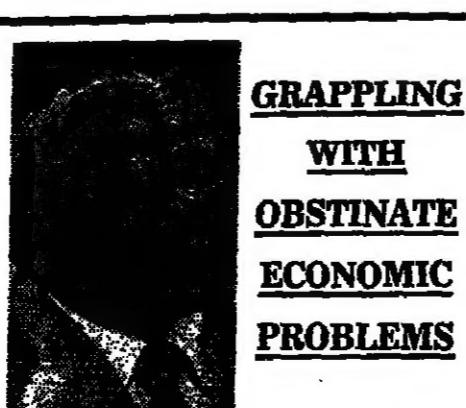
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



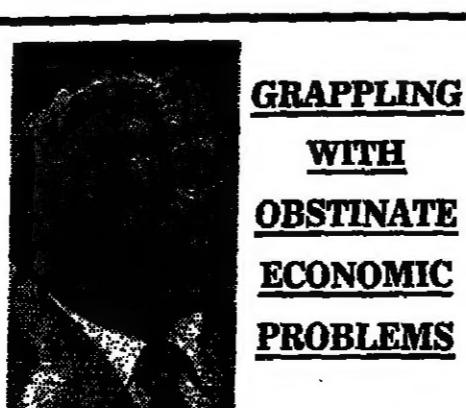
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



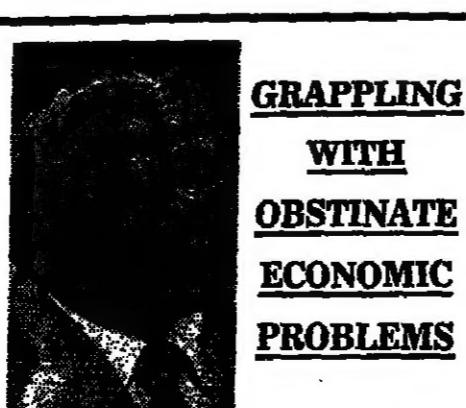
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



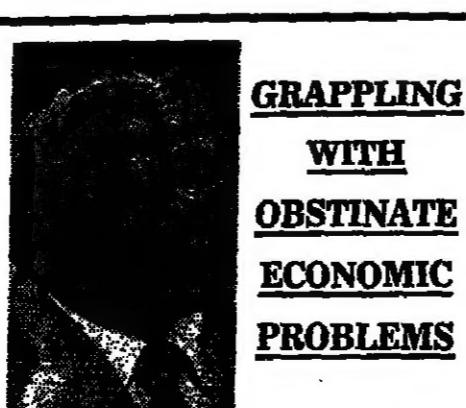
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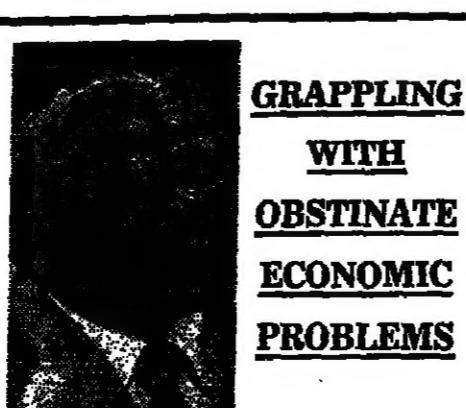
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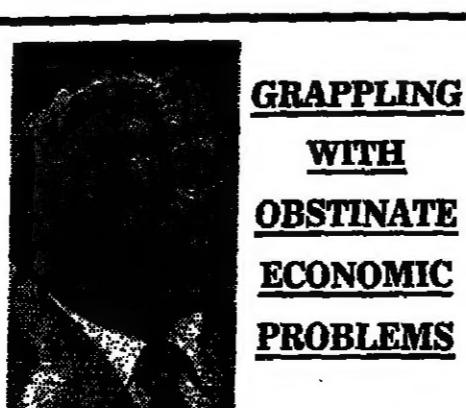
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



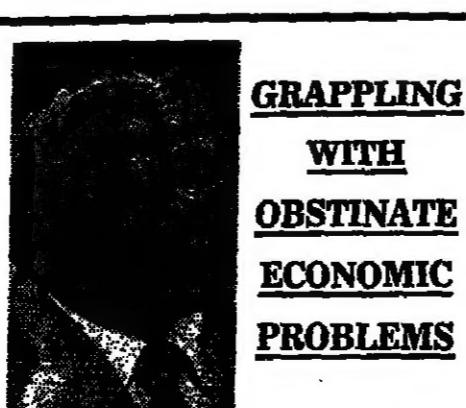
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



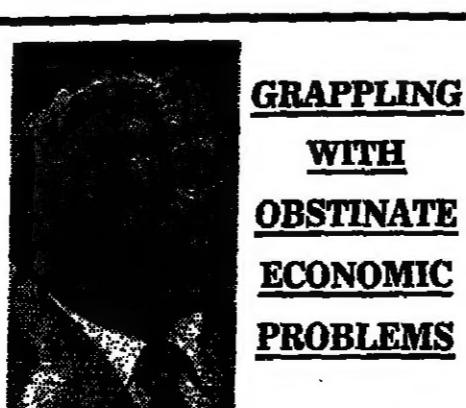
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



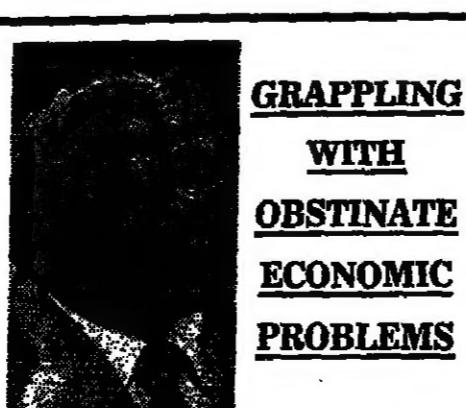
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



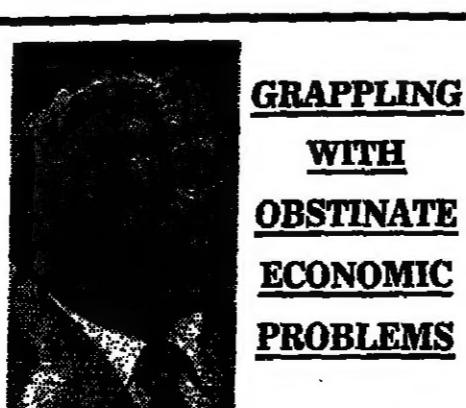
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



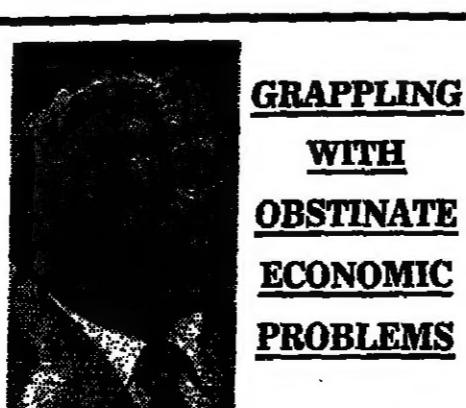
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



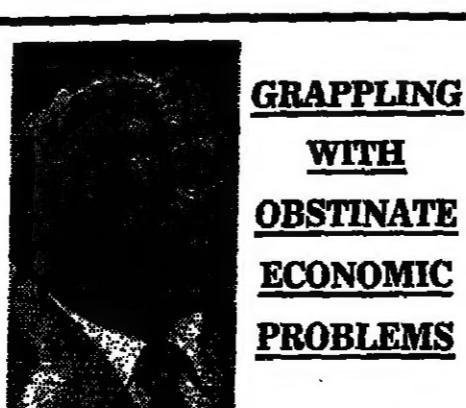
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



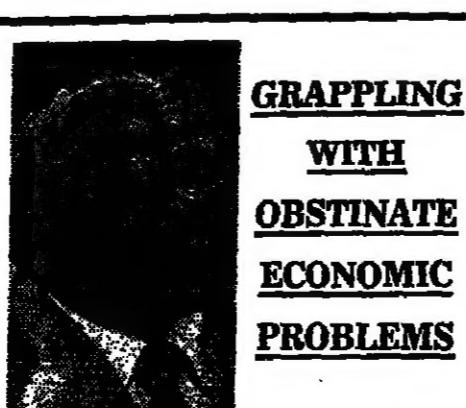
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



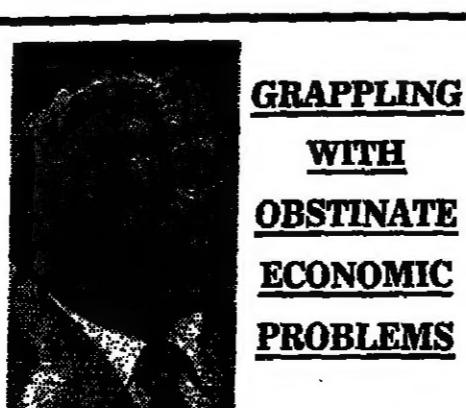
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



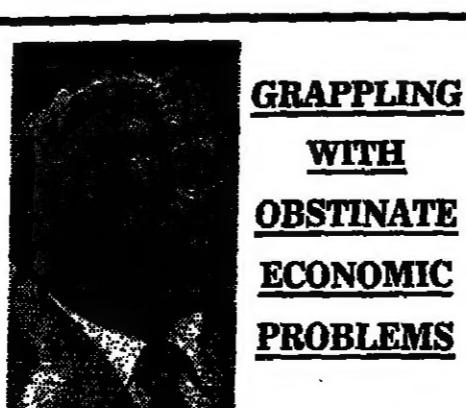
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



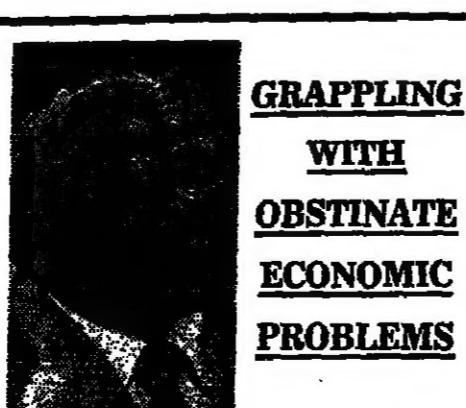
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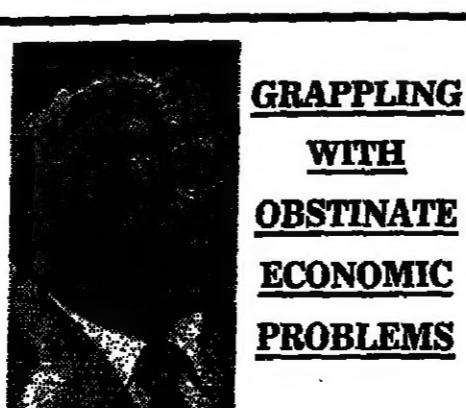
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



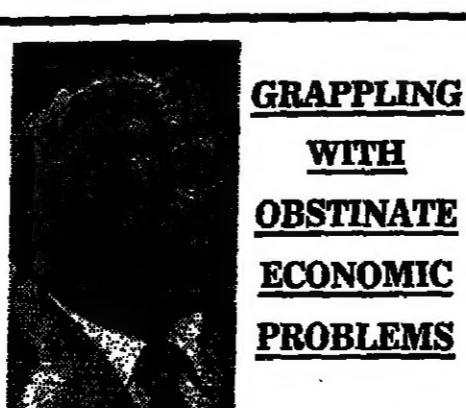
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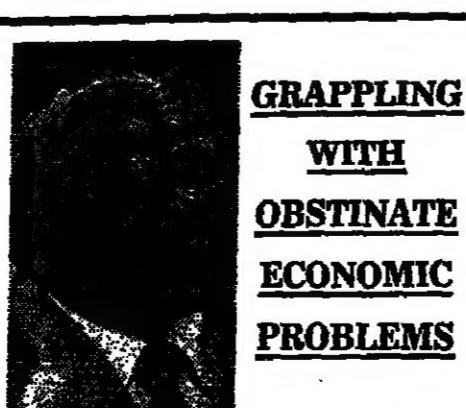
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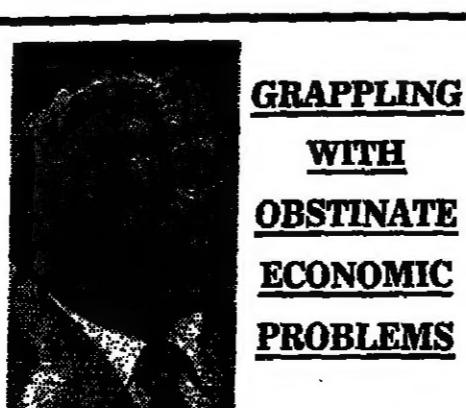
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



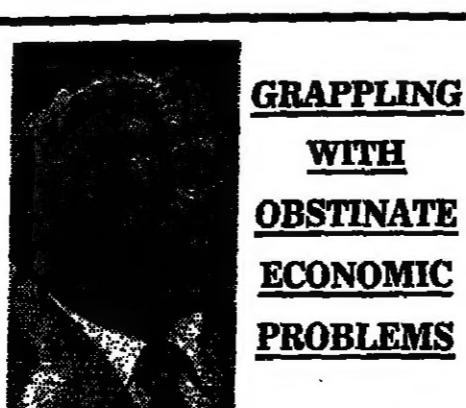
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



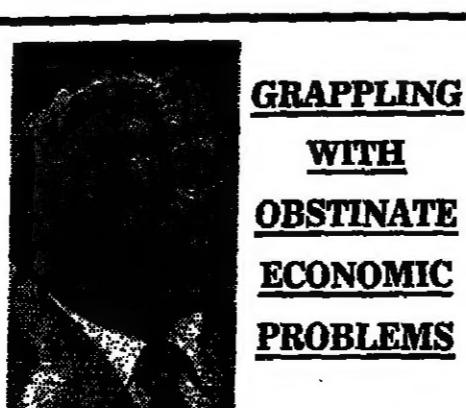
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



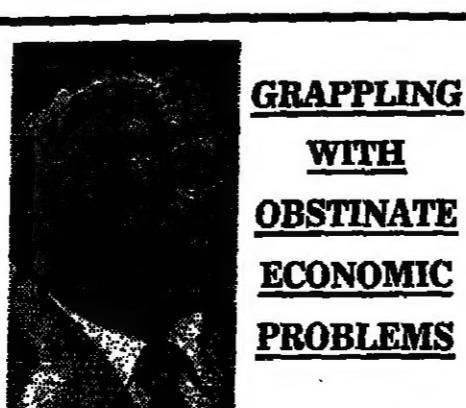
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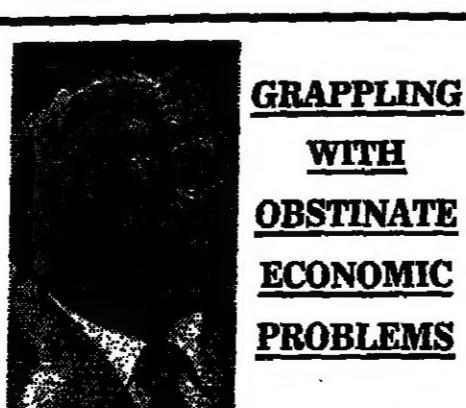
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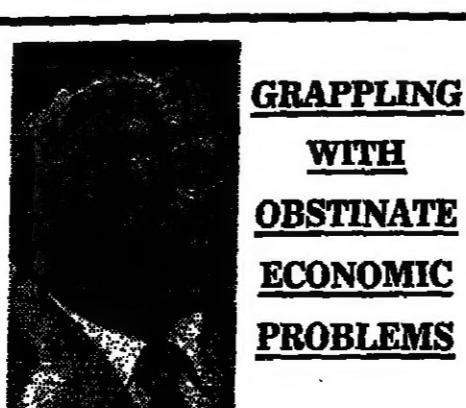
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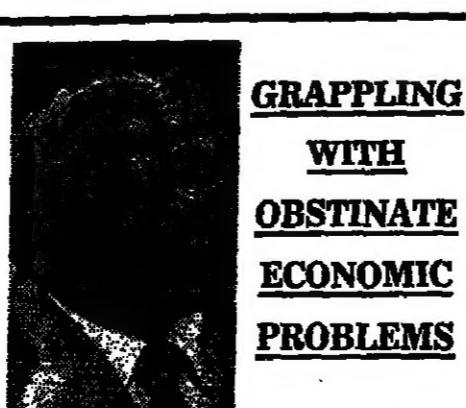
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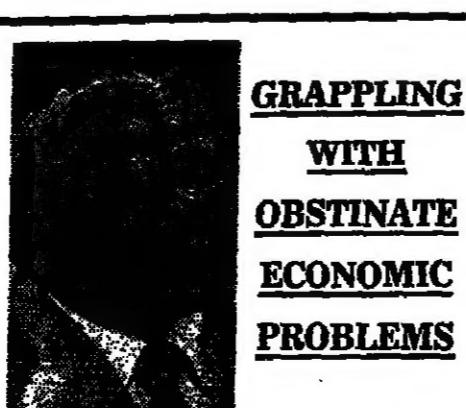
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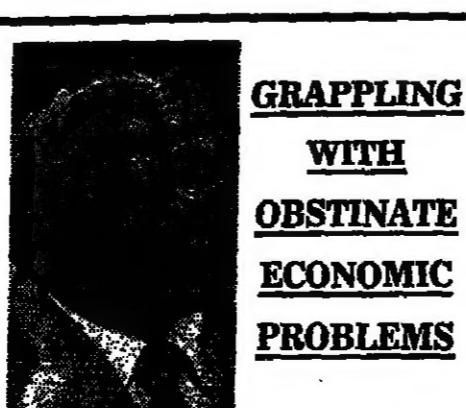
Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4



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EUROPEAN NEWS

Hazel Duffy looks at a major challenge facing officials at the European Commission
Higher profile sought for EEC regional aims

THE NORMALLY placid officials in the European Commission are increasingly questioning the logic of having a Community regional policy over which they have so little control and from which they derive so little kudos.

At a time when regional economic divisions in Europe are deeper than ever—whether between one region and another, or one country and another—Brussels is largely powerless to do anything other than sprinkle Community funds here and there, in accordance with the regional policies of each individual government.

Ironically, the one area where it is having some impact is on the distribution of national government aids to the regions.

A long-running disagreement between the Commission and the West German Government is coming to a climax, with Bonn insisting that it is its business and not the Commission's to determine the boundaries where national and regional government aid can be paid.

But it is the European Regional Development Fund which is central to the role that

the Community wants to play in reducing regional disparities. In the main, the fund is a means for transferring cash to the regions according to national policies. Brussels would like it to reflect more those decisions made at a Community level.

A start is being made through what is called "integrated operations." Brussels is trying to co-ordinate some of the funds that go to the regions—the European Regional Development Fund, part of the Social Fund, and the much smaller fund for modernisation of agriculture.

Integrated operations schemes were set up initially in Belfast and Naples. Then last summer, Ministers agreed to expand the idea. Guidelines were issued with guidelines on how to prepare programmes for areas they thought suitable for this approach.

With European governments cutting back in many cases on regional aids, local/regional authorities have been quick to submit studies (some part-funded by Brussels) detailing plans for large-scale improvements and economic regeneration.

From Britain, for instance,

EUROPEAN REGIONAL DEVELOPMENT FUND 1986		
Commitments and payments—provisional (in Ecu m)	Commitments	Payments
Italy	813.63	761.43
UK	513.16	448.35
Spain	640.88	314.30
Greece	309.45	302.30
France	259.25	200.34
Portugal	380.84	188.74
W Germany	82.53	81.73
Ireland	125.13	77.94
Belgium	19.14	21.54
Netherlands	20.27	14.59
Luxembourg	0.97	11.63
		6.13

Source: European Commission

funds and Mr Jacques Delors, Commission president, wants pledges from the member states that would double its resources over the next five years.

Last year, the fund agreed to payments totalling Ecu 3,180m (£3.23bn), of which Ecu 2,350m was actually paid out. Most of this money offsets funds which have either already been handed over by national governments or have been included in their budget calculations.

In other words, it is not "additional" to national funds and the Commission gains little

fund. It actually received 17 per cent last year.

The negotiations this year on quota ranges will be crucial in plating the Commission's determination to mould the fund more towards being a vehicle for determining Community priorities—particularly the need to bring the poorer countries closer to the wealthy—and the equally strong determination of governments to make sure that their problem areas still get what they see as a fair share of the fund.

The integrated operations programme, however, is the more ambitious and challenging. To succeed, it will need a considerable effort by the Commission to get its act together by co-ordinating different sections and interests.

It will also need a willingness by the governments to endorse the different approach. Already there is a suspicion that the programme funds might be used to replace national funds. If that turns out to be the case, the object will have been largely defeated. The fund would then continue to be mainly a means of transferring money back to certain governments.

The recommendation has cast doubt on whether it was necessary to destroy about 5,000 tonnes of contaminated food, worth an estimated \$20,000 (£15m) in Sweden last year.

Experiments have shown that 82 per cent of the reindeer slaughtered were unfit for sale to the public because the meat contained more than 360 bequerels per kilogram. They were fed to reindeer instead, and the Government had to pay compensation to Lappes in the worst affected areas who make their living from selling reindeer meat.

According to Mr Jack Valentini, deputy director at the SSI, the Swedish regulations were too severe, though the Institute believed it was necessary to play safe at the time. Other European countries, including Norway, allowed much higher levels of radiation in food.

The SSI now thinks that it is more important to consider the total amount of radioactivity consumed. It says that a yearly intake of 50,000 bequerels is acceptable and has suggested that the threshold for food sold over the counter could be raised to 16,000 bequerels.

If these recommendations are taken up by the national food administration, the onus would be on the individual to keep a daily record of how much radioactivity he or she has consumed.

According to the SSI, most Swedes can safely stay within the 50,000 limit—though the Lappes could still face problems.

Some Lappes consume as much as 100 kilograms of reindeer meat a year. Mr Mats Holmberg, a researcher at the SSI, says they now have two alternatives: "either they can stop consuming meat, or they can feed their reindeer on radiation-free fodder provided by the Government."

France grows fearful over hostage's fate

BY DAVID HOUSEGO IN PARIS

THE SWEDISH National Institute for Radiation Protection (SSI) has admitted that stringent measures introduced to test radioactivity levels in food in the wake of the Chernobyl disaster were unnecessarily tough.

The statement issued in Beirut by the so-called Revolutionary Justice Organisation which holds the TV technician Jean-Louis Normandin said that his execution would be postponed for a week. But for the first time it alleged that Mr Normandin was a spy working for the French and Israeli governments and threatened to punish France for its support of Iraq in the Gulf War by the "harshest actions carried out in France itself."

Mr Normandin, whose picture was released along with the statement, was apparently sentenced to death by the organisation over the weekend. The French Government has since been pressing for his release and Lebanese personalities have also called for clemency.

The statement also appears for the first time to link the fate of Mr Normandin to the sentence recently imposed by Georges Ibrahim Abdallah, a senior French terrorist.

The document, which was delivered to the Beirut newspaper Al Nahar, also adopts the "language of

French" support for free

demands that it cease

the supply of arms" which entail

daily destruction, annihilation

and tragedies for oppressed

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peoples."

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'US of Europe' favoured by most in EEC

BY QUENTIN PEEL IN BRUSSELS

TWO out of every three EEC citizens are broadly in favour of the Community developing into a "United States of Europe." Almost half would entrust a European government with responsibility for the economy, foreign affairs and defence within the next 20 years.

An overwhelming majority expects to be watching European television channels by the year 2000, but only half expect to be using a common currency. Two-thirds expect to learn another language - or have children who speak another - by the end of the century.

The French emerge most positive of all in their vision of a "European future," and even the normally nationalistic British are not far behind. But West Germany and the Netherlands, traditionally two of the most Community-minded of member states, are much less certain of the future.

These are some of the startling conclusions of an ambitious opinion poll carried out by the European Commission in Brussels to assess the vision of ordinary Europeans at the time of the 30th anniversary of the Treaty of Rome.

Europe 2000, an anniversary issue of the Eurobarometer opinion poll, shows that European citizens are very often more Community minded than their own national governments. But it also shows up key differences in national perceptions, and what aspects of sovereignty may be negotiable.

Bid to save ozone layer wins support

BY GEORGE GRAHAM IN PARIS

INDUSTRIAL nations are moving closer to agreement on the need to curb chemicals which damage the ozone layer in the earth's upper atmosphere.

The US health-seeking support for curbs at this week's high level meeting in Paris of the Organisation for Economic Co-operation and Development's chemical group, and now believes it will be possible to reach agreement by the end of this year.

Mr Lee Thomas, administrator of the US Environmental Protection Agency, said yesterday that he sensed increasing support for plans to phase out chlorofluorocarbons (CFCs) and halons, and expected to sign a accord in September under the auspices of the United Nations.

Brussels aims to open up public purchasing further

BY QUENTIN PEEL IN BRUSSELS

THE European Commission yesterday announced a new assault to open up the Ecu 400bn (£288bn) public purchasing market in the EEC, proposing sweeping powers to counter national barriers.

The plans would give Brussels the power to suspend the award of government contracts for three months, if they have not provided properly for cross-border bidding. They would also establish rules so that EEC contractors could challenge national tendering procedures through the national courts - with the support of the Commission if necessary.

The proposals announced yesterday by Lord Cockfield, Commissioner responsible for the internal market, amount to the third major move in 12 months to open up public purchasing to genuine cross-border competition. The next step will be to extend the open tendering rules to four major excluded areas: telecommunications, transport, water and energy.

In spite of the professed commitment of the 12 member states to removing all national

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Yugoslavia's PM appeals for closer links with EEC

BY QUENTIN PEEL IN BRUSSELS

THE YUGOSLAV Government has appealed to all 12 member states of the EEC to revive their flagging trade ties and boost their co-operation with Yugoslavia - for political as well as economic reasons.

A personal letter from Mr Ranko Mikulic, the Yugoslav prime minister, was sent to all the EEC foreign ministers, and discussed this week at their annual council meeting. It spelled out his government's concern and dissatisfaction at what he described as "stagnating" co-operation between Yugoslavia and the Community, and the deteriorating pattern of trade.

Mr Mikulic underlined that 85 per cent of his country's trade deficit and 65 per cent of its bilateral debt servicing obligations were with EEC member states. Yet the share

of the Community in the overall foreign economic relations of Yugoslavia was "falling considerably."

The letter hinted at the Yugoslav Government's concern at its increasing dependence on

nations. But any suggestion that Yugoslavia should return to the International Monetary Fund for stand-by credits was unjustified, they said.

The Government yesterday stressed that while the law was in force it had to be obeyed. But government representatives admitted that the present law to freeze wages at the level prevailing during the fourth quarter of

last year was unfair to some organisations.

Yugoslavia has been gripped by a wave of industrial unrest over recent days in response to the law. This has come at a bad time for the Government which is wrestling with triple-digit inflation and a worsening external position.

Officials are concerned that reports of the strikes might worry the country's creditors

that it was of poor quality and that the civil service, which itself had been depleted because of poor pay rates, had implemented it badly.

On the present debt problem, officials said the current policy on wages was in response to creditors' demands on inflation control, and a decision to lift interest rates, control the money supply and depreciate the dinar was on the IMF's advice.

It is in Yugoslavia's long term and lasting interest to develop stable, equitable and compressive co-operation with the European Community, on the basis of mutually agreed principles."

Hoechst opens court fight

THE West German chemical company Hoechst yesterday opened a fight in the European Court against the European Commission over an EEC anti-cartel raid on the company's Frankfurt-based headquarters.

Hoechst refused to let in EEC and West German Cartel Office officials when they demanded access in mid-January as part of an investigation into alleged price fixing.

French privatisation cash to boost state investment

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government is to provide a stimulus to fixed capital investment in the economy by drawing on the proceeds of its privatisation programme which are now expected to be far larger than anticipated in this year's budget estimates.

The Treasury now expects that if the privatisation of Societe Generale, the state-owned bank, and Assurances

Generales de France, the large insurance group, goes ahead in the second half of the year, budget receipts from privatisation will amount to almost FF 45bn (£5.7bn) as opposed to the FF 30bn initially announced.

The Economy Ministry announced yesterday that a third of this will be reserved for capital endowments for the nationalised industries thus

providing them with about FF 15bn of free funds or FF 12bn more than originally earmarked in the budget.

The Government has always maintained that the receipts from privatisation would only be used to pay off the national debt or for capital endowments in the state sector. Among planned beneficiaries this year are Renault (FF 3bn), CdF Chimie, the chemicals group

(FF 1.5bn) and the steel sector (FF 1.8bn).

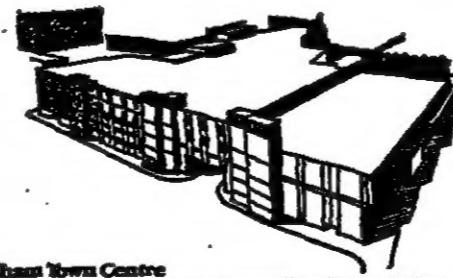
In practice, the government is now expected to widen the orbit of potential beneficiaries so that the additional funds can provide a stimulus to a wide range of research, capital equipment and public works programmes. Details are expected to be announced by Mr Jacques Chirac, the Prime Minister, when he makes a major tele-

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OVERSEAS NEWS

Hong Kong storm breaks over illegal censorship of films

BY DAVID DODWELL IN HONG KONG

THE Hong Kong Government yesterday appeared to be headed towards fresh controversy over civil liberties following revelations that it has been censoring films—including films that might offend Peking—without legal authority.

The dispute comes just a week after the introduction of laws that many claim could be used to gag the local press, and is likely to deepen anxieties over basic freedoms in the territory as the date nears when China will regain sovereignty from Britain.

Senior administrators were in a state of shock yesterday—one official said several had been "speechless"—as they tried to gauge the damage that may be done following the first-ever leak of secret papers presented to the Executive Council, in effect the territory's inner cabinet.

Details of the contents of the confidential papers were disclosed comprehensively in the Asia Wall Street Journal and have triggered a government investigation on how such a high-level leak could have occurred.

Peking hint of Macao deal

BY ROBERT THOMSON IN PEKING

CHINESE and Portuguese officials hinted yesterday that they would announce agreement today on China's resumption of control over Macao, a small Portuguese enclave off southern China.

Zhou Nan, China's chief vice-Foreign Minister, emerged from talks with Portuguese officials here yesterday with an uncharacteristic broad smile and a Portuguese

diplomat gave an assurance that "tomorrow will be a nice day."

In recent months, Chinese officials have become impatient with Portugal's insistence that the two countries take their time in deciding the future of Macao.

China has insisted that the handover take place before the end of the century,

Steven Butler reports on developments in an island state's most sensitive issue

Tony Hawkins sees tough political decisions ahead for Harare

Zimbabwe's fortunes begin to fade

THE ZIMBABWE economy is being pushed into recession this year by the combination of a tightening foreign currency constraint and severe drought.

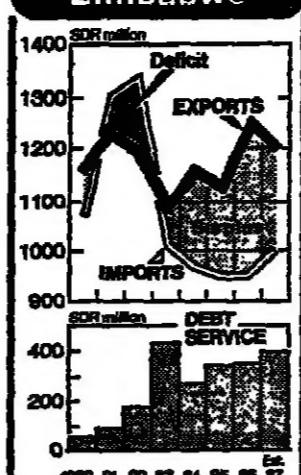
Lower real farm production, continued stagnation in the mining industry (except gold), declining manufacturing output and the tight external payments position mean that real gross domestic product, which grew last year after growth of more than 9 per cent in 1985 will fall this year by at least 3 per cent.

Since independence seven years ago that they were censoring films without legal authority. The minutes also identify groups that would be potentially troublesome—including Britain's parliament, and members of the Legislative Council in Hong Kong—if the news leaked out.

Controversy over the issue will be greatly magnified in the wake of protests last week as the Government steamrollered through the Legislative Council's press laws.

Yesterday's most embarrassing disclosure concerned work of a committee known as the legal affairs policy group that has been investigating how the Government can acquire the power to censor or suppress films that show mainland China in an unfavourable light.

Zimbabwe



ing and lead to a fall of at least 5 per cent in manufacturing output this year.

Although Zimbabwe had a record \$390m trade surplus last year, and its first post-independence surplus on current account in the balance of payments, these figures mask four key developments—the depreciation of the Zimbabwe dollar since 1983, the one-off impact of a doubling of gold exports last year, the steep fall in capital inflows in the last two years and, most important of all, the sharp rise in debt-service obligations.

While in Zimbabwe's dollar terms exports have grown at a handsome 18 per cent annual rate since 1980, when calculated in special drawing rights (SDRs), they have expanded at only one per cent annually. The same is true of imports which in SDR terms last year were some 30 per cent below their 1982 peak. Because exports—in real terms—have hardly grown at all since 1980, while debt-service charges have

increased sevenfold, import capacity has been forced to take the strain.

While exports grew 10 per cent last year, this was largely the result of one-off doubling of gold exports achieved by running down the gold stockpile. Thus although the balance of payments on current account swung from a deficit of US\$150m in 1985 to a small \$25m surplus, this and the \$120m increase in gold exports was swamped by a \$340m decline in capital inflows.

Exports are likely to fall this year partly as a result of the drought, but mainly because gold sales will decline from last year's exceptional level. At the same time, however, debt-service will hit exports. Fuel imports absorb a further 13 per cent of total exports while invisible (other than debt-service) also account for 13 per cent leaving only 45 per cent of exports—or about \$800m—available to finance imports and to pay for Zimbabwe's involvement in the war against the rightwing Renamo rebels in neighbouring Mozambique.

No official figures are available for the cost of the war, but when purchases of military hardware—not necessarily linked to the Mozambique conflict—are taken into account, the balance of payments cost is put at around \$100m which leaves \$700m available for non-fuel imports—about one third less than was actually available five years ago.

Small wonder, then, that the air is thick with gloomy forecasts of retrenchment and falling output in industry.

Compounding the problem is the current serious drought. There is no food crisis, since the maize stockpile is estimated at around 1.8m tonnes which will last the next two years at least. But lower maize production—the forecast is for 520,000 tonnes compared to

last season's 1.6m tonnes—will still eat 10 per cent of the value of farm production in 1987 and reduce GDP by 1.25 per cent.

Fortunately, the maize losses should be recouped from increased cotton, tobacco, oilseeds and beef production. Cotton output will rise 26 per cent to a record 317,800 tonnes, and soybean deliveries are forecast to increase 20 per cent to 100,000 tonnes.

Recovery in 1988 will depend on favourable weather conditions and improved import capacity, which it would seem is only likely in the near-term to come from renewed foreign borrowing.

In this situation, Harare has turned to commercial borrowing and is currently negotiating a "bridging" foreign currency loan of \$150m with the four international banks that have branch operations in Zimbabwe—Barclays, Standard Chartered, Bank of Credit and Commerce and Grindlays. But this—and the import embargos—can be no more than temporary stopgaps.

While external debt-service obligations peak this year they will remain high for the rest of the decade averaging \$450m annually between now and 1990. Consequently an export-led growth strategy is essential though ministers and even industrialists continue to speak optimistically of import-substitution savings and countertrade as if these offered a panacea.

The signs are that Harare is moving towards some form of import liberalisation which, along with some tough political decisions government spending will open the door to World Bank structural adjustment lending and allow increased imports and faster growth.

We shall seek freedom of all the hostages," said Mr Nahib Berri, head of the Amal militia and Lebanon's Justice Minister.

A bearded Mr Bachir Gemayel, wearing a brown robe and a white shirt, went as Mr Berri spoke at a news conference attended by Brig.-Gen. Ghassan Kanafani, the chief of Syrian intelligence in Lebanon.

Zambia opts for two-tier exchange system

ZAMBIA has successfully concluded talks with the International Monetary Fund on its economic policy and one result will be a two-tier foreign exchange system.

Mr Leonard Chivamu, Central Bank Governor, said: "Results from Lusaka.

An economic adjustment programme favoured by the IMF ran into trouble last year after a drop in prices for copper—the main export—and food riots in December in which 15 people died. The riots made the Government retreat from a policy of ending subsidies on maize, a staple food.

In January, Zambia also had to suspend a system of anchoring foreign exchange preferred by the IMF after it resulted in a sharp fall in the kwacha to 15 to the dollar.

Auctions will now be reintroduced within a strict system that will maintain another exchange rate for certain transactions, Mr Chivamu told a news conference last night after three weeks of talks with an IMF mission.

He also said that Zambia had closed debt arrears with the IMF for 1985 with a \$16m bridging loan from Standard Chartered Bank.

Hostage released

A Saudi embassy employee kidnapped in Beirut more than two months ago was released yesterday. A Sheik Modar, leader of his militia and Syria assumed the man's freedom, AF reported from Beirut.

"We shall seek freedom of all the hostages," said Mr Nahib Berri, head of the Amal militia and Lebanon's Justice Minister.

A bearded Mr Bachir Gemayel, wearing a brown robe and a white shirt, went as Mr Berri spoke at a news conference attended by Brig.-Gen. Ghassan Kanafani, the chief of Syrian intelligence in Lebanon.

Three killed in Punjab

Sikh extremists killed three people in Punjab yesterday, as the state government called New Delhi for paramilitary reinforcements to counter the fresh wave of violence, Home reports from New Delhi.

Police said the assailants attacked the three this morning near the Shikh holy city of Amritsar. Mr Kamaljit Singh, minister of state in the Home Ministry, told the state parliament his government had asked for more than 600 additional paramilitary Central Reserve Police for Punjab.

Burma property curbs

The Burmese Government has passed a law to restrict the sale of land, buildings and fixtures to or from foreigners and foreign companies. Ozier Tsoi writes from Rangoon. Transfer by others means, such as gift or mortgage, is also forbidden. The penalty is three to five years' imprisonment and the confiscation of the property.



Lee Kuan Yew

Race relations debate resurfaces in Singapore

WHAT WE are seeing here is discrimination," said Chiam See Tong, Singapore's lone opposition MP, in a brutally frank parliamentary debate this week about Singapore's most sensitive domestic issue—race relations.

The potentially explosive subject in multiracial Singapore has received unusual public and private airing in recent months after the November visit to Singapore by Israeli President Chaim Herzog touched off a storm of protest in the region, which outside of Singapore is dominantly Islamic.

The issue came up again with new immediacy following a remark several weeks ago by Singapore's second Minister for Defence, Brig Gen Lee Hsien Loong, who defended the policy of the Singapore armed forces of not putting its Malay citizens into some sensitive po-

sitions, such as piloting fighter aircraft.

"We don't want to put any of our soldiers in a difficult position where their emotions for the nation may come in conflict with his emotions for his religion," Gen Lee said.

The remark has been interpreted in a crude way to mean that the Singapore Government does not trust the loyalties of its Malay citizens.

Gen Lee says that promotions in the armed forces are based on merit, although the ranks of officers are rather thin in Malaya because of lower educational levels in the Malay community.

Gen Lee's remarks have drawn particular attention because Gen Lee is the son of Lee Kuan Yew, the Prime Minister, and is widely regarded as a potential successor to the Prime Minister who has stated

his intention to step aside in several years.

The Malaysian Foreign Minister, Datuk Rais Yatim, initially said the question was an internal matter for Singapore, but last weekend fanned the flames with a remark that Gen Lee's statement was a "serious threat" to Malaya.

Efforts must be made to consolidate Malay strength and unity," he said, in an evident direct appeal to Singapore's Malay citizens.

The remarks touched an extremely raw nerve in Singapore, which is just 22 years old, because it is still trying to establish firmly its national identity when it has few of the usual prerequisites for nationhood.

Singapore's population of 2.5m is 76 per cent Chinese, 15 per cent Malay, and 8 per cent Indian, and the economic and social disparities be-

tween the races is constantly feared to lead to a fresh outbreak of the violence that wracked Singapore in the 1960s.

The strength of Malay loyalty to Singapore was questioned by the Prime Minister after the Heriot visit, which was strongly criticised in the Malay community.

The ultimate fear is that racial trouble in Singapore could lead to intervention by one of its neighbours. Singapore has been pursuing a vigorous and highly visible national defence policy that seems rather obviously directed at what is supposed to be a friendly neighbour to the north, and Malaya has shown its irritation at this.

Malay backbenchers of Singapore's ruling People's Action Party this week roundly criticised foreign organisations for interference in Singapore's internal affairs, in an obvious reference to Malaysia. They also gave Gen Lee the opportunity to expand on what has been real progress made toward integrating Malaya into the Singapore armed forces.

Singapore society is still not fully integrated," said General Lee on Tuesday. "Greater participation in the SAF (Singapore Armed Forces) will follow closer integration, rather than vice versa. The way to deal with the problem is not to pretend that it does not exist but to discuss it frankly yet sensitively."

Gen Lee says he believes that Singapore is more mature now and can handle a frank public discussion of contentious issues. It is clearly a calculated risk, since many observers believe that the remarks so far have heightened rather than reduced racial tensions.

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AMERICAN NEWS

JESUS CARDENAS

US economic growth sluggish during quarter

BY LIONEL BARBER IN WASHINGTON

THIS US economy grew at a sluggish 1.1 per cent annual rate during the last three months of 1986, the Commerce Department reported yesterday. The latest figures on the rate of growth in the gross national product—the broadest measure of economic health—in the October to December period was less than earlier official estimates of 1.7 per cent and 1.5 per cent.

The Department said that inflation, as measured by the GNP price deflator, rose by 6.7 per cent during the period, while corporate profits jumped by 6.1 per cent.

The fourth quarter GNP figures were expected to be modest, mainly due to a decline in inventories. Businesses have been rebuilding inventories in the first quarter, and most economists are watching the January to March period to see

Sarney to devise plan for economy

By Ivo Dawayne

PRESIDENT Jose Sarney of Brazil is drawing up a four-year economic programme for presentation to foreign creditors following the rejection of a short-term strategy prepared by planning ministry officials.

Mr Joao Sayad, the Planning Minister, resigned on Tuesday when his proposals for a three-month freeze on wages and essential prices failed to win the backing of the main government coalition party, the Brazilian Democratic Movement (PMBD).

A new strategy is now being devised by Finance Ministry officials amid mounting criticism from industrialists over the lack of a clear government economic policy. Foreign creditor banks are resisting pressure from Brazil for a favourable rescheduling agreement on the country's \$104bn debts until clear indications are given as to the country's course.

Since Brazil suspended its interest payments on longer term debt last month, conflicts have emerged within the Government over how to contain resurgent hyper-inflation and revive the country's poor trading performance.

Official figures for February showed prices increasing by 14.4 per cent over the month, while the current account registered a surplus of \$261m against \$620m for the same period last year.

Mr Sayad's resignation is also said to have worried industrialists. Until last November, he was closely associated with the government's Cruzado plan, which sought to eliminate inflation by de-indexing the economy and imposing a price freeze.

But when Mr Wilson Funes, the Finance Minister, insisted on persisting with the freeze, despite spiralling demand and widespread shortages of goods, Mr Sayad openly criticised the strategy, calling for tough fiscal measures.

Caribbean countries will reopen border

THREE HAITIAN-DOMINICAN border will reopen in next month, ending four years of cool relations between the two Caribbean neighbours according to Haiti's Foreign Affairs Department, Renter reports from Port-au-Prince.

The accord follows intensive discussions of the problems that led Haiti to request the border be closed in 1983, when dictator Jean-Claude Duvalier ruled the country.

The smuggling of goods strained relations, with cheaper Dominican products flooding Haiti's market, hurting local producers of tennis shoes, tomato paste, plastics, milk and sugar.

Haiti also emphasised in its negotiations the bad treatment Haitian cane-cutters receive in Dominican cane-fields, described in a 1983 International Labour Office Report as neo-slavery.

Pinochet 'capitalising' on Papal Chile visit

CHEILEAN President Augusto Pinochet is being portrayed alongside the Pope in a government media campaign aimed at capitalising on a Papal visit next month. A Chilean opposition leader said yesterday, Renter reports from Brussels.

Mr Ricardo Hornazabal, vice-president of the Christian Democratic Party, said the campaign launched by President Pinochet included television advertisements juxtaposing shots of the Pope and the President, with a narrative referring to the 'man of peace'.

"Pinochet wants to make political points off the Pope's visit. But the Chilean people know he is coming to see them and not Pinochet." Mr

Deaver challenge to prosecutor rejected

By Lionel Barber

MER MICHAEL DEAVER, the former top White House aide, is expected to be indicted before a grand jury soon on perjury charges. The charges arise out of an investigation by a special prosecutor into Mr Deaver's lobbying activities after he left the Reagan Administration.

The Supreme Court yesterday rejected an emergency request by Mr Deaver to challenge the constitutionality of the special prosecutor law, a move which would have halted the indictment.

Mr Deaver's court challenge was similar to one mounted by Lt-Col Oliver North, the former White House aide sacked for his role in the Iran arms scandal.

Deaver's investigation, though overshadowed by the Iran arms scandal, is likely to cause further political damage to President Reagan.

Mr Deaver, who earned hundreds of thousands of dollars from clients to lobby for their interests in Washington, is a close friend of First Lady Mrs Nancy Reagan.

Mr Deaver's alleged offence is to have lobbied key government officials within 12 months of his departure from the White House, contrary to established rules.

David Gardner profiles the man who turned against the ruling party leadership

Cardenas puts Mexican discontent in focus

what he puzzlingly described as "morbid criticism." But the implications of the Cardenas affair may only just be beginning.

Eleven days ago, Mr Cardenas was merely the respected outgoing Governor of his home state of Michoacan on the Pacific coast. Seen as the austere and somewhat rigid son of the late and revered Gen Lazaro Cardenas, Mexico's dominant political figure this century who,

in an open letter to PRI members, Mr Cardenas accused the party leadership of being authoritarian (and thereby repressive), treacherous, opportunistic ignoramus of Mexican history and of delivering up the country to the Right by abandoning the principles of the 1910-17 revolution from which the ruling party emerged.

The effect was devastating. In the PRI tradition, language is oblique and elliptical, adversaries are seldom named, disembodied threats to national sovereignty and unity are invoked daily and discipline is all.

Mr Cardenas' direct and uncompromising attack, though carefully worded and aimed at what he called the party's "transitory leaders" was received inside the PRI like a cluster bomb. His *de facto* expulsion—from a party which last formally expelled someone in 1935—followed within 48 hours.

By last weekend Mr Jorinde de la Vega, the PRI president, said that, as far as he was concerned, "the subject is closed." While President Miguel de la Madrid called for an end to

which he patently feels he fullest exchange of opinion."

Receiving journalists and well-wishers in his father's old study in Mexico City he reiterated, firmly and precisely: "This is a struggle to rescue the principles of the revolution. A battle of ideas. We are neither for nor against this or that candidate," he insist, referring to the regime's near total absorption in choosing a President to succeed Mr de la Madrid in 1988 when, by law, he must step down.

This selection, currently the sole prerogative of the President, should be carried out by the PRI rank and file after a full policy debate, Mr Cardenas and the Current argue, as an essential first step towards re-establishing the party's credibility.

They claim there was widespread support for this, and other reforms—especially their call for radical limits on servicing the \$100bn foreign debt—at the PRI's national congress at the beginning of the month.

Despite the leadership's bureaucratic orchestration of unity around its own positions, the latter even extended to Mr de la Madrid who appeared to come into line with former Presidents Luis Echeverria and Jose Lopez Portillo, the man widely blamed by Mexicans for the mismanagement and corruption which caused the 1982 financial and economic crisis.

In Mr Cardenas's view, "the debt issue hasn't been discussed in sufficient amplitude. This is a job a democratic party should be doing, eliciting the

Drugs Enforcement Administration agent off the scene. Governor Cardenas astonished the Government and nation, then preoccupied by the major row with Washington over the handling of the investigation, by publicly denouncing the entry into his state as against the 1917 constitution.

Is not this insistence of principle in the face of a regime which measures power by the control of jobs in the party and state apparatus rather ingenious? Mr Cardenas firmly demurs: "Ideas don't derive their force from the importance of the position one holds in the party, but from the number of Mexicans who share them," he says.

Since it is not used to dealing with true believers like Mr Cardenas, the PRI leadership's future intentions must be a matter of speculation. Mr Cardenas does not recognise the party's leadership. It is him who does all major authority.

Yet he plans to continue working inside the PRI. If the expulsion is enforced, however, the former Governor has publicly stated he will give no quarter, and he will be forced to confront the PRI from the outside, possibly even by standing against it next year. The last major split in the regime, in 1952, was ineffectual in large part because Gen Cardenas, though he sympathised, would not support it. His son has so far shown that in any future schism, his resolve is not in doubt.

He takes seriously the precepts and principles of the revolution

Minister in the 1970s particularly interested in the art of tropical farming. As Governor of Michoacan, he was a major sponsor of arts and artisans but was better known nationally for enforcing liquor licensing, gambling and prostitution laws.

Attacked by the right as doctrinaire, for decreeing fee limits at private schools, he relented and let parent teacher associations set levels. He turned over the major municipalities of Zamora and Uruapan to the right-wing opposition National Action party on what was politically if not legally sufficient evidence of PRI ballot rigging.

Two years ago, Federal and Jalisco state police carried out a bloody raid on a Michoacan farm in a bid to throw investigators of the murder of a US

THE US and members of the Inter-American Development Bank are heading towards a showdown in Miami starting today over a Reagan Administration demand for new power over loans granted by the lending agency.

US officials, including Mr James Baker, the Treasury Secretary, will be attending the Miami meeting along with representatives from the other 43 member countries. The IDB is seeking a \$25m replacement of its lending resources until 1988, but the US, which generally supplies about one-third of the funding, is insisting on several policy changes first.

The US wants a change in the institution's voting structure, and has proposed that only 25 per cent of the vote, rather than a majority, is required to block a loan. The US has a 34.5 per cent share of the voting power, and Canada, which usually supports the US in its votes, holds a 4.4 per cent voting block.

In recent testimony before the Senate foreign relations committee, Mr Baker said that the change would "ensure that a greatly expanded IDB lending programme will encompass appropriate policy conditionality and high priority, quality loans."

He listed several policy changes sought, including development of structural adjustment lending with strong "conditionality" and said if the reforms were adopted, the US would support a \$298m lending programme for 1987-90, up from \$15m for 1983-86.

If the US does not achieve the changes it wants, it is prepared to negotiate "a more modest replenishment which would allow the bank to continue traditional project lending," he said.

Both Jean-Claude Duvalier and his father, Francois "Papa Doc" Duvalier, allegedly pocketed millions of dollars by annual contracting with the Dominicans to supply hundreds of thousands of Haitian cutters.

An interim government has ruled Haiti since Jean-Claude Duvalier fled the country in February 1986 after a wave of popular unrest against his government.

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The accord follows intensive discussions of the problems that led Haiti to request the border be closed in 1983, when dictator Jean-Claude Duvalier ruled the country.

The smuggling of goods strained relations, with cheaper Dominican products flooding Haiti's market, hurting local producers of tennis shoes, tomato paste, plastics, milk and sugar.

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WORLD TRADE NEWS

Flights row may hit UK, Philippines air services

By Lynton McLain

AIR SERVICES between the UK and the Philippines will stop at the end of the month unless British Airways and Philippine Airlines reach an agreement on how services between the two countries should be operated.

The dispute between the two airlines and their governments goes back nearly three years, after Philippine Airlines added another weekly service to its two existing services and the two operated by BA.

The air services agreement between the two countries permitted the airlines a maximum of three flights each a week and called for a commercial agreement to be reached between the two airlines.

BA objected to any increase by Philippine Airlines.

The issue went to the Court of Appeal which upheld the right of Philippine Airlines to operate a third flight under the terms of the air services agreement.

The UK Government then gave notice to abrogate the treaty, with effect, after an extension, from March 31.

Philippine Airlines adopted a conciliatory tone in London yesterday and said that "the discussions with BA have been very fair."

The two airlines had reopened negotiations and Philippines had paid BA £45,000 in compensation for the "perceived damage done to it by the third Philippine Airlines' service." The airline has subsequently agreed to increase its total compensation to BA by 60 per cent.

The UK Department of Transport said yesterday that "once the UK Government has seen the agreement between the airlines, we are confident we can make fairly speedy progress over a new air services agreement."

Mr Danta Santos, president of Philippine Airlines, signed a contract in Belfast yesterday with Short Brothers, the Northern Ireland aircraft company, for the lease of four Short SD 360 series 300 twin-engine turboprop airliners, as the first step in Philippine Airlines' domestic fleet modernisation programme.

A seemingly eccentric wrangle highlights complaints threatening to engulf the EEC, William Dawkins reports

Lipstick war proves more than just a minor irritation

A LIPSTICK war has just broken out in Europe. Cosmetics producers in Britain, France and West Germany are up in arms against the Rome government for launching new packaging rules that will infuriatingly complicate their attempts to sell in Italy.

The new rules, the legality of which is being scrutinised by the European Commission's increasingly hard pressed internal trade officials, mean that all cosmetics sold in Italy will from now on have to carry the name and address of the local importer on both their inner and outer packages.

This, complains Colipa, the European cosmetics federation, flies in the face of an EEC directive that packages only have to bear the name of the European distributor—not the national one—and only once rather than twice, as the Italians are insisting.

Concern is increasing both at a political and at an official level that Brussels is not getting close enough fast enough to the many small restrictions that hinder free trade throughout the EEC.

One partial solution, being discussed among the staff of Lord Cockfield, the internal market Commissioner, would be to set up a local EEC ombudsman to deal with intra-Community trade barrier complaints on the spot.

Their workload has shot from:

separate stocks for Italy, which represents a fifth of the EEC's Ecu 11bn (£7.7bn) industry. This seemingly eccentric—

but in fact fundamental—wrangle is typical of the many hundreds of complaints against barriers to free trade inside the EEC that are now threatening to engulf the Commission.

While policy makers are hard at work concocting new legislation to usher in a truly free internal trading system by the 1992 deadline agreed by member states, the system for making sure that existing trade rules are observed is under growing strain.

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Mr Willy de Clercq

Waiting times have, as a result of this avalanche, grown longer, to anything up to three or four years for the most complex cases. Companies involved are grumbling that the Commission is failing to put into effect properly the most basic elements of the European common market.

At least 10 leading manufacturers expect to be doing a significant proportion of their inter-group trade via electronic data interchange by the end of the year, Colipa, the European chemical company federation, said.

They include ICI in the UK, Solvay's Ciba-Geigy, Bayer in West Germany and Akzo in the Netherlands.

But for the time being, policing falls to the tiny Brussels-based team of 16 officials responsible for enforcing the Treaty of Rome's Article 80, an all-embracing law which outlaws "quantitative restrictions on imports."

Their workload has shot from:

550 cases in 1981 to nearly 1,200 in 1985, the last year for which a full count is available. They include complaints against trade restrictions ranging from excessive frontier formalities to discriminatory public procurement, price controls and unfairly tough national product standards.

Going to the equally hard-pressed court can be another source of delay. But an encouraging exception to that rule came only last month when the court gave an interim order that public authorities in the Irish town of Dundalk were wrong to refuse to consider a tender for a water supply improvement scheme from a local company on the grounds that it was made to Spanish, rather than Irish standards.

There is one exception. Lord Cockfield can unilaterally block any new technical standards coming from member states if they are likely to hinder free trade.

But for the vast majority of cases, proposals for action first have to come from the companies well informed enough about the Community to complain to the Brussels authorities. They then have to be prepared by the section chiefs involved for a special six-monthly Commission meeting at which more than 800 cases might be rubber stamped for action or further study.

Normally, most complaints are settled after a stern warning to a company or member state, so that only between 10 and 20 complaints a year have to go to the European Court of Justice in Luxembourg for a both open proceedings on their

part. This is the first time in a case of this kind that the court took a decision without even giving the government concerned a chance to put its side of the story.

The Commission has had this ruling up as a sign of how its determination to ensure that the internal market is upheld in public procurement is everywhere else, it is bringing results. However, that is not much comfort to the more than 200 aggrieved cross-community exporters and their representatives whose complaints are now struggling to get through the Brussels bottleneck.

US takes soft line on Airbus

BY WILLIAM DULLFORCE IN GENEVA

THE US is taking its quarrel with the EEC over Airbus Industrie, the European aircraft manufacturer, to the General Agreement on Tariffs and Trade today with much less fire and gunsmoke than appeared likely a month ago.

It is asking the 20 countries which have signed the Gatt agreement on trade in civil aircraft to confirm its interpretation of two articles in the agreement.

One prohibits governments from exercising "unreasonable pressure" on airlines or offering them inducements to buy aircraft from a particular source.

The other stipulates that the pricing of civil aircraft shall be based on a "reasonable expectation of recoupment of all costs."

The actions of the French, British, West German and Spanish governments in assisting the production and marketing of Airbus aircraft are inconsistent with these articles, the US claims.

However, chastened by the rebuffs a US government team received from all four nations during its visit to European capitals last month, the Reagan

Administration is initially asking the Gatt committee only to clarify the meaning of the two articles.

The US mission to Gatt yesterday denied that its recourse to the committee was a first step towards calling on the international trade organisation to adjudicate in the dispute.

Washington wanted "an amicable and early solution" to the controversy with the EEC, the mission said.

An EEC official said the team from the Brussels Commission representing the four governments was waiting for greater clarification of its purpose by the US delegation in the committee's talks which are scheduled for the next two days.

Before President Reagan's Economic Policy Council last month decided to cool the dispute, US officials had been threatening retaliation against the four-nation Airbus consortium for its alleged threat to the markets of US aircraft manufacturers.

Assertions have been made in Washington that Airbus Industrie has already received some \$16bn (£7.1bn) in subsidies from European governments to produce and market aircraft and that it is about to agree.

Fiat noses ahead in bid for Polish motor deal

BY JOHN WYLES IN ROME

FIAT OF ITALY is believed to be nosing ahead of Japan's Daihatsu in the competition for a \$700m (£500m) contract for modernisation and development of the Polish motor industry.

Negotiations are understood to be reaching a conclusive phase on the basis of a plan to equip Polish plants for the production of two Fiat motor cars.

This would involve a small car of new design which may derive from the Autobianchi 112 and a medium-sized model which would almost certainly be the Fiat 126, at present produced in Brazil and recently introduced into the European market.

Unexpected

The Italian company has found the Japanese competition unexpectedly strong partly because of generous financing terms being offered by Daihatsu.

In France, one of the principal partners in the Airbus consortium, the Government, yesterday took a calm approach to today's Gatt talks.

Mr Michael Noir, Minister for Foreign Trade, said: "We are ready if necessary to clarify the interpretation we give to Articles 4 and 6 of the Gatt agreement."

British Aerospace has asked its Government for £750m to finance its share of the new Airbus aircraft.

• In France, one of the principal partners in the Airbus consortium, the Government, yesterday took a calm approach to today's Gatt talks.

However, Fiat has launched a determined effort to persuade the Poles to remain loyal to a relationship which began in the 1960s with the production in Poland of the Polski Fiat small car.

Daihatsu is not offering any equivalent marketing arrangement.

Japanese 'still dumping semiconductors in US'

BY LOUISE KENON IN SAN FRANCISCO

PRESSE accusations of Japanese "dumping" of semiconductor chips in the US were made this week by ISI Logic Corporation, the largest US maker of "gate array" chips.

Mr Wilfried Corrigan, chairman and founder of ISI logic, claimed Japanese companies were dumping gate arrays in the US in violation of the US-Japan semiconductor pact signed last September. He added that the company was considering filing a dumping suit against the Japanese manufacturers.

Gate arrays are mass-produced logic chips which are customised for use in computers and a wide range of electronic equipment. Worldwide gate array sales are projected to total \$1.5bn (£1bn) this year, with about 50 per cent of the market in the US.

According to Datagnost, the market research firm, US prices for leading-edge gate arrays, the sector in which Japanese companies are most active, fell last year from about 0.5 cents per gate to 0.25 cents. In October, Datagnost's latest research finds "equivalent" chips selling at

for about 0.24 cents per chip. Gate arrays are one of the types of chips covered by the US-Japan trade pact under which the Japanese agreed to stop dumping in the US and third-country markets. Three major dumping suits covering different types of memory chips (data storage devices) were suspended as part of the agreement.

The US is considering imposing trade sanctions against Japanese chip producers who are allegedly continuing to dump memory chips in third-country markets, particularly in Asia. An announcement is expected before the end of the month.

This week Mr Tamaki Nakasone, the Japanese Prime Minister, called on the country's Ministry of International Trade and Industry to make greater efforts to resolve the dispute over the operation of the agreement.

"We will wait to see what action the US Government takes" on the memory chip issue "before making a decision on whether to file a dumping suit," Mr Corrigan said.

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18th March 1987

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The change in Base Rate will also be applied from the same date by the United Kingdom branch of The National Bank of New Zealand Limited.



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Bank of Scotland Base Rate

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Barclays Bank Base Rate.

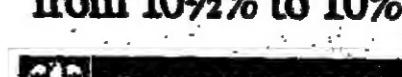
Barclays Bank PLC and Barclays Bank Trust Company Limited

announce that with effect

from 18th March 1987

their Base Rate decreased

from 10½% to 10%



Reg. Office:

UK NEWS

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Rail workshop job losses grow by 1,411

By LYNTON McLAIN

BRITISH RAIL Engineering (Brel), the rolling stock manufacturer and repair company of British Rail, yesterday announced plans for a further 1,411 job cuts by next March because of a declining workload.

The latest cuts will bring to 1,911, or 15 per cent, the planned cuts in the 12,600 workforce at Brel's headquarters and two workshops at Derby and at its workshops at Crewe and York.

The company said the latest cuts come in the face of further "significant reductions in the British Rail repair workload of coaches and locomotives."

Brel is a candidate for privatisation under Government policy. The latest redundancy plan comes only a month before Brel is to be split formally into two operating groups - the New Build and Heavy Repair group and the RR Maintenance Group.

The Maintenance Group is to be transferred eventually back to direct control of the British Rail Board, and will concentrate on RR's lighter maintenance requirements.

This will leave the New Build and Heavy Repair group, widely expected to be the privatisation candidate, to fight for other work. This switch follows the pattern in most other developed countries and the change will bring RR into line with accepted practice.

The revised redundancies will cut the workforce at the Crewe works by 600 more than had been planned

Leyland £750m write-off scaled down by Brussels

By TIM DICKSON IN BRUSSELS

BRITISH GOVERNMENT plans to write off £750m of accumulated losses and other costs at Leyland Trucks and Leyland Bus have been revised downwards by the European Commission.

In what represents an embarrassing setback for Mr Paul Channon, the Industry Secretary, a full meeting of commissioners yesterday gave formal approval for only a more modest package of £580m.

The sums involved - which have to be cleared by the Brussels executive under Article 92 of the Treaty of Rome - stem from the recent management buy-out of the Rover Group's Leyland Bus division and the merger between Leyland Trucks and Daf of Holland which was agreed last month.

The UK Government originally announced that it would be bearing costs of "up to £750m" as a result of the two deals and during negotiations with the competition directorate in Brussels initially requested the maximum amount.

"They asked for £750m at first but there were some points we were

Teachers call new round of strikes

By Helen Hague

THE TWO main teaching unions in England and Wales yesterday announced a fresh round of joint selective strike action in protest at the Government's moves to impose a pay and conditions settlement and abolish direct pay bargaining.

The National Union of Teachers and the National Association of Schoolmasters/Union of Women Teachers have agreed a programme of half-day strikes in selected areas to begin next week, which will disrupt schools until the Easter break.

The move was immediately condemned by Mr Kenneth Baker, the education secretary.

The newly announced package follows a nine-day programme of half-day strikes, which ends today.

It is designed to exert pressure on the Government to repeal the Teachers' Pay and Conditions Act which became law at the end of last month. This gives Mr Baker power to impose his 16.4 per cent pay deal,

to a tightly-drawn new teachers' contract and abolishes the unions' right to negotiate with local employers.

For the first time in the current phase of the protracted dispute, the two unions are to pay their members who take part in the strikes.

Government wants lower pay rises after budget tax cuts

By PETER RIDDELL, POLITICAL EDITOR

THE BUDGET tax cuts were yesterday directly linked with an appeal to limit pay rises by Mr John MacGregor, the Chief Secretary to the Treasury.

Speaking during the Commons debate on the budget, Mr MacGregor said that for a married man on average earnings the measures were equivalent to a 2.7 per cent pay increase "without adding a penny to industry's costs." He added: "I hope this point will be reflected in pay bargaining."

He contrasted bigger wage increases which made British goods less competitive and tax reductions, which had the opposite effect.

Mr MacGregor argued that the real (inflation adjusted) take-home pay for a married man without children on average earnings had risen by 22.5 per cent since 1978 as a result of wage rises and tax changes. He contrasted this with a 1 per cent fall during the 1974-79 Labour Government.

He claimed that, by cutting the basic rate of income tax by 2p in the pound, the Government had improved incentives for 21m people or for the 94 per cent of taxpayers whose marginal rate is the basic rate. However, he noted that an increase in tax allowances of equivalent total cost would have improved incentives only for the 1.2m taken out of tax, of which under 10 per cent are families with children.



Mr Roy Hattersley: 'Vote now, pay later'

extra for social security to be financed by reversing the tax reliefs for the well off since 1979.

He said Labour would raise the equivalent of the budget's 2p cut in the basic rate but not necessarily by directly reversing the reduction since the money might be found by adjustments in tax allowances and thresholds.

Mr Roy Hattersley, Labour shadow Chancellor, said Labour's plans would mean a public sector financial deficit below 4 per cent of national income. This deficit differed from the conventional public borrowing figure by adding back the proceeds of privatisation. A figure of 3% per cent or £14m to £15m indicated by Labour's plans compared with a level of about 2 per cent under government plans.

Mr Hattersley said the budget was "vote now, pay later" and he added that there was nothing for pensioners without an independent income, for families living on poverty wages, or for the unemployed.

Mr Roy Jenkins, the Alliance economic spokesman, said that an SDP/Liberal government would not "automatically reverse" the 2p cut in income tax after the next election though the parties could not pledge themselves never to increase taxation. He expressed concern about "divisions" in British society.

After the budget, Page 12

Government unlikely to ease Westland's gap in order book

By DAVID BUCHAN

THE GOVERNMENT looks set against bailing out Westland, the short-term order book problems, after a recommendation by the Ministry of Defence (MoD) for a new transport helicopter for the 1990s rather than the Black Hawk model which the company is currently assembling.

The MoD has decided in favour of ordering troop-carrying versions of the EH 101 helicopter family which the UK company is developing with Agusta of Italy.

It would therefore provide some immediate work for Westland's design team at Yeovil in Somerset, south-west England but would do nothing to stop expected redundancies among the company's 2,000-strong helicopter production workforce over the next three years.

Westland said yesterday it would await a formal government announcement before giving its public reaction. Mr George Younger, defence secretary, could make that announcement as early as this week before he leaves for a 10-day Asian trip, or in the first week of April in which parliament sits.

Westland has mounted a powerful lobbying campaign, supported by the Department of Trade and Industry, its sponsoring ministry, to

	Prod. start	Weight (kg)	Load (troops)
EH 101	1990/91	30,000	30-32
Black Hawk	1987	18,000	14-16
Lynx	1977	10,000	10

get some MoD orders to cover what is so far a complete gap in its military helicopter order book between the end of 1988 and the expected start of EH 101 production in 1990/91.

In the run-up to a general election, the Government is sensitive to any controversy that echoes the notorious tug of war over the financially troubled company in the winter of 1985/86. Sikorsky of the US and Fiat of Italy eventually beat off a rival all-European consortium for a stake in Westland, but two Cabinet ministers resigned in the row and allegations of political and financial impropriety have rumbled on ever since.

In addition to firmly ruling out any military need for the Black Hawk, the MoD is understood to be unenthusiastic about placing more orders for light Lynx helicopters, which Westland has sought to help fill its production gap.

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There are moments in your life when the least you need is a nasty surprise. Like when you turn the key at five on a freezing February morning. Or when you hit a hairpin bend just a bit too fast. Or a stray dog seems too valuable to ignore. Or fierce braking saves your life when overtaking a truck just before the crest.

UK NEWS

Lonrho fails to force Fraser deal scrutiny

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

LONRHO, the multinational conglomerate, has failed in an attempt to force Mr Paul Channon, the Trade and Industry Secretary, to refer the March 1985 takeover of House of Fraser, the Harrods stores group, by the Al-Fayed brothers to the Monopolies and Mergers Commission (MMC).

A High Court judge yesterday refused Lonrho, the chief executive of which is Mr Tiny Rowland, permission to seek judicial review of Mr Channon's failure to date to decide whether to order a reference.

Mr Justice Simon Brown said that it was premature to seek an order requiring Mr Channon to take a decision when his department had indicated on March 12 that he was "actively considering" the matter and that a decision was expected by the end of this month.

The judge added, however, that if a decision were delayed much beyond then, the court might consider imposing a time limit on Mr Channon.

Mr John Beveridge, QC, for Lonrho, had told the court that there

were rumours in banking circles - which the Al-Fayeds had not denied - that they were going to sell most, if not all, of House of Fraser except Harrods.

Also, he said, House of Fraser's latest accounts showed that the group was burdened with debts of £74m - substantially more than the Al-Fayeds had paid for it.

Mr Channon had conceded that there were serious matters requiring consideration. But for nine months he had failed to reach a decision about a reference in a matter in which there was, by inference, a prima facie case of fraud.

A reference to the Monopolies Commission would freeze House of Fraser's assets and preclude any disposals while the commission investigated.

Mr Beveridge said that the whole matter was shrouded in the darkness of the personal affairs and wealth of the Al-Fayeds, about which they had disclosed nothing - although they had compared their wealth to that of the Pharaohs rather than Saudi princes.

The judge said that the next two weeks would be better devoted to Mr Channon reaching a decision rather than preparing for a court case. If his decision was against a reference, Lonrho might be able to challenge it as being unreasonable.

Mr Channon was not represented at the hearing.

They had achieved the takeover on the basis of false assurances about their financial position, and the source of the money used for the takeover, about which Lonrho had given Mr Channon evidence.

"We say that if it is the case that there is fraud, it would be an administratively spectacular decision to leave the fraudsters in possession of their ill-gotten gains," Mr Beveridge said.

"Here we have a gross deception and the minister is apparently paralysed in knowing what to do about it." Mr Beveridge added that Lonrho had a great deal of evidence "of the extent of the rogues of these people."

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UK NEWS

John Griffiths reports on legal wrangles which still surround a GM subsidiary

Ghost of De Lorean haunts Group Lotus

MESSRS Alan Curtis and Michael Kimberley, chairman and chief executive respectively of Group Lotus, should be happy men.

They have been promised all the funds they need for their £34m, six-year development plan for the sports car and engineering group. The plan provides for new models, a new factory and an expansion of Lotus's engineering consultancy.

Instead, the pair give the impression of being hamstrung - and with good reason.

For the ghost of the abortive De Lorean sports car project in Belfast is almost once more, and may yet disrupt Lotus's future.

Until recently, it had looked as if clear blue skies were opening over Lotus after years of financial stringency.

Admittedly, Lotus had lost its year-long poker game with the Department of Trade and Industry, which refused to be persuaded that offers of aid from Canada, the Netherlands and Austria (among others) to set up the new plant were sufficient reason for the DTI to offer Lotus UK government funds.

But the now-found willingness of General Motors, Lotus's parent since early 1986, to bankroll the expansion (despite loud proclamations at the takeover that Lotus would be left to fend entirely for itself) means that 1981-82 Lotus should be producing 5,250 cars a year, over six times as many as it does now.

Most will come from a new plant where Mr Curtis and Mr Kimberley wanted it alongside Lotus's existing facilities at Hethel, Norfolk, in the east of England.

By 1981-82 Lotus should also be employing 2,000 Britons, not the current 900.

However, any day now, Lotus will receive from its lawyers a legal opinion on how to respond to a renewed Inland Revenue offensive against Lotus linked to the De Lorean venture, in the form of an £8m protective tax assessment.

The assessment, when first delivered in 1984, represented more than four years of total turnover. It appeared designed to shock Lotus into laying itself completely bare to an investigation of what happened to \$17.5m (£11.14m) missing from the De Lorean project.

It was deplored by Mr David Wickens, then the head of British Car Auctions and chairman of Lotus at that time. He saw it simply as an avenue through which the Revenue might probe the real target: the relationship of the late Lotus founder,



Expansion photos of Alan Curtis (left) and Michael Kimberley include a new luxury sports car, the Mi10, to join the Excel SE (above)

Mr Colin Chapman, and his private interests, with the De Lorean project.

The funds, mostly from private American investors, were paid into a Swiss company, GPD Services, for passing on to Lotus as payment for developing the gull-winged two-seater. None of this money, however, was received by Lotus.

In the words of Sir Kenneth Cork, of Cork Gully, who was appointed to the Government as the Belvoir manufacturing company's receiver, it "went walkabout". Lotus was paid, instead, wholly with UK government funds by the Belfast subsidiary of Mr John De Lorean's New York-headquartered cars company.

Rightly, Mr Wickens was able to point out that Group Lotus itself had already been gone over with a fine-tooth comb by the Revenue's self, Department of Trade and Industry inspectors and three firms of accountants.

Tax appeal commissioners threw out the assessments shortly afterwards.

With last year's approaching US federal trial of De Lorean on racketeering and fraud charges - and a wide assumption that all about the missing millions would be explained - two considerations faded from the public view.

First, was the consideration that the Revenue had appealed to the High Court against the lifting of the De Lorean assessment.

Second was the fact that a writ for damages served early last year against Lotus, Chapman's confidant and former Lotus chairman Fred Bushell, and the Chapman estate is still a live issue, even if not yet proceeded with.

Mr Curtis and Mr Kimberley, while refusing to talk publicly about the situation, are known to be in dispute on two counts.

The first is that renewed wrangling in public over the De Lorean fiasco is bound to impact unfavourably, yet again, on the company's

image. Their predecessors blamed the unfavourable publicity of the first assessments for a six-month delay in relaunching Lotus in the US, from which it had been absent for several years.

The second is their suspicion that pursuit of both the damages writ, which seeks roughly the same amount as the missing funds, and the renewed tax action may have been influenced by ownership of Lotus passing to one of the world's largest and richest multinationals.

In other words, that a combination of deep GM pockets and the conservative company's aversion of adverse publicity might provide fertile soil on the damages front.

Mr Curtis says that, with just eight full-time directors to run all aspects of the business, the probability is that resources would be stretched so thin that something would have to give, and that could be areas of the development programme, which aims to create 1,100 jobs.

Lotus's executive directors' development task will be undertaken with no help, other than financial,

from GM. Work is to start in the next few weeks on the new plant to build the Mi10, an all-new two-seater to sell for around £12,000.

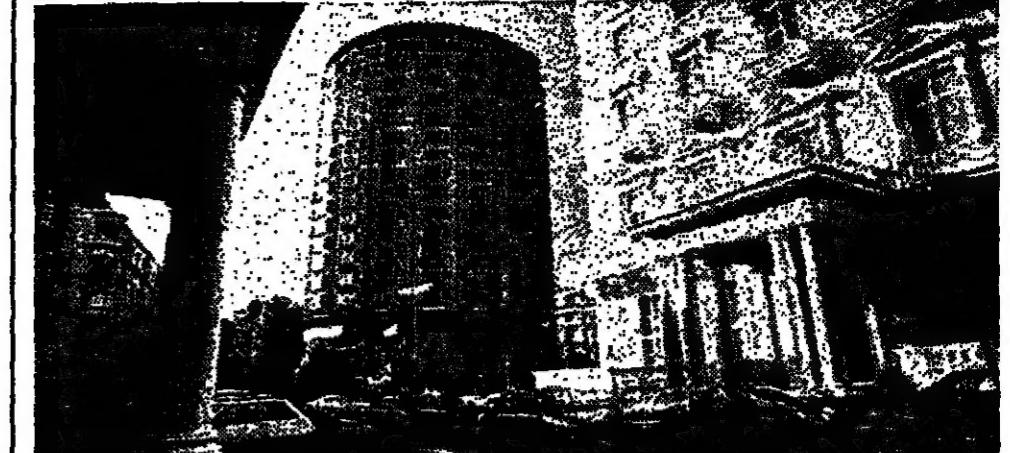
A major reorganisation is going on in the US, where Lotus has bought out its independent distributor and is hard at work expanding the network to cope with an envisaged 3,000 cars a year in 1981-82, compared with 180 shipments last year.

A new, 180mph supercar, the Elise, is also being rushed towards production. Lotus's engineering consultancy work is being expanded and a 10-year collaboration deal signed last month with Isuzu of Japan presents a demanding engineering challenge.

All these developments seem to confirm that GM is keeping to its word, leaving Lotus to find its own salvation and not simply using it as an extra in-house research and development arm.

"We have a really bright, really independent future - or we could have if people would let us get on with it," says Mr Curtis.

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Tax change could hit big five insurance companies hard

BY NICK BUNKER, INSURANCE CORRESPONDENT

BRITAIN'S big five composite insurance companies might have to pay the Government another £16m a year if the Inland Revenue goes ahead with plans to change their tax treatment, says a new report from Morgan Grenfell Securities, the stockbrokers.

General Accident, the Perth-based insurer, would have to pay out perhaps another £1.5m, while Commercial Union faces an extra £1.5m tax bill.

The hypothetical figures are based on an analysis of insurance companies' 1983 loss reserves com-

misioned by Morgan Grenfell last July and carried out by Tilingshead, the consulting actuaries. It claims to be the most exhaustive analysis ever published of the big composite's loss reserves.

Such reserves have become a big topic for debate between the Inland Revenue and the non-life insurance industry. The Revenue has argued that companies are paying too little tax, because over-reserving against losses means that they declare smaller pre-tax profits.

Insurance companies set up reserves to provide for the total cost of settling claims they have already received, or expect to receive, on the basis of past claims experience. In 1983, the five major companies had a total of £2.6bn in loss reserves solely for UK insurance business, Morgan Grenfell says.

The Revenue has argued that companies should "discount" their loss reserves - a move that could increase their tax liability significantly. It would mean reducing their transfers to reserves to allow for the investment income the reserves will accumulate before claims are actually settled.

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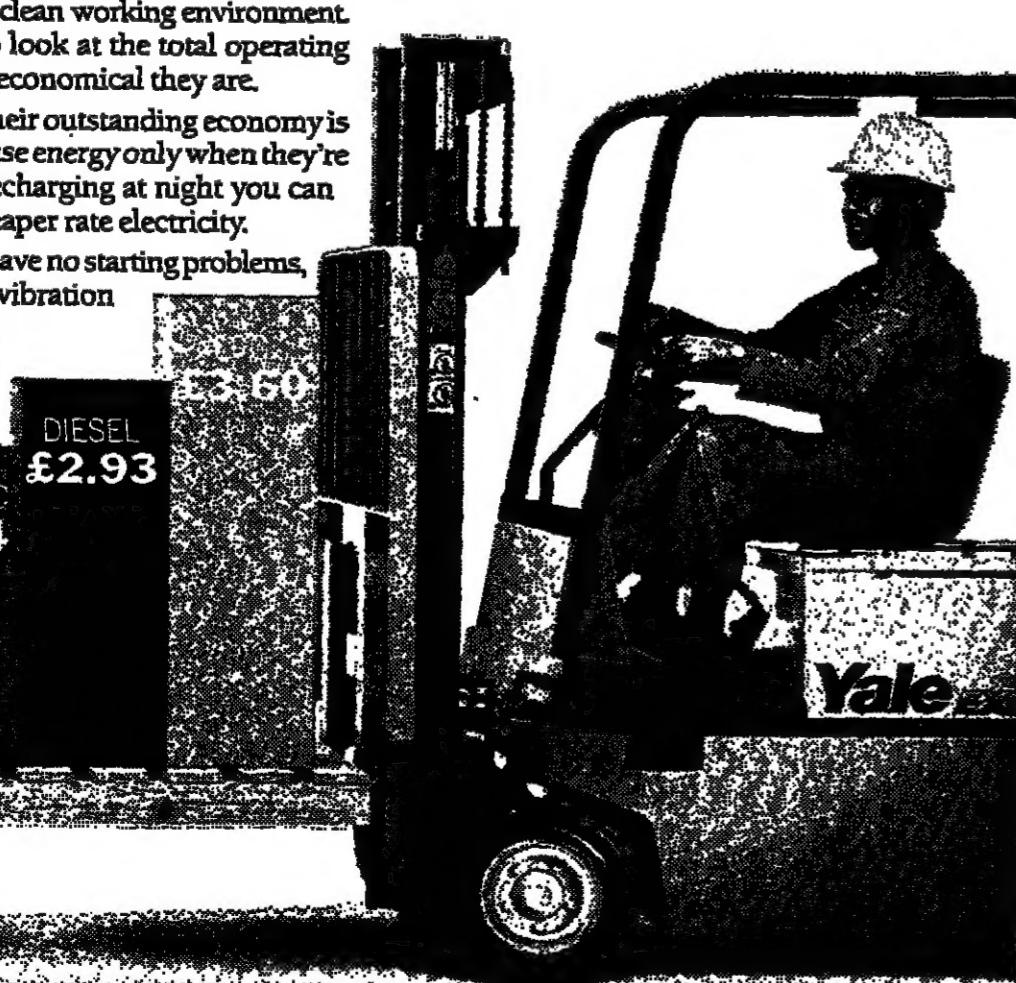
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UK NEWS

OVERSEAS DEVELOPMENT 'MORALLY RIGHT AND GOOD FOR BRITAIN'

Minister sets aid quality target

BY PETER MONTAGNON, WORLD TRADE EDITOR

BRITAIN'S development aid effort should be justified not only by its amount, but also by its quality, Mr Christopher Patten, Overseas Development Minister, said yesterday.

"My modest ambition is to make the quality of our aid programmes the best advocate of its steady growth as our economy strengthens," he told the Royal Institute for International Affairs.

Britain's aid budget, which was at present about £1.5bn, was being steadily increased in real terms, although it was still well below the official United Nations target of 0.7 per cent of Gross National Product.

Britain retained this target as an objective, he said, but the cost of meeting it would be prohibitively expensive - in excess of £1.5bn over the lifetime of a parliament, he said.

Aid could be both morally right and also good for Britain. However,

there was a need to ensure that money was spent in the most effective way to secure long-term development advantage for recipients.

Among the longer term aspects were the environmental impact of development programmes, an area to which Britain would pay increasing attention, he said.

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Although the link between trade and aid was controversial, it was

not unreasonable to expect benefits in the form of export orders.

If a project or programme is

sound, and if British goods are reasonably competitive then I do not believe that tying [aid to trade] should of itself be regarded as objectionable. On the other hand, we must provide value for money; aid is not a subsidy for uncompetitive exporters," he said.

Noting that there was now a greater emphasis among recipient countries on market-oriented structural economic reform, Mr Patten said that a greater share of Britain's aid budget would be devoted in the coming year to policy reform in Africa.

Food aid had provided a "spurious moral justification" for the surplus-producing agricultural policies of Europe, North America and Japan, but it should "now provide what recipients need rather than what we in Europe wish to get rid of."

because previous policies were unsustainable."

Britain believed that this trend was in the interests of the West. It would, therefore, examine more closely ways of using aid to support the private sector in developing countries, for example through the provision of loans and equity from the Commonwealth Development Corporation.

Mr Patten also said that Britain aimed to increase significantly the level of its support for agricultural programmes and support services in Africa.

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but it should "now provide what recipients need rather than what we in Europe wish to get rid of."

Pressure for curbs on used car trade

BY JOHN GRIFFITHS

ROGUE MOTOR traders continue to be a major problem for consumers, accounting for four out of every 10 licences suspended or taken away under the Consumer Credit Act, Sir Gordon Borrie, director general of the Office of Fair Trading (OFT), said yesterday.

All traders should be under a statutory obligation to provide a written statement about the condition of each used car for sale, he told a conference of the Institute of Trading Standards Administration.

A recommendation to this effect was contained in a 1980 report by Sir Gordon on the used car trade.

Despite not being adopted, it remained valid today, he told the conference.

Mr David Gent, director general of the Motor Agents Association, which represents the bulk of the UK's franchised motor trade, to encourage members to comply with its code of practice. This requires a condition checklist to be displayed on each used car.

But he said it was unfair that MAA members should have to com-

ply with such a condition when non-members "down the road" were under no such obligation.

Stressing the role of the courts, Sir Gordon said he attached great importance to criminal sanctions being applied against rogue traders. But he complained that the vigilance of trading standards officers was often not matched by appropriate severe penalties in the courts.

OFT statistics show 531 convictions against motor traders in the year ending September 1986, and 90 licence suspensions. Complaints about cars and accessories ranked second out of the nine categories of complaints to trading standards offices and Citizens Advice Bureaux, said Sir Gordon.

Mr David Gent, director general

of the MAA, called at the same conference for measures which would require the recorded mileage of every motor vehicle to be logged at the vehicle licensing centre at Swanscombe annually, when excise licences were renewed. This would drastically reduce "clocking" offences - the turning back of odometers - said Mr Gent.

Mr Gent said it was unfair that

MAA members should have to com-

Man who reshaped GKN to step down

BY NICK GARNETT

SIR Trevor Holdsworth, who masterminded during the past seven years the radical reshaping of GKN, is retiring as chairman of the automotive components and engineering group in May next year.

Announcing this yesterday, GKN said Mr David Lees, 50, the group's strategic director, who has been directly involved with GKN's strategic decision-making since 1982, will succeed Sir Trevor as chairman.

GKN, formally called Guest, Keen and Nettlefolds until last year, made it clear yesterday that this was an orderly transfer of authority over more than 12 months.

Mr Lees has been a member of

the GKN board's policy committee

for the past five years and might

now have to face up to some further difficult decisions.

Some of the products for which GKN has been famous in recent years do not appear to have the growth potential they once had. In an interview this month Sir Trevor indicated that the group might have to move more purposefully into either manufacturing or services.

A mildly spoken Yorkshireman, Sir Trevor, as managing director of GKN during the 1970s, was largely

responsible for preparing a strategy which would eventually change the shape and nature of a group, the sales of which were built on steel, forgings, nuts and bolts and heavy engineering.

Sir Trevor took over as chairman in 1980 just as the recession and the debilitating effects of an overvalued pound hit the group. That year GKN made a pre-tax loss of £1.2m against a profit of more than £100m the previous year.

Last week GKN announced profits of £122m, the same as 1985, on sales of £2bn and last year completed a number of business sales as part of a long process of restructuring.

GKN is now built around a core of relatively new businesses including high-technology automotive components, distribution of car parts, defence equipment like personnel carriers and the provision of industrial services and supplies from scaffolding to vending machines.

The drive to globalise its business has had a big geographic effect on sales. North America now accounts for 21 per cent of turnover as against 3 per cent in 1978.

Condition of roads 'in steady decline'

By Kevin Brown,
Transport Correspondent

THE STRUCTURAL condition of roads in England and Wales deteriorated last year, and remains worse than when surveys started in 1977, the Government has admitted.

The National Road Maintenance Condition Survey, published by the Transport Department, shows that conditions have deteriorated steadily since 1980.

The only bright spot in the report is a slight improvement in the condition of trunk roads, after a dramatic deterioration between 1983 and 1985.

The condition of urban principal roads continued to worsen, however, and there was a sharp deterioration in minor rural roads.

Mr Peter Bottomley, the minister for roads, said the Government was committed to catching up on the backlog of maintenance on national roads by 1992.

The allocation for spending on the national roads network was increased in the Autumn Financial Statement from £289m to £345m for the current financial year, and to £368m in 1988-89.

Much of the increase will be swallowed up by improvements to the M25 motorway and Channel Tunnel related road construction in Kent, however.

The Chancellor of the Exchequer also increased the allocation for road maintenance by local authorities from £1.09m to £1.26m in the current year. A large part of this increase will be required to put right damage caused by two successive hard winters.

Mr Bottomley said the funds available at national and local levels meant there was a good prospect of eliminating the effects of past neglect on the road system in the next five years.

But Mr Peter Witt, director of the British Road Federation (BRF) said the report painted a "shameful picture." He thought that the survey justified the BRF's call for an immediate and sustained increase of 10 per cent in spending on trunk road maintenance, and 30 per cent for local roads.

National Road Maintenance Condition Survey 1986, available from: Department of Transport, Publication Sales Unit, Building 1, Victoria Road, South Ruislip, Middlesex. Price 54.

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UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufactured output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Merch. order	Eng. vol.	Retail val.	Unemp. played	Vac.
1985						
3rd qtr.	168.8	163.9	104	116.1	145.2	3,124
4th qtr.	168.4	163.6	103	116.7	177.7	162.8
1986						
1st qtr.	169.1	162.5	105	118.2	145.4	3,171
2nd qtr.	169.3	162.5	105	120.3	152.5	173.6
3rd qtr.	169.5	161.5	106	122.1	157.4	200.2
4th qtr.	169.6	160.9	104	124.2	152.5	193.0
July	170.2	164.5	103	125.9	158.2	193.1
August	171.1	164.3	103	122.0	152.7	201.1
September	171.5	165.1	103	122.2	158.7	212.8
October	171.8	165.5	103	124.7	152.1	215.2
November	172.1	165.1	106	125.0	153.2	216.8
December	170.4	163.3	103	122.0	151.9	210.2
1987						
January	168.8	163.8	102	122.3	157.4	

Financial Times Thursday March 19 1987

APPOINTMENTS

New corporate finance post at Peat Marwick

PEAT MARWICK has appointed Mr David Carter as managing director of corporate finance services. This is the first time the firm has made such an appointment. He will co-ordinate the corporate finance services, embracing new issues, venture capital, management buy-outs, 3rd market acquisition advice, services and merger and acquisition support activity. Mr Carter, who joined Peat Marwick in 1984, leads the firm in its work on management buy-outs, having personally handled eight of the 72 management buy-outs to date in excess of £10m.

AMETALCO has appointed Mr Kenneth Christopher Davies, Mrs Helen Gertrude McCall Fawcett and Mr Thomas Galen Johnston as directors. Mr David George Hall has resigned from the board.

There have been a number of changes at C. T. BOWRING & CO (LONDON) LTD. Mr G. Staggroves and Mr J. Nightingale have been appointed directors at Bowring Aviation. Mr Staggroves, Mr R. Sanderson, Mr Nightingale and Mr G. H. Capel Cane have become directors following the retirement of Mr D. H. Mead. Mr A. F. Fortescue has been appointed chairman of Bowring Marine and Energy Brokers, London, in addition to his current responsibilities as chief executive. Mr Mead has retired but will continue to act as consultant to C. T. Bowring & Co (Insurance).

Mr Tim Lebe has joined new transatlantic holiday specialist TRANSMERICA HOLIDAYS as managing director. Previously he was sales manager of Horizon Holidays.

Mr John Hudson and Mrs Irene Falenky have been appointed directors of BARCLAY'S DE ZOETE WEED EUROPE and Mr Peter Hillier a director of BARCLAY'S DE ZOETE WEED RESEARCH.

Mr David J. M. Arnold and Mr Roger A. Mills have joined the board of W. S. MOODY HOLDINGS. Additionally Mr Mills has been appointed deputy managing director. Mr Carl Goldsmith, a partner of Hill Dickinson and Co, solicitors, has been appointed to the board to replace Mr Neil Falenky. At Hinton Hill Group, Mr David J. M. Arnold becomes deputy chairman and Mr Mills deputy chief executive. Mr Clif K. Dyball joins the board. At Hinton Hill Marine, Mr Mills becomes executive chairman and Mr Dyball becomes managing director. Mr Roland J. Davis is appointed an associate director and Mr Simon N. Fox is made an assistant director. Mr J. John Shaw has relinquished his chairmanship but remains a director.

Company Notices

The Notice which appeared on page 21 of the Financial Times on 13th March, 1987 was published in error and should be disregarded.

All of the outstanding Bonds will be redeemed on 15th April, 1987 as detailed below.

Telephonekablebolaget LM Ericsson

U.S.\$30,000,000
8½ per cent. Bonds 1989

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On behalf of the Issuer, S. G. Warburg & Co. Ltd. hereby gives notice to holders of the above-mentioned Bonds of the Issuer's election to redeem all outstanding Bonds on 15th April, 1987, in accordance with Condition (C) of the Bonds.

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S. G. Warburg & Co. Ltd.
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London EC2M 2PA

or at the office of one of the other paying agents named on the Bonds. Interest will cease to accrue on all Bonds on 15th April, 1987. The Bonds should be presented for payment together with all unmatured Coupons, failing which the amount of any missing unmatured Coupons will be deducted from the sum due for payment.

Any amount so deducted will be paid against surrender of the relevant missing Coupons within a period of 10 days commencing from the relevant date as defined in Condition 6.

Bonds and Coupons will become void unless presented for redemption or payment within a period of 10 years (in the case of Bonds) and 5 years (in the case of Coupons) from 15th April, 1987.

This notice first appeared in the Financial Times of 2nd March, 1987.

19th March, 1987

RAN MINES GROUP

ANNUAL GENERAL MEETINGS

NOTICE IS HEREBY GIVEN that the annual general meetings of the under-mentioned companies will be held in the auditorium, lower end of the Great Hall, No. 62 Fox Street, Johannesburg, on the dates and at the times mentioned below:

Name of Company	Date of Meeting	Time of Meeting	Registers of Members (where applicable)
(Both of which are incorporated in the Republic of South Africa)	9 April 1987	0900HRS	9 April 1987
Baron Roodepoort Diamond Mines (Proprietary) Limited (Registration No. 1970/00252/08)	9 April 1987	10H30	9 April 1987
Rand Proprietary Mines Limited (Registration No. 1970/00277/08)	9 April 1987	10H30	9 April 1987

A member or members entitled to attend and to vote at the meeting may nominate one or more proxies to attend on their behalf and to act in their stead. A proxy need not be a member of the company who desire to attend and be represented at the meeting. A certificate of nomination must be countersigned by the shareholder or by a person authorised by him to sign on his behalf, or by a duly appointed attorney or attorney-in-fact. A shareholder may nominate a proxy to attend and vote at the meeting if he holds shares at least two days before the date of the meeting. The "Conditions of Nomination of a Proxy" and "Conditions of Attending and Voting at the Annual General Meeting" are set out in the "Memorandum and Articles of Association" of the company concerned. A proxy holder may be represented at the meeting under which such proxy is given.

holders of shares warrants to bearer may obtain a copy of the annual report and accounts upon application to 40 Nelson Mandela Lane, ICP (T.A.), Johannesburg, South Africa. By order of the Board of Directors.

RAND MINES OWNERSHIP & SERVICES LIMITED
Administrative Manager and Secretary
par V. M. Smith

Registered Office:
15th Floor, 82 New Street,
London EC2A 2BS,
N.O. Box 62170,
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4 March 1987

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US\$50,000,000

FLOATING RATE SUBORDINATED NOTES 1985

In accordance with the provisions of the Notes, notice is hereby given that for the period March 18, 1987 to June 18, 1987 the Notes will carry a rate of interest of 6% per cent per annum with a coupon amount of US\$172.50.

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as Agent

Beer and an EEC hangover

By A. H. HERMANN, Legal Correspondent

■ BUSINESS LAW
WEST GERMANY

AFTER A five-year struggle to uphold the purity of beer drunk in Germany, the German government had to concede defeat in the European Court on March 12.

BROWN SHIPLEY (JERSEY) has appointed Mr Robert J. Sackley as chief accountant. He was with Kleinwort Benson (Jersey), where he was account-

ant. *

LOGICA has appointed Mr Peter (Steve) Stevenson as executive director. He is chief executive of the US subsidiary, Logica Systems Inc, and will continue in this role.

Mr Charles Orange is to be the new finance director of AEP HOLDINGS from May 3 upon the retirement of Mr Alan Tait, who will be joining the board as an executive director.

The European Community may well be right that these additives do not seem to have caused much harm to the European beer drinker. But this is not a judgement the European Court is called upon to make. The question it had to answer is solely a question of law: whether Germany is entitled to impose stricter quality requirements than other member states.

Reiterating its *Cassis de Dijon* decision, the court said that with some exceptions, member states must admit EEC products which satisfy the quality standards of their country of origin.

This goes too far: there is no justification for it in the EEC Treaty and it will be overruled by the Single Act which allows member states to apply stricter standards even when a Community standard has been agreed by a majority vote in the Council of Ministers.

The question of law may be arguable, but the politics of the decision are clearly wrong. For Germans, beer is an emotional subject. The breweries lobby is

extremely influential. The present electorate is no longer willing to take EEC institutions on trust.

German breweries will remain bound by the 470-year-old Reinheitsgebot, according to which beer must contain only malted barley, hops, yeast and water. But the German market will be opened to French, Dutch and Belgian breweries, which use all sorts of additives.

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The question of law may be arguable, but the politics of the decision are clearly wrong. For Germans, beer is an emotional subject. The breweries lobby is

generally more critical attitude of this generation.

Since it is this generation which will decide the next election, Bonn must take account of it.

This is the reason why one should not take Germany's past record of total support of EEC institutions for granted. Community law has been so far taken in Germany not only more than one-third came from Germany—more than twice as many than from France. But last year, the number of references from both these countries was halved compared with 1985.

The German courts also adopted a Community stance in cutting down trade mark rights in favour of parallel importers "in decisions which were sometimes very partial to German pharmaceutical industry."

Only last month, the Federal Supreme court rejected the complaints of the pharmaceutical industry against an agreement between public health insurance bodies and the Association of Pharmacists, according to which patients will be supplied with German drugs cheaply on the price controlled Italian market and re-imported into Germany.

Germany not only took a major part in formulating Community law, it has also shown the greatest respect for it. According to the European Court, it failed in its Treaty obligations only 14 times out of the total of 181 such failures for all member states, in which

Italy led with 81, followed by Belgium with 28.

Until recently, German courts were the most prolific source of requests for a binding interpretation of Community law by the European Court. Out of a total of 1,535 such references from national courts which reached Luxembourg by the end of 1986, more than one-third came from Germany—more than twice as many than from France. But last year, the number of references from both these countries was halved compared with 1985.

The European Court never admitted the correctness of this German decision, but has since studiously stressed that it respects both the principles of law valid in member states and the European human rights convention. This good behaviour of the Luxembourg judges persuaded the Constitutional Court to reject a complaint by a German importer of mushrooms with an import licence for Korean mushrooms at a time when, as he alleged, prices of French mushrooms were soaring, represented an abuse of the Commission's power and infringed the guarantees of legal security and procedural equality as well as other articles of the German Fundamental Law.

The Constitutional Court also took a stand in favour of the developments which have taken place in the Community since its 1974 decision and held that "as long as the Community and the European Court in particular provide effective protection of fundamental rights," it will not exercise its own jurisdiction in the area of Community law.

This second "as-long-as" decision, representing the ultimate subordination of German law to that of the Community, was now subjected to a severe test by the Commission's attempt to search the Frankfurt office of Hoechst without a warrant. The Commission suspects Hoechst of participation in a polyethylene cartel. The German Federal Cartel Office, asked for assistance, applied for a court order but was refused. Faced by the Commission's failure to divulge reasons for its suspicion, the Cartel Office did not appeal. In the meantime, Hoechst obtained an injunction stopping the Commission's inspectors in their tracks. The Commission retaliated by imposing on Hoechst a daily fine of Ecu 1,000. Hoechst appealed to the European Court.

A leading German official explained to me that in his view Regulation 17/82 gives the Commission no power to search the office of Hoechst without a court's warrant. The Commission's failure to divulge reasons for its suspicion, the Cartel Office did not appeal. In the meantime, Hoechst obtained an injunction stopping the Commission's inspectors in their tracks. The Commission retaliated by imposing on Hoechst a daily fine of Ecu 1,000. Hoechst appealed to the European Court.

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"What will you do if the European Court overrules your objections and takes the side of the Commission? Does not the second 'as-long-as' decision of the Constitutional Court bind your hands?" I asked. "You overlook that it is only an 'as-long-as' decision. If the European Court ignores such a fundamental right, our Constitutional Court will again spring into action," was the answer indicating that the European Court is now on probation.

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8. Persuade a total stranger to tell you their life story.
9. Have another drink.
10. Persuade a total stranger to listen to your life story.
11. Write a letter to an old friend you've lost touch with.
12. Sleep.
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14. Have a meal.
15. Walk up and down a bit.
16. Re-plan your life.
17. Write down your three trickiest business problems. Then work out how to solve them.
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UK NEWS—AFTER THE BUDGET

Lawson chooses gradualist theme

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

IT IS the general state of the economy (the best for decades) that matters, not the impact of any individual budget, was the message yesterday from Mr Nigel Lawson, the Chancellor, in the aftermath of Tuesday's Budget.

Caution, prudence, gradualism were the words he most frequently repeated.

In his traditional post-Budget briefing for financial journalists at No 11, Downing Street, the Chancellor was more subdued than in previous years. Press commentaries suggesting that Tuesday's measures had been unexciting, that his delivery had been faltering, seemed to have taken at least some of the shine off his usual post-Budget shibboleths.

Mr Lawson was clear, however, over why he had used more than half of his scope in the Budget to reduce borrowing rather than to make one leap to the Government's eventual aim of a 25p basic rate of tax.

"I considered that this was right in economic terms, that this was the right balance. I think it happens to be the right balance politically too, incidentally," said the Chancellor. "I think that in economic management gradualism is always best... Gradualism and steadiness should be the keynotes of economic policy."

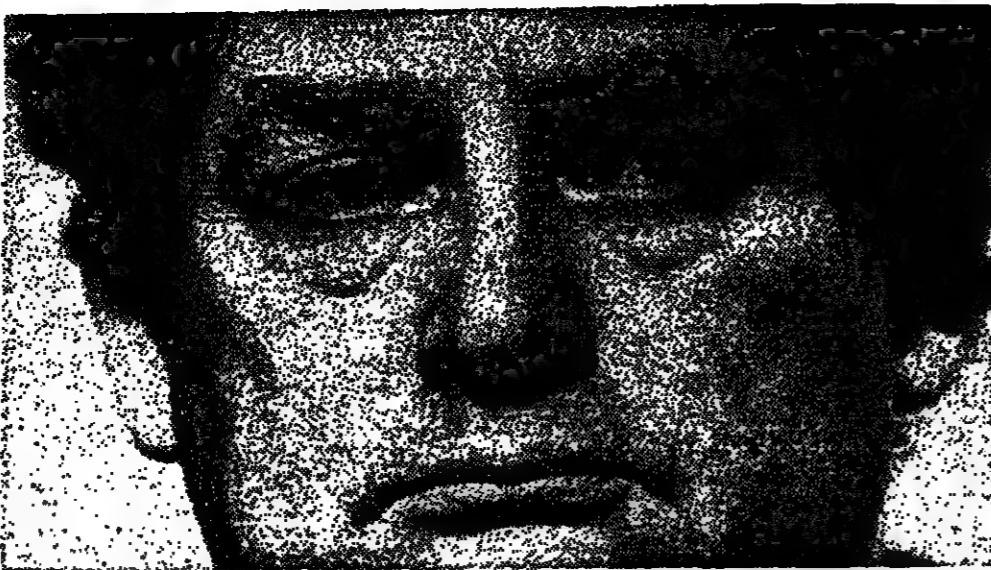
In any event, a 3 point cut in the base rates, an imminent fall in the cost of mortgages, and the fact that the Budget had helped to keep all of the Government's general election options open could not be all bad.

The Chancellor also deliberately kept his own options open on further reductions in borrowing costs. "I think it right to be cautious and careful and prudent," he said.

But did that rule out a further half-point reduction in rates? "I don't think we should rush anything," was the cautiously oblique reply.

The area where the answers were most interesting, however, concerned the shift in sterling policy since last month's agreement between leading industrial nations to promote a period of stability on foreign exchange markets.

As a starting point, Mr Lawson said: "I would like to see sterling stay round about,



Nigel Lawson: 'The fag-end of a parliament is not a time to embark on tax reform'

which was it now?" Did that mean there was now a formal market range for the pound?

He chose his words carefully: "Unless you are part of a formal exchange rate mechanism, which we are not, then tactics in the foreign exchange market are assisted if you don't try to be too precise."

That, however, did not necessarily rule out an unpublished target range guiding policy within the Treasury, the Chancellor agreed — although he would neither confirm nor deny it. It was "certainly conceivable" that there were more precise private objectives. Full British membership of the European Monetary System ahead of the general election, though, was "highly unlikely."

If Mr Lawson was relatively subdued, he was as acerbic as usual. He dismissed any suggestion that the budget may have lacked flair perhaps because it was shaped by the Treasury knights, by the residents rather than the tenants of Great George Street.

"The Budget was entirely by me. I can assure you, like all the previous Budgets, I can't think of anything off hand... there must have been something in it which the Treasury knights contributed but I can't offhand think of anything."

PEPs fail to live up to expectations

BY HUGH DIXON

MR NIGEL Lawson, the Chancellor, gave the impression in his Budget speech that personal equity plans, launched at the beginning of this year, had been a great success. This impression is not entirely borne out by the facts.

"In the first month of the scheme, more than 2,000 people a day took out personal equity plans, many of them first-time investors, as I had hoped," said Mr Lawson.

While not technically inaccurate, the statement was misleading. Three months into the scheme, nothing like 2,000 people are taking up the plans each day and the vast majority of those who are already invested in the stock market.

The Treasury says Mr Lawson set his figure of more than 2,000 a day from an Inland Revenue survey which showed there were 70,000 plans at the end of January. The Inland Revenue has not done an update, but a straw poll by the Financial Times of four of the largest players in the market shows that interest in PEPs has dropped off sharply since then.

Lloyds Bank, probably the largest player, has sold 17,000 plans by the middle of January, but had only managed to increase the figure to 25,000 by yesterday. Barclays Bank, which refused to disclose its figures, said: "People are not as enthusiastic as they were."

The conclusion is that the vast majority of PEP buyers already own shares is reinforced by three pieces of circumstantial evidence.

First, all four managers interviewed reported that most PEP buyers were putting in lump sums, rather than paying monthly instalments, and investing the maximum of £2,400. People who can afford this sort of investment are probably relatively wealthy.

Second, Fidelity said it's best response to adverts it placed in the financial rather than general pages of newspapers and the pattern of response was exactly the same as the response to its unit trust adverts.

Third, Fidelity said substantial amounts of business were coming from brokers, and brokers were selling PEPs to their existing clients.

THE BUDGET

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Bankers and industrialists see moves in right direction

BY ANDREW TAYLOR

A SAFETY FIRST Budget that will please the voters and the City but will do little to create jobs were among the general impressions of bankers, industrialists and pressure groups this morning after the Chancellor's speech.

Mr Christopher Johnson, chief economic adviser to Lloyds Bank, said the Budget was a vote winner. It was short and simple enough for most of it to become law before a summer election.

The decision to restrict the cut in income tax to 3p and lower the public sector borrowing target from £7bn to £4bn together with expected interest rate cuts and the surprising decision not to raise excise duties — would cut 0.7 per cent off the inflation rate and prevent it from rising to 5 per cent in mid year.

The 3p cut in the basic rate of income tax will give the maximum benefit to middle income earners, said Mr Johnson. Lower income earners would have been helped more if increases in main personal allowances had been allowed to rise by more than the indexation for inflation.

The Budget does little for unemployment, which could have been more sharply reduced by increasing public expenditure than by cutting taxation," he said.

Lloyds Merchant Bank described Mr Lawson's speech as a "safety-first" Budget designed to please the voter,

but not in an obvious or risky way.

"The markets should love this Budget. Base rates should quickly drop by 1 per cent and a further fall by June is possible, if the markets accept a Conservative victory in a general election. The exchange rate should stay firm and the gilt market should forge ahead. Equities may feel disappointed that tax cuts are not larger but are likely to be carried along in the general euphoria."

The bank said the Budget had displayed a marked lack of radical thinking to the point of being bland. To avoid giving offence to voters it had retreated on two key areas of excise rates and higher rate tax allowances.

Mr David Nickson, president of the Confederation of British Industry said the Chancellor's prudent measures would provide extra thrust for industry. He said the cut of one half of a percentage point in interest rates was a step in the right direction.

The CBI welcomed the Budget measures which would stimulate enterprise.

The Machine Tool Trades Association welcomed steps to contain inflation but said it would have liked to have seen the Government introduce measures to encourage long term strategic investment by manufacturing companies.

It said the rate of investment in machine tools by British manufacturers remained significant.

Changes in systems for paying value added tax would increase costs for some retailers. Shopkeepers would also be disappointed that requests to allow capital allowances on retail buildings had been ignored.

"All in all this is a good Budget for retailers which should do nothing to halt the current growth in retail sales," said Mr Weir.

The Low Pay Unit said the Chancellor had delivered a Budget of broken promises. The burden of direct taxation on most low pay households remained higher than in 1978-79. The Budget had done little to help those caught in the poverty trap whose numbers had increased five-fold since Mrs Thatcher came to power.

The unit said that the £2.7bn allocated for tax cuts could have created seven times as many jobs if it had been used for direct investment.

The Charter for Jobs said that the Budget had pleased the City, the smoker and the taxpayer but had left nothing over for the unemployed.

About 30 per cent of the 8.5m shareholders hold shares in only one company and another 15 per cent hold shares in two companies.

cantly below that of West Germany and Japan.

Mr Richard Weir, director general of the Retail Consortium, said retailers would welcome the cuts in income tax and the standstill in excise duties on alcoholic beverages and cigarettes. Changes in taxation rules to aid small business would also be well received.

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Norman Fowler: "early debut for personal pensions"

This is one reaction from several leading pension consultants and consulting actuaries in their first assessment of the Budget's pension proposals.

Under the Chancellor's proposals, this limit will apply not only to new schemes set up on or after Budget day but to new employees joining existing schemes from that day.

Thus within existing schemes,

employees who joined before that date will be eligible to take the maximum cash sum up to 1.5 times final earnings, with no absolute limit. Those joining on or after that date have the additional £150,000 limit.

The problem is compounded by another of Mr Lawson's proposals. At present, pension schemes often provide for employees not qualifying for the maximum number of years membership to achieve the maximum cash sum, but not the maximum pension. Under these so-called accelerated accrual

schemes, schemes must enhance both the lump sum and the pension together or enhance neither.

This change will again apply only to new members from Budget day.

The previous early leaver problem which arose when employees changed jobs did so because their accrued pension was not revised for inflation.

Consultants feel high paid employees will now be reluctant to change jobs because it will mean a drop in their tax-free cash sum available.

The general reaction of the pensions industry was that overall the proposals would be of long-term benefit. But the short-term administrative implications were frightening.

These remarks applied in particular to the proposals to bring forward the start date of the new style personal pensions and to introduce "free-standing Additional Voluntary Contributions."

The Chancellor announced that employees not in a company pension scheme would be able to take out a personal pension from January 4, 1988

date the plan to the beginning of the tax year. This would mean they would get the additional 2 per cent contribution incentive for six years, compared with the proposed five years.

He explained that in effect these employees would be able to take out a personal pension a year earlier, since they would be able to effectively back

date the plan to the beginning of the tax year. This would mean they would get the additional 2 per cent contribution incentive for six years, compared with the proposed five years.

However, many of the institutions providing personal pensions, such as life companies, banks, building societies and

unit trusts, were under extreme pressure to meet the April 1988 deadline, since the final terms under which personal pensions will operate have yet to be

revised.

Meeting a deadline three months earlier is therefore going to cause even more problems.

Mr Fowler reaffirmed yesterday that he is not going to lay down the maximum charge that can be imposed on personal pensions. He intends to follow the US example and let competition bring down charges.

He is waiting for the outcome of the operations of the Financial Services Act before setting out the marketing rules for personal pensions. But he reminded institutions of the reserve powers in the 1988 Social Security Act by which he could force institutions to disclose charges and even could impose controls.

This announcement means companies can assume freedom on charges, providing they are not excessive. They can therefore start work on designing their personal pension contracts. However, some com-

panies still want to see the specific regulations before committing.

There was a general welcome

for the proposal to allow employees in company pension schemes to make their own arrangements for additional voluntary contributions — the free standing AVCs — instead of having to go through the trustees.

Indeed, since the industry asked for this at the outset, it could not oppose it.

However, the National Association of Pension Funds and the Society of Pension Consultants foresaw chaos trying to ensure that employees do not go over the benefit limits. The industry insisted that free-standing AVCs had to be accompanied by a complete relaxation of benefit limits. They pointed out that since these AVCs must now be used to buy pensions the need for limits has disappeared.

However, the Confederation of British Industry is worried that employers are going to be faced with further administration of their employee's private pension arrangements.

City praises cautious approach to courting voters' approval

BY JANET BUSH

THE BUDGET could not have struck a better balance, as far as the City is concerned.

Mr Nigel Lawson, the Chancellor, looked to have given enough away to voters to ensure their approval. But he also appeased those warning voices within the financial community which had been concerned about an electioneering handout stoking up already buoyant demand and perhaps even overheating the economy.

After weeks of excited anticipation, the decision to cut borrowing by £3bn and restrict the cut in base rate from 15p to only 12p looked a bit tame.

The Inland Revenue's reaction to the electorate to a rather dull Budget, which also did nothing to solve the social conscience issue, may not boost the Government's standing in opinion polls enough to trigger an early election.

This is the kind of one potential risk to the Chancellor which has greeted the Budget. Financial markets have been largely supported in recent weeks by the growing conviction that the Government will win a third term in an early poll.

Taking a longer-term perspective, the Budget was regarded as disappointing in its lack of reform measures in the areas of tax housing and the labour market, however.

In the shorter-term, however, the City generally believes that the Chancellor has made a fine judgment.

The economy is already growing steadily, the underlying rate of inflation is still relatively high on an international comparison, and there is a consumer slowdown in general job growth.

The root of the problem is that the Government simply doesn't know the up-to-date picture on self-employment.

Information on the level and growth of self-employment is collected in three ways. First, by the Inland Revenue, from tax returns, though its latest and still unpublished figures only go as far as 1984-85.

Second, through national insurance contributions as recorded by the DHSS, though latest figures here are even older, going no further than 1983-84.

The third set of the Department's figures are the best — though the basic problem with them is that the department has no source for the self-employed for its quarterly sample of employers for its statistical series employees in employment.

What happens for the self-employed is that Department of Employment statisticians take a benchmark the 10-year census of employment, and then use the LFS to provide a measure of how self-employed numbers of it be so wildly wrong?

The Small Business Research Trust thinks there may well have been such a drop. The National Federation of Self Employed and Small Businesses thinks it may be a blip in the statistics — but if it isn't, it's concerned. The TUC thinks that such a drop would be in line with a virtual halving of all employment growth in early 1986, and as a confidential policy paper to be approved by its general council meeting next week says the unions think that the form of the self-employment statistics has helped disguise

the slowdown in general job growth.

All this would be of mere statistical significance, were it not for the weight placed on the growth in self-employment by the Government in terms of jobs.

An assumption is made that growth will continue at the same rate as the census shows, and then the LFS is used to check that. The principal problem is that it cannot easily deal with self-employed, or sharp falls, until the LFS cross-check has been made.

The accompanying table shows the estimates made under this system since 1981, and in the final column the actual estimate based on the LFS. In all cases bar 1983-84, when the estimate of 125,000 was in statistical terms close enough to the actual figure of 115,000, the estimates have been wrong — either too high, such as this week's figures, or too low, such as those for 1983-84.

The future estimate, as yet unconfirmed by the Inland Revenue, is based on the annual figure of 127,000 in 1986-87, polling down the average assumption running from the 1981 census.

<b

TECHNOLOGY : Computing

A formula for teamwork

CHEMISTS and pharmaceutical researchers this month were intrigued at the first public showing of a novel software product, which promises to accelerate dramatically the development of drugs and chemicals.

They crowded four deep at the Pittsburgh US Conference and Exposition on Analytical Chemistry and Applied Spectroscopy to see demonstrations of Centrum, a software system which offers the best hope yet of automating chemical research.

Developed by Polygen, a three-year-old systems company based in Waltham, Massachusetts, it is said to be the first integrated research automation system designed especially to improve the productivity of chemical and pharmaceutical researchers.

For the most part, they are concerned with the physical shapes of molecules and with the way they interact with each other. One approach to automating the work is to provide the researchers with screen-based workstations on which they can model—either flat or in three dimensions—the molecules at the heart of their research. Polygen offers such systems—Hydra, Charnon and Chemnote.

Chemical Design of Oxford is working on a molecular modelling workstation using the Iumos transputer, a revolutionary design of computer on a chip.

It also supports the Millianum viewer, a 3-D viewer invented by Mr Mark Harris of the Astbury Department of Biophysics at Leeds University, which makes it easy to look at computer graphics of complex molecules.

Now Polygen has taken a completely different approach. Centrum provides an "environment" for an entire research team working on the project. Such environments are already commonplace in, for example, software development or the design of complex electronic circuitry.

However, they are novel in the biological sphere.

The environment basically consists of a database, a memory store of every piece of information about the project, with a set of "tools" enabling

the researchers to get the best out of the data.

Mr Jeffrey Wales, chairman and chief executive of Polygen, explains that the principal breakthrough embodied in Centrum was finding a metaphor for the chemical design process.

Formerly an electronics engineer, he says that an electrical circuit diagram takes that role in electronics research.

"That diagram is both a definition of the problem and a means of communication between the members of the design team. The spreadsheet fulfills the same role for the financial planner."

"So we were seeking a pharmaceutical analogue to the electrical schematic and the spreadsheet."

The answer—which Mr Wales says, came as blinding inspiration—is the scientific paper.

It is both the model of all the information gathered in the research project and a means of communication between members of the team.

The heart of the Centrum product, therefore, is a powerful interactive scientific document composer which allows research to prepare and share typeset-quality technical documents, including complex scientific graphics with full access to the underlying data.

Polygen says "In a Centrum document the research data and pictures on a page are dynamically linked to the software programs that produced the data—allowing the information content of a document to be interactively searched, analysed and updated."

The researchers working on the product are linked by electronic mail.

Du Pont, the US chemicals multinationals, is already testing Centrum and Mr Wales says another seven beta sites will be on stream in the near future.

The software runs on the new Digital Equipment Vaxstation 2000 and on a variety of other personal computers and workstations. The cost depends on the host computer, but typically it would be between \$1,500 (\$349) and \$4,500 per workstation.

Centrum is on sale in Britain through Polygen's UK subsidiary based on the York University campus.



The wonder of the software world: a hard act to follow

CAN Lotus Development Corporation, a company whose name is virtually synonymous with professional personal computing, maintains its phenomenal growth "until the end of time," as chairman and chief executive officer Mr Jim Manzi would have it?

Probably not. It does look set, however, to claim its reward for two years of substantial investment in new products and improvements to its existing best sellers, so remaining the wonder of the software world.

Last year it was offering just three products and only one of those—1-2-3, an integrated spreadsheet—was an outstanding success. A rash of launches in the past six months has changed all that, and there seems to be plenty more in the pipeline.

Now, according to Mr Manzi, it will outperform the software industry in growth, while diversifying into areas other than microcomputer software.

His optimism is shared by software industry analysts Mr Robert Thierien of New York stockbroker PaineWebber, agrees that the company looks sound both in the short and long term.

Lotus's success is remarkable in an industry where the overnight variety is commonplace. Founded in 1982, it is the largest independent software vendor with revenues of \$262.9m (£178m) in 1986. Its nearest rival, Microsoft, had revenues of \$197.5m in the year ended June 1986.

Its success is based on 1-2-3, a powerful and comprehensive electronic spreadsheet designed for 16-bit personal computers. Spreadsheets are the most popular business analysis and modeling tools. Rudimentary electronic filing and graphics capabilities built into the product made it the first successful integrated microsoftware package.

1-2-3 went straight to the top of the software best-seller charts in 1983 and remains

there today. It still accounts for more than 50 per cent of Lotus's revenues worldwide, and has stamped itself indelibly on the industry as the spreadsheet standard. A Japanese version was launched in September last year and became the best selling software package in the country within a month.

The success of 1-2-3 has brought trials as well as benefits.

Lotus has had to take legal action to curb attempts to sell products which mimic the Lotus interface, the way a Lotus spreadsheet looks and behaves to a user. It is suing the Paperback Software Corporation, run by Mr Adam Osborne, alleging that its spreadsheet, VP Planner, copies the "look and feel" of 1-2-3.

The company's problem—in common with many other successful microcomputer software vendors—has been to convince customers and investors that it is more than a "one-product" organisation, whose main cash cow could be copied and milked by competitors.

Mr Manzi, 25, a former newspaperman and management consultant, took over from

Lotus founder and inspirer of 1-2-3, Mr Mitchell Kapor, in October 1984.

In the UK last week to rally the troops at Lotus's Windsor, Berkshire, headquarters, Mr Manzi said that among the products planned for the future were packages which would take advantage of the speed and power of the latest microprocessors chips (the Intel 80386). They would be launched later this year or early in 1988.

Lotus, a piece of software making it simple for many people to use Lotus spreadsheets on a single system, is due for launch imminently. There will be products designed around CD-ROM (compact disk-read only memory) technology.

This technology, similar in principle to the compact audio disc where a laser light is used to read a pattern etched on the disk surface, has also been singled out for special emphasis by Microsoft, Lotus's chief competitor.

The two companies seem to be taking separate approaches. Microsoft is publishing on

CD-ROM a library of large and expensive reference books.

Lotus is developing and selling special software to extract critical information from the millions of items held on a single CD-ROM. To expedite this it bought a company with the necessary full-text search and retrieval technology, Computer Access Corporation of Belmont, Massachusetts.

Mr Manzi says he remains open-minded about the best method for bringing new software swiftly to market. Sometimes he will buy it in, at other times write it in-house.

Mr Kapor, for example, since he relinquished control of

Lotus to Mr Manzi, has been working on a new product series involving artificial intelligence, which could be launched by the end of the year. "It will not be as good as 1-2-3," Mr Manzi says ruefully "but then nothing could be."

As Mr Manzi describes it, the Lotus range is changing from the days of "spreadsheet whirlwind" to a broadly based company specialising in analytical software for business and technology.

One approach is to make it easier to get information into spreadsheets.

Mr Manzi believes that 85 per cent of all data put into 1-2-3 is put in by hand. So now there

is The Application Connection,

which organises the movement of information held on a mainframe into personal computers.

That has changed in the past few months, auguring well for Lotus's Jazz update Galaxy, announced earlier this month.

The two companies seem to be taking separate approaches.

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Computer use reflects surge in services

LONG-TERM trends in British industry, such as the decline in manufacturing and the growth in financial services can be identified from the changing pattern of investment in information technology.

This is clear from a new four-volume report from Pedder Associates, a British market research organisation specialising in the computer industry. Entitled Industry Sector and Regional Opportunities 1982-1990, the report analyses the UK market for computer systems costing \$30,000 and above.

It shows, for example, that manufacturing's share of all computer shipments in this category was 29.3 per cent in 1982. By 1990, however, the projections suggest that its share will have fallen to 24 per cent.

By comparison, the financial and business services sector, including insurance and banking, had a 28.9 per cent share of the shipments in 1982, but is likely to take 35.5 per cent of shipments by 1990.

Given the information can be captured and processed, it must also be capable of being displayed in a useful manner. So Lotus has released Manuscript, a word and document processor for business and technical professionals, and Freelance Plus, a graphics package.

Other launches include HAL,

which makes it possible to give 1-2-3 simple English-like commands rather than the traditional code-like instructions.

And Signal, a stock market quote system delivered over a network with the added facility of automated entry of the data into 1-2-3.

IBM, inevitably, dominated the \$20,000-plus market sector with a shipment value of \$624.9m in 1985. It was the leader in 16 of the 22 industrial sectors examined by the report.

ICL, the UK's largest computer manufacturer, was strong in the central and local government and defence sectors.

The report is available from Pedder Associates, (01) 878 2111, at £6,450.

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FINANCIAL TIMES WORLD BANKING

The Financial Times proposes to publish a Survey on World Banking, which will appear in two parts—Part I on May 6 1987 and Part II on May 7 1987. The comprehensive Survey will include the following topics:

- | | |
|--------------------------|--------------------------------------|
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| Regulation | Banking Innovations |
| Third World Debt | International Financial Institutions |
| Middle East | Asia and the Pacific |
| Caribbean | Latin America |
| Africa | |

Part II Banking Services

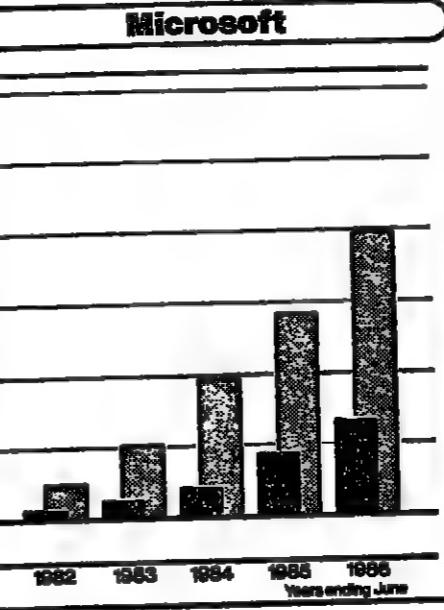
The services offered by banking groups constantly grow in range and complexity and offer the principal means whereby banks can differentiate themselves in an increasingly competitive market. This section looks at key segments of the banking market and developments such as technology which are shaping them. There will be articles on:

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F11

**A FINANCIAL TIMES SURVEY
SOFTWARE PACKAGES FOR BUSINESS**
Publication Date: Monday May 11 1987

The Financial Times proposes to publish this Survey on the above date. The provisional editorial synopsis is set out below and is not a Press release therefore cannot be used as one.

1. INTRODUCTION
2. BUILD OR BUY
3. PACKAGE SOFTWARE AND THE NEW CHIP TECHNOLOGY
4. WHAT IS HAPPENING IN SPECIFIC APPLICATION AREAS?
5. EXPERT SYSTEMS
6. DESK TOP PUBLISHING
7. GRAPHICS PACKAGES
8. INTEGRATED SOFTWARE
9. A PROFILE OF A MAJOR US-BASED PACKAGED SOFTWARE VENDOR

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MANAGEMENT : Marketing and Advertising

IKEA, the Swedish furniture chain, broke new ground 12 months ago by moving its 100,000 square feet store in Edmonton, Alberta, into a covered shopping mall.

IKEA normally prefers its large outlets to stand alone. But the site of its new Edmonton branch is no ordinary shopping centre.

Spread over 24 blocks of a city on the northern edge of the Canadian prairies, the West Edmonton mall is the world's largest agglomeration of shops — \$1.7 billion. It is also a breathtaking blend of shopping mall, indoor entertainment centre and hotel—not forgetting 20,000 parking spaces. Built in three stages, it was finally completed last autumn after six years of construction.

Nader Ghermezian, one of four hard-driving, Iranian-born brothers whose family company owns the mall, says that the concept of West Edmonton "is to combine shopping with recreation and tourism."

The family's faith in the concept is borne out by the fact that construction is due to begin within the next two months of a similar US\$350m \$600m project in the US town of Bloomington, Minnesota, just outside Minneapolis. According to Ghermezian, preliminary talks are under way to put up West Edmonton-type mega-malls in several European countries, which he declines to name.

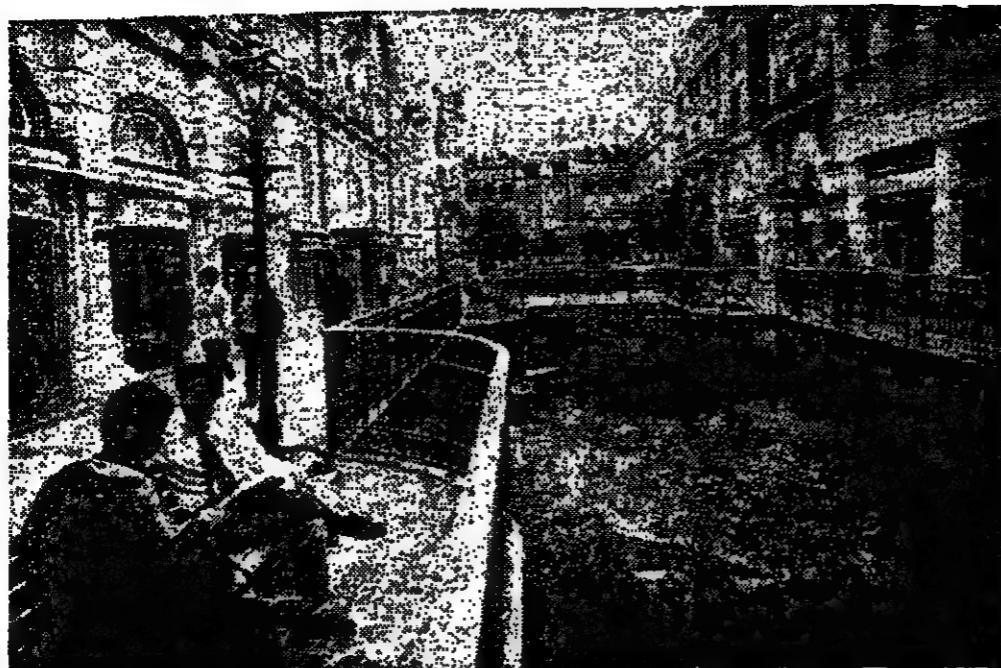
However, the Ghermezians' boundless energy and enthusiasm masks the controversy which their ambitious concept has stirred up among retailers, shopping centre designers and property developers.

Indeed, investor hesitancy led the Ghermezian company, Triple Five Corp, to shelve plans in January for a \$450m privately-placed mortgage secured by the mall.

In a sign that one tenant's need may be another's poison, the Safeway food chain moved a large supermarket out of West Edmonton shortly after IKEA moved in. A key factor that tenants must contend with is that West Edmonton is as much a tourist attraction as a shopping centre, and rents charged there are at the sort of level usually charged in much bigger markets than Edmonton, a city with 680,000 inhabitants.

The Edmonton Convention and Tourist Authority estimates that 80 per cent of all visitors to the city find their way to the mall. The big question is whether they are merely sightseeing tourists or serious shoppers.

The mall's credentials as a tourist attraction are beyond dispute. While outside temperatures often drop below



Fashion shops and a mini-golf course at West Edmonton mall: less well proven for shopping than leisure

A shopping mall - or a tourist attraction?

Bernard Simon reports on the controversy surrounding the world's largest retailing and entertainment complex in Edmonton, Canada

minus 20 deg C, West Edmonton's Five Acre Water Park offers a warm, palm-lined beach (the sand is rubberised plastic) and machine-made waves. There is a choice of 22 water slides, three whirlpools and aolley-ball court.

The indoor amusement park has 47 rides, including four submarines and one of the world's longest roller-coasters. There is a pet zoo and displays of exotic animals, like tigers and emus.

The Edmonton Oilers, one of North America's leading ice hockey teams, practice regularly on the mall's tournament-size ice rink.

The Fantasyland Hotel in the north-west corner of the mall is well worth a visit if not a stay. A third of its 360 rooms have such eye-catching themes as Arabian harems, Polynesian islands and Victorian coach houses.

"Truck stop" rooms on one floor come complete with flashing traffic lights, reconditioned petrol pumps and a life-size model policeman watching over the jacuzzi. The bed is mounted on the back of a real Ford pick-up.

Although such exotics may not be everyone's idea of good taste, the hotel has had an 85 per cent occupancy rate since it opened last October.

As a shopping mecca, West Edmonton is less well proven—though its performance needs to be seen in the context of the deep recession which has hit oil-producing Alberta in the past year.

Ghermezian says that despite the recession, mall retail sales rose by 20 per cent last year to a December peak of C\$485 per sq ft, the highest in Canada. But a senior Triple Five employee contradicts him, saying that sales have dropped in the past year from C\$420 per sq ft to around C\$320.

Tenants' views are equally divergent. Don Berg, of Val Berg's menswear, says that while his West Edmonton mall shop pays 25 per cent more than a branch in another Edmonton shopping centre, rents at the mall are 25 per cent lower.

Berg blames the third phase of the Ghermezian project which doubled the number of shops to over 800. "They've split the pie in half and we're not getting our share," he complains.

Similarly Marks and Spencer's regional manager in Alberta, Tom Kelly, says that despite an 8 per cent rise in sales last year, M and S's outlet at West Edmonton "is not performing the way we expected." While praising the mall's promotion efforts, he complains that there are "more tourists than shop-

pants."

On the other hand, IKEA is pleased that it made the change. Anders Berglund, president of the chain's Canadian subsidiary, says that "what I like is that there are a lot of people coming here. The standard of the mall is competitive with where we want to be."

IKEA's sales are 50 per cent higher than at its previous site. Mail order business is especially strong, indicating a high proportion of customers from outside Edmonton.

Zellers, a nationwide budget

department store chain, says that sales in its mall branch jumped by a double-digit figure last year. Although the store manager declines to specify the increase, he says that "we're doing well." He estimates that half the store's customers are from out-of-town.

Despite these apparently contradictory experiences, some general patterns have begun to emerge. Safeway's decision to move out last year reflects a consensus that a mall the size of West Edmonton is not suited to supermarket shopping.

Lincoln North, a Toronto real estate appraiser who worked as a consultant on Triple Five's aborted mortgage offering, says that "people who go on a major food shopping expedition are not inclined to tack on other goods and services on the same trip."

He predicts that "ten years from now, we're going to see very few major food stores within a shopping centre." Only one supermarket remains at West Edmonton, and even that is part of a department store.

More than a third of the shops in the West Edmonton mall are fashion-oriented. The business is a beauty products store with monthly sales of around C\$900 per sq ft.

Safeway is being replaced by an up-market clothing store (at a higher price). A 40,000 sq ft hardware store has given way to a priory chintz and tableware outlet.

The new mall at Bloomington, to be known as Fashion Mall of America, will have an even higher fashion content, probably around 50 per cent. Triple Five hopes to persuade leading European chains to sign up as tenants.

The big influx of out-towners to West Edmonton has muted earlier criticism that a mall of its size is suited only to a major metropolitan area. Currently, it receives 16,000 visitors a day. Indeed, the city like Edmonton, which serves a wide swathe of the prairies and northern Canada, may be the best possible site for a combination of recreation and shopping on such a vast scale.

About a quarter of the mall's trade consists of visitors from outlying communities up to 400 miles away who combine shopping and entertainment on a weekend trip.

According to North, "the West Edmonton mall has created a market by having the pull to get people back a third, a fourth and a fifth time. It has enough of an infrastructure that it can work." A similar project in a larger city would have to compete not only with other big shopping malls, but also with innumerable other tourist attractions.

"In this new land, you will

Direct marketing

Segmentation as a fine art

BY FEONA McEWAN

DIRECT marketing is still the missing link of the marketing armoury. For all its phenomenal growth and its increasing agility in pinpointing customers and prospects, few yet grasp its full potential.

Recently published is a book which will stimulate new thinking on the subject. Written by two of America's leading practitioners, Stan Rapp and Thomas Collins, founders of the worldwide agency that bears their name, MaxiMarketing offers a thought-provoking debate on the shape of communications marketing techniques and practices, they say.

The most interesting marketing in the West Edmonton mall are fashion-oriented. The business is a beauty products store with monthly sales of around C\$900 per sq ft.

Safeway is being replaced by an up-market clothing store (at a higher price). A 40,000 sq ft hardware store has given way to a priory chintz and tableware outlet.

The new mall at Bloomington, to be known as Fashion Mall of America, will have an even higher fashion content, probably around 50 per cent. Triple Five hopes to persuade leading European chains to sign up as tenants.

The big influx of out-towners to West Edmonton has muted earlier criticism that a mall of its size is suited only to a major metropolitan area. Currently, it receives 16,000 visitors a day. Indeed, the city like Edmonton, which serves a wide swathe of the prairies and northern Canada, may be the best possible site for a combination of recreation and shopping on such a vast scale.

About a quarter of the mall's trade consists of visitors from outlying communities up to 400 miles away who combine shopping and entertainment on a weekend trip.

According to North, "the West Edmonton mall has created a market by having the pull to get people back a third, a fourth and a fifth time. It has enough of an infrastructure that it can work." A similar project in a larger city would have to compete not only with other big shopping malls, but also with innumerable other tourist attractions.

"In this new land, you will

sold door-to-door have diverted into offices, schools and nurseries because that is where their customers are. And with single and two-person households accounting for some 58 per cent of US population (1980 census figures) the traditional "family" target market (accounting for only 7 per cent of the total US population of 212m) can no longer be the rule of thumb.

And with television losing its potency, a number of top advertisers are reconsidering their media budgets. Advertisers, the authors say, are already considering other support media, not least direct marketing, to back up their traditional above-the-line marketing effort.

The authors' answer is what they call MaxiMarketing, which basically means exploiting to the fullest every potential existing customer, in a way that builds up a detailed customer database.

This is achieved by "saving the names and addresses of inquirers, warranty card returners, rebate applicants, coupon redeemers, sample requesters, charge account and credit customers, etc, and using the latest tools of targeting and segmentation to add other identifiable characteristics to each name and address."

Rapp and Collins outline nine basic steps to MaxiMarketing, which takes a company from the process of "reaching a prospect" to "making a sale" to "developing the customer relationship." Companies are no longer in the business of making and selling widgets, the authors say. "How we sell door-to-door when in seven out of 10 homes no one is at home during the day and people are afraid to open their doors at night?" goes the thinking and so on. Avon salespersons, who once

that come in clear-wrapped packs, self-mailers, and newsletters. Finds that though they are unpopular with marketers and advertising agencies, DRCs provide the greatest numbers of inquiries at the lowest cost, and that one newsletter campaign drives a 26 per cent response.

These abstracts are extracted from the book "MaxiMarketing", published by Butterworth Management Publications. Licensed copies of the original article may be obtained at £1.00 or £1.50 each (including VAT) from P. D. Morris, Author, P.O. Box 22, Wimborne BH2 5QH.

The Financial Times proposes to publish a Survey on GULF COOPERATION COUNCIL

on Thursday 14 May 1987

Approaching the sixth Anniversary of its formation, GCC is gaining a political and economic weight which few would have believed possible in such a young organisation. Its six member states are working together in a variety of economic fields and the existence of the Council has undoubtedly helped them to strengthen their collective security at a time of turbulence in the Gulf region.

This survey will examine the organisation's achievements and its goals for the future as well as covering the following topics.

Foreign Relations
Defence
History & Structure of the GCC
Regional Economy
Financial Markets

Industries
Economic Integration
Education
The Labour Market

For an editorial synopsis and advertising information, please contact:
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THE ARTS

Queen's Gallery/Roy Strong

The camera focused on the Crown

A colleague remarked to me the other day in the wake of the V & A's Irving Penn exhibition, "What don't we just stick to having photographic exhibitions. The public just flock in." If they adored Penn, how much more will they respond to a combination of that medium with another of the public's household gods—anything to do with the Royal Family.

The exhibition *Crown and Camera* at the Queen's Gallery (until further notice) does just that neatly and there is no doubt that it will be hugely successful. And, what is more, it has a little bit of everything for everybody, from masterpieces by Fenton to snapshots of the doomed children of Tsar Nicholas II, satisfying the full spectrum from the photographic buff to the flat plain curious.

With that fact one touches on the weakness of the exhibition, which lacks focus and tries to cover everything that happened during the 70 years from 1842 to 1910 from Prince Albert's collection of photographs of works by Raphael to the invention of the photographic state portrait. As a result one wanders around with one's mind reeling off in too many directions. On the other hand that vividly reflects what the collection is—a family one, with all the idiosyncrasies that implies. And this is part of its fascination.

Roger Taylor in the catalogue provides by far the most detailed documentation yet of the attitudes of Queen Victoria and Prince Albert to the new invention. They were in fact relatively slow in responding to it, although two of the most haunting images are tiny portraits of the Prince Consort, attributed to William Constable from 1842. Fox Talbot, Hill and Adamson's work, which formed the glory of the 1850s, passed them by and it wasn't until the aftermath of the Great Exhibition that they began fully to respond. Albert's preoccupation was essentially aesthetic. Victoria's a monument to memory and sentiment. And it is these early records of the reality, if such it was, of the Royal



Princess Helena and Princess Louise. The photographer was Roger Fenton

Family which are so compelling. It is extraordinary to realize that in the daguerreotype on display we are actually looking at a daughter of George III. She was born in 1776.

The best royal portraits, however, come from Fenton and Caldeira during the 1850s, owing us much to the painstaking technical skills required to take them as the photographers' innate eye for composition.

Fenton's pictures of the prin-

ciples are timeless Victorian reveries in terms of costume and detail but also probing the characters of the girls as they modestly stare out, silent and dispirited, or look away from the camera's lens like lost waifs. None of Victoria's children ever looks happy in the pictures. If it were not for their attire they are more reminiscent of the records taken of orphans later in the century for Dr Barnardo's.

Photography in the 1840s and 1850s was a pursuit which pertained to the upper classes. In the 1860s and after it became commercial—the vehicle for mass-produced images of the famous. Photography still plays a key role in the main tenance of popular monarchy and it is interesting to pin-point when exactly this happened. Queen Victoria sat for her first state portrait photograph in 1861, shortly

Extemporaneous Dance/The Place

Clement Crisp

section meant that his performance forfeited a clear sense of direction in much the same way as Haitink's account did before him. Only Solisti, of the foreign conductors, has wisely kept the music on the move.

Nevertheless there were many incidental pleasures en route. Sinopoli observes the detailed markings on phrasing and dynamics with scrupulous fidelity (why not do the same for tempo indications?) and his judicious balance of orchestral timbres was rewarded with excellent playing from the Philharmonia: the luminous solo oboe in the Largo, the whip-lash interjections from the brass at the height of Elgar's devilish scherzo, all clearly audible and accomplished with precision.

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Bach and Offenbach lasted for 40 minutes, or was it 40 hours? Its cast, pounding and pacing over the Place's dance area, touched and pasted, and fell repeatedly into each other's arms in the sacred procedures of Contact Improvisation. Ideas were stated, repeated, turned in diverse physical permutations, as Bach's first cello suite was played live, to be followed by Offenbach's two 'cello suites which was put through an electronic blanderiser to no happy effect.

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JESUS SAVES

The Amen Corner/Lyric

Michael Coveney

James Baldwin's mid-1950s three-act period piece of domestic reawakening among the Harlem hot gospellers has arrived in Shaftesbury Avenue two months after its Tricycle, Kilburn, revival. It is quite a shock — and a tribute to the West End's current mood of creative receptiveness — to find Baldwin bedding down on the Avenue alongside Greta Lorce, Siegfried Saeson and Leonard Bernstein.

All of these shows derive from the subsidised sector, the more impoverished quarters thereof, a fact that might be forcefully and, who knows, fruitfully, pointed out to the Arts Minister. Anton Phillips' Kliburn production for the Carib Theatre Company has its lourgeurs and makes no concession to the idea that "black acting" has moved on a bit since Lonnie Hansberry's *A Raisin in the Sun* (compared and contrasted, for instance, with the welcome brilliance of the cast in the Theatre Upstairs' *The Emperor*).

But Carmen Munroe is giving probably the fullest and most energetic performance in London. Sister Margaret, who has abandoned her husband and son for the Lord and missionary work in Philadelphia, only to realise that an unhappy evangelical medium is what is not wanted and what she has become.

The curtain rises briskly on her store-front congregation of old spirituals and bang-bang tambourines while Margaret descends heavily on a sinner for driving a liquor truck. A lot of the place is still biographical. Indeed, the departure of young David (superbly played by Sylvester Williams) for the world out there and his friends is a poignant analogy of Baldwin's early days similar in its vivid ardour to his novel of the same time, *Go Tell It On the Mountain*. It is a classic leaving sequence, David forsaking the chapel piano, falling in closely with his returned father and walking in from a night on a maternal slip across the face and accusations of immoral conduct.

Margaret's problem is that

she talks to everyone as if to a bulging congregation. But what Ms Munroe strongly conveys is the particular circumstances of Margaret's vocation: she interpreted the still birth of her second child as a theosophical fingerwag — and is unable to console the young girl who loses her baby during the interval.

Her husband Luke (Al Matthews) has come home to die still wearing "the same carnal grin." The other social issue, obviously experienced in Black Haven 30 odd years before *Sister Spit's* definitions of Mr Peter, who soft pedaled the pulsating chorale anthem while the family drama follows its predictable course.



Alistair Muir

Sinopoli /Festival Hall

Richard Fairman

In the last 20 years, international conductors, residents in London, have endeavoured to make themselves ready and willing to take Elgar's music into their repertoire. One might have expected that, their handing of the symphonies would have related the works firmly to the central symphonic tradition, but for the most part it seems they have been lured by the music's images of Edwardian grandeur far more than Elgar himself or other British conductors, like Bösl, ever were.

After Barenboim, Haitink and Svetlanov we now have the Italian, Giuseppe Sinopoli. His performance of the Second Symphony with the Philharmonia on Tuesday started out in a purposeful way, the splendid horn playing adding an extra impetus, but as soon as the first "mezzoso" marking came into sight the pace slowed to a ceremonial trud. From then on, the score's majestic romanticism was nobly, richly, lovingly dwelt upon to the detriment of anything else.

That the work has real symphonic strength is soon forgotten. The long first movement is especially difficult to pace and Sinopoli's loss of impetus before the development

section meant that his performance forfeited a clear sense of direction in much the same way as Haitink's account did before him. Only Solisti, of the foreign conductors, has wisely kept the music on the move.

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NETHERLANDS

Amsterdam, Meissonier Deserves: Modern Indonesia in the paintings of Jean-Pierre Glaesener. Ends March 25.

SPAIN

Barcena, Edvard Munch (1863-1944): 155 lithos, drawings and his influential graphics of his large output period. Emphasis is on his preoccupation with themes of life and death (friars of life). Fundación La Caixa, Pasaje San Juan 103. Ends April 22.

Madrid, Ben Nicholson (1894-1982): English abstract painter who kept to his idiom with remarkable consistency.

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Art Institute: A retrospective of more

(I was reminded at times of Steve Smith's poems), Odd to report, then, that the second Farber piece, Take Away, should prove so flat. Extemporaneous's publicity alleges that it is a "wicked parody" of dance stereotypes. It may be that its cast fail to point any of the jokes, but all I managed to see was a group of duly dressed performers bustling about while the grinding banalities of Clement's Grotto ad Perseus rattled on.

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March 13-19

This week the Royal Academy of Music has given itself over to a festival devoted to the music of Olivier Messiaen. Each day there is a handsome spread of Messiaen concerts, culminating in Tavernier on Friday and Deshayes on Saturday (at St Pancras Church) on Saturday. Not only is the representation of Messiaen's oeuvre wide, but various pupils (such as George Benjamin and Tristan Murail) are also helpfully sprinkled on to the programme.

At Tuesday's opening concert in the Duke's Hall, Messiaen and Yvonne Loriod, who gives masterclasses and plays in Deshayes on Friday and Deshayes on Saturday (at St Pancras Church) on Saturday. Not only is the representation of Messiaen's oeuvre wide, but various pupils (such as George Benjamin and Tristan Murail) are also helpfully sprinkled on to the programme.

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It was an attractive idea to set Messiaen's *Chronochromie* and *Trois Petites Liturgies*, each a key item of his compositional palette, within an "historical" context provided by the Stravinsky Symphony of Wind Instruments and the Debussy *Après-midi d'un faune*. Under Nicholas Carefoot, the combined forces of the RAM Singers and Opera Orchestra gave confident, musi-

cal perception accounts of both. Balance, timing, and refinement of timbre are always at a premium in these works, yet whatever tiny smudges there might have been were outweighed by the sense of responsiveness and freshness of professional performances. Debussey and Stravinsky seldom make, as here did, such a difference, as well as did.

And nowhere was the feeling stronger than in the Messiaen performances themselves, a tonic for anyone who may recently have been wondering whether his music was losing its power to grip. *Chronochromie* (1958-60), perhaps the cleanest, most economical, and most vigorously exploratory composition he has ever produced, was thrown off so sound up in the experience that it was impossible not to shed puritan reservations and join them.

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FINANCIAL TIMES

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Thursday March 19 1987

The dilemmas of success

THE CHANCELLOR'S declared preference for a cautious approach to interest rates, which resulted in a cut of only half a point in base rates yesterday, clearly disappointed the market a little, but it seems to have worked quite well initially.

Mr Lawson and his officials have been criticised several times in recent months for responding reluctantly to messages from the market, but in fact they have had the last laugh more often than not. The strategy of monetary management gets harder and harder to discern at the Medium Term Financial Strategy goes through its successive metamorphoses, but the tactics appear highly acute.

There are limits to muddling through, though, even when it is done by a virtue, and Mr Lawson's present caution reflects a clear dilemma. The excellent prospects which he described yesterday have resulted largely from the fall in the effective rates of sterling over the previous months; its recent recovery is already carrying it into a zone where those prospects might be in danger. More important, uncertainty about the future level of sterling is almost certainly already inhibiting expansion and investment in UK manufacturing industry. All this suggests a sharp cut in rates, even if it is achieved step by cautious steps.

Real doubts

The domestic scene, on the other hand, has for some time been worrying market analysis of the more monetarist school, and some monetary officials too. The rapid growth of private credit, which is for the first time given a chart of its own in the official Budget Red Book, is attracting comparisons with the earlier boom.

If this dilemma simply reflected the fact that one instrument cannot be expected to achieve two policy objectives, it would scarcely be worth discussing editorially; the subject has been done to death. However, the dilemma gets more complicated when there are very real doubts about how far the chosen instrument can achieve either objective. The current private credit boom can hardly be blamed on low real interest rates, as it could

under Mr Barber; indeed, the demand seems almost entirely insensitive to the price. Equally, the German and Japanese central banks have a sad tale to tell of the use of low interest rates to discourage inflows.

How legitimate are the worries on either score? It is conventional to compare private borrowing growth with growth in previous cycles, or as in the Red Book diagram to chart it against the fall in public sector borrowing. This suggests that all borrowing has much the same long-term implications, which was indeed the thought behind the now-discarded targets for broad money growth.

However, personal borrowers are making nearly all the borrowing in the current credit boom, and they have one characteristic which is quite unlike official or corporate borrowers: they intend, without exception, to repay their debts. This means that a boom in personal borrowing tends naturally to peter out in

Competitive advantage

The exchange rate is a more complex problem. Interest rates clearly have some influence, even if it is not decisive; and the experience of the EMS and of the Plaza and Paris agreements suggest that markets at the moment are prepared to respect clear determination to defend credible rates with intervention. The Chancellor's continued concern about his own objectives may in fact make market management a little more difficult.

Fundamentally, though, sterling is strong simply because the market now perceives the competitive advantage which has been created up, and that perception attracts both real and portfolio investment. In other words, if prospects are anywhere near as good as the Chancellor claims, the currency may prove obstinately strong for a long time to come. That has been the experience of other dynamic economies, and it has helped to keep them sharp, to check inflation, and to spread the rewards of productivity growth throughout the economy. The problem is not to hold sterling down, but to keep this helpful strength within bounds.

Small earthquake in Finland

THE ADVANCE of the Conservatives in the Finnish parliamentary election amounts almost to a landslide by Finnish standards, but the effects will be enmeshed by the traditional and institutional factors of the country's politics. Whichever coalition emerges after the customary haggling will not upset the consensual system of small democracy on the borders of the Soviet Union. Yet in the longer run the election draws attention to shifts both within Finland and in its external environment.

The foreign policy consensus, which is accepted almost without exception across the political spectrum, demands that Finland must maintain good, even close relations with its Soviet neighbour — not at the cost of its democratic institutions and relations with the West, but to safeguard them.

Finnish membership in bodies such as the Organisation for Economic Co-operation and Development (OECD) or the European Free Trade Association (Efta), not to mention the democratic nature of the election held on Sunday and Monday, testify to the success of that policy. The patronising tone with which some critics speak of "finlandisation," implying subservience to Moscow, is a slur on those in authority in Helsinki since the war.

Cancelled out

Consensus about internal matters is imposed both by the habitual near-balance between Left and Right and by a constitutional peculiarity. Many kinds of fundamental legislation, budgets included, require two-thirds majorities in the parliament. As a result Left and Right have tended to cancel each other out and the effect has been enhanced by rivalries and divisions in both camps. Consensus has to be found at the centre.

Machinery for finding it often bypasses the parliament. The key to the process is a highly centralised biennial wage round involving more than merely management and labour. The Government often buys union moderation by offering inducements in the form of tax and social benefit changes. Special interests outside industry are also consulted. The outcome is then endorsed by the parliament taking whatever legislative decisions are required.

The system has worked well. Unruly labour relations were

ALASKAN ARCTIC

The oilmen's last frontier

By William Hall

SOME CAME by snow mobile, others flew in from surrounding communities like Deadhorse, Fort Yukon, Arctic Village and Old Crow. They talked, mostly in the local Inupiat Eskimo dialect, about everything from the future of the local porcupine caribou herd to the problems of drug abuse among the 4,000 or so Eskimo inhabitants of Alaska's hostile north slope, where the sun never rises for months on end and temperatures of 30 degrees below zero Fahrenheit are considered "normal."

Few people have heard of the town of Kaktovik, population 210, which lies 250 miles north of the Arctic Circle and hosted the recent meeting between Eskimos, environmentalists and oil company representatives. But that will probably not be true for much longer. Kaktovik sits atop what many believe could be one of the world's biggest oil fields.

The meeting marked the first skirmish in what is likely to be

Porcupine river, from which the herd gets its name. While the delicate Arctic desert supports polar and grizzly bears, musk-oxen, wolves, Arctic foxes, and ten species of wildlife during the brief Arctic summer, it is the caribou, roaming across 86,000 square miles of Alaska and Canada, which have captured the public imagination.

Mr Tim Mahoney, Washington representative of the Sierra Club, an environmental lobby, argues that ANWR is "more important to the planet" than Yellowstone National Park or the Grand Canyon. The US Government would not think of damming the Grand Canyon to harness hydroelectric power or tapping the thermal power of Yellowstone's Old Faithful, so why permit oil drilling on ANWR coastal plain, he asks.

The oil companies see things differently—and not just because many regard the area as having the greatest unexplored oil potential in North America. They have spent millions of dollars, most notably Standard Oil's infamous Mukuk Well in the Beaufort Sea, and disappointments elsewhere in Alaska have punctured early euphoria. Oil companies are now quietly retreating from the north slope, and unemployment is rising in the former boom towns of Anchorage and Fairbanks.

"The existing north slope oil fields of Prudhoe Bay, Kuparuk, Milne Point, Lichstone and Endicott will be producing at a combined rate of only about 600,000 barrels a day by the year 2000. That is little more than a quarter of current north slope production levels," says Mr George Nelson, managing director of Standard Alaska Production Company, who estimates that output from all developed US oil fields will drop from almost 9m barrels a day to less than 4m barrels a day by the end of the century.

To put this in perspective, existing recoverable US oil reserves total about 26bn barrels, equivalent to less than nine years supply at current production levels. About a third of US oil reserves are found on the north slope, which supplies about one-fifth of US production. No US oilfield with reserves of more than 1bn barrels has been discovered since 1945.

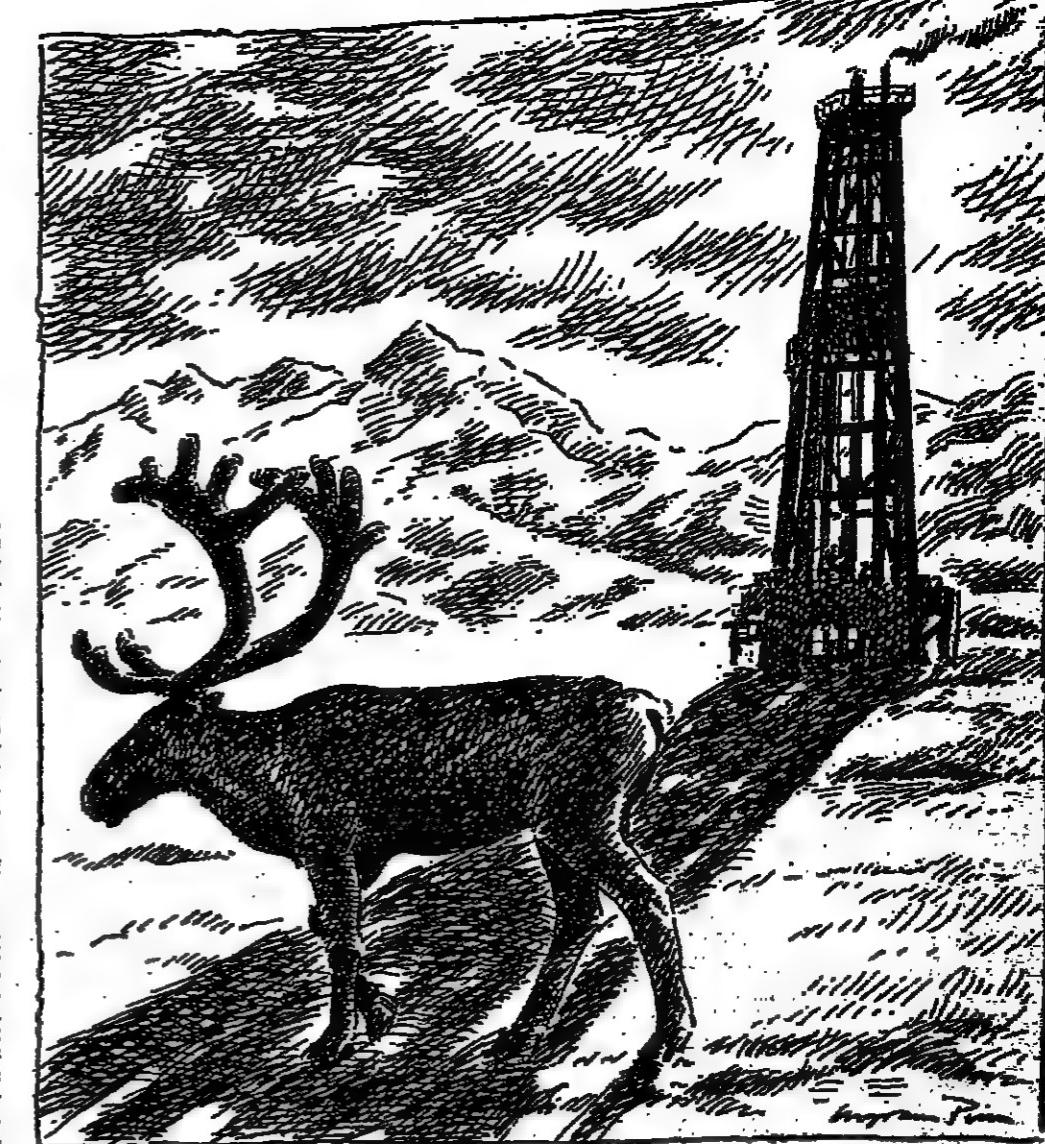
While the report concludes that development of the coastal plain's oil and gas resources could reduce carbon numbers and bring about widespread changes in the wilderness, it recommends full leasing of the plain to the oil companies.

Mr William Horn, an assistant secretary at the Department of Interior who is leading the US Government fight to open up ANWR, cites the national need for domestic sources of oil and gas and the oil industry's trouble-free record in the Alaskan Arctic as grounds for his decision. A final report will be submitted soon and then it

will be up to Congress.

Battle lines are already being drawn and oil industry lobbyists privately admit that the debate over the future of oil development in ANWR could make the long-running environmental struggles over the development of Prudhoe Bay look like child's play.

The present line-up on ANWR pits the US Government, the oil industry and the state of Alaska, including its Eskimo



open the coastal plain to the oil companies.

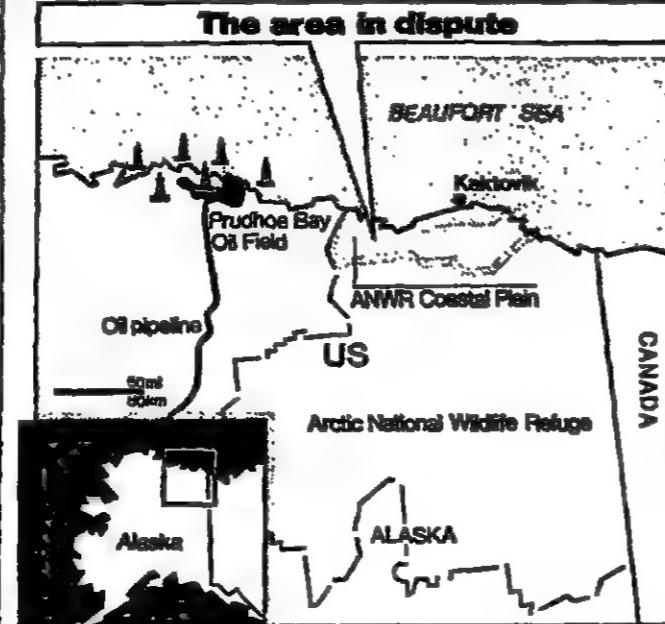
Behind the scenes, the companies are mounting a lobbying battle to try to ensure that the most promising oil prospect in North America does not become ensnared in years of bureaucratic infighting. They argue that less than one percent of the ANWR coastal plain would be affected by exploration and production. After two decades in the Arctic they are confident that they can conduct their business in an environmentally sound manner no less than the oil companies.

However, the oil industry's main argument for being allowed to look for oil in ANWR revolve around questions of national security and the growing dependence on imported oil.

A decade ago, at the height of the so-called energy crisis, the US was importing nearly half of its oil requirements. As conservation measures took hold and domestic production increased, imports slipped to less than a third of US consumption.

However, imports are now account for well over a third of consumption and oil industry analysts predict that the US could be importing 60 per cent of its requirements by the year 2000. They argue that, even if ANWR were opened to oil exploration tomorrow, oil would probably not start flowing until the turn of the century, because of the long lead times involved.

Says Alaska's Republican Senator Ted Stevens, "We cannot allow ANWR to be destroyed for a one in five chance of discovering 35 days supply of oil," says the Wilderness Society. The National Audubon Society says that it is "not in the long-term conservation, economic or national security interests" of the US to



a great environmental battle: should the world's major oil companies be permitted to explore on the coastal plain of the 18m-acre Arctic National Wildlife Refuge, ANWR.

The 1.5m-acre plain of ANWR, pronounced Anwar, sandwiched between the giant oilfields of Prudhoe Bay and recent large discoveries in Canada's Mackenzie Delta, has been likened to the Serengeti plain of east Africa, one of the world's great wildlife regions. For as long as anyone can remember, the 180,000-strong porcupine caribou herd has

come to calve on the narrow plain in the last week of May and first two weeks of June. By mid-July it is on the move again, returning to wintering grounds south of Canada's

Sydney fields new bank team

Any alliance of the man that made Australian cricket turn blue (and yellow and green) with the man who makes Hill Samuel see red is exciting enough.

Add in the lawyer who helped make Sir Robert Armstrong economical with the truth, the banker son of the Australian federal premier controversially removed from power in 1975, and a former premier of New South Wales, and the mixture is a heady one.

Kerry Packer, Larry Adler, Malcolm Turnbull, Nick Whitlam and Neville Wran, have come together to open an investment bank modelled on the likes of Lazard Frères, and Allen & Co.

An Australian stockbroker, in a typical Melbourne fashion, said that the team behind the new bank was, "just the kind of thing you'd expect from Sydney where money is thicker than politics."

However, when Whitlam Turnbull & Co, opens its doors in Sydney in July, funded by Packer and Adler, whose companies will be shipping in \$35m apiece, it hopes to attract several of the city's entrepreneurs as clients for its deal-making services, and to make profits playing the market in its own right.

Perhaps more fundamentally than fluctuating oil prices, the Gorbachev reforms in the Soviet Union could eventually undermine Finnish exporters' safety of access to Soviet markets. Taken to their logical conclusion these reforms would give Soviet enterprises greater latitude in their business relations abroad. Through Moscow is unlikely to relinquish overall control, the Finns will find competition stiffening for Soviet orders. In due course others who have profited from politically-motivated Soviet ordering practices may have the same experience.

well balanced. Wran suddenly abandoned a lifetime in Labour politics when he resigned the NSW premiership last year. Whitlam is not politically involved but retains a familiar loyalty to Labour. Turnbull may have given up the prospects of fighting for a parliamentary seat on behalf of the Opposition Liberal party, for which Larry Adler enjoys playing an eminent gria role.

Careers

Bank advance

It is rare for one of the clearing banks to recruit to its top ranks a man who has no background in day-to-day banking.

Royal Bank of Scotland's success in attracting George Mathewson, the outgoing chief executive of the Scottish Development Agency not only breaks with custom, but also means that the Edinburgh-based banking group has acquired one of the most sought-after managers in Scotland.

The "dynamic doctor," as Mathewson has been called in deference to his PhD in electrical engineering, is an exacting manager, as well as an innovative long-term thinker. The high reputation that the SDA now enjoys is largely due to him.

Before joining the SDA in 1981 he spent almost 10 years making investment finance decisions for Investors in Industry. That should stand him in good stead in a group which, following Big Bang and the acquisition of Charterhouse, has 30 per cent of its operations in financial services other than straight banking.

But observers in Edinburgh see more to the appointment than that. They believe that Mathewson, who is 46, is being groomed to succeed the man he

Men and Matters



"I wouldn't mind teaching—but it's all that hanging about on street corners holding strike banners."

Flotation

There's nothing like a whirl of sea air to set pulses racing in the City of London.

I hear that broker James Capel is about to become the principal sponsor of the British team which will be competing for the Admiral's Cup this season.

The event has become the top international competition for teams of offshore racing yachts. It is fought out on offshore Channel courses, and inshore courses within reach of the Seafarers Cup holder.

James Capel sponsor White Crosser, the British challenger for the America's Cup in Fremantle. Guinness Mahon arranged a business expansion scheme to support that venture.

Straight sponsorship looks like being the limit of the City's involvement with the Admiral's Cup, however. Yacht design is so much in the melting pot at the moment that most punters with pieces of money to spare would probably prefer to put it on the back of a good horse at Cheltenham.

Bidding Royally

The table talk was about takeovers at Buckingham Palace one evening this week when Prince Philip hosted a dinner party.

The Takeover Panel was represented. Other guests included men whose lives have been changed—not necessarily for the better—by takeover adventures.

Among them James Gulliver of Guiness, who was defeated by Guiness in the battle for Distillers, and Raymond Miguel, former chairman of Arthur Bell, the whisky company, also taken over by Guiness. Perhaps the two raised a glass to an absent acquaintance, their old adversary, Ernest Saunders, former chief executive of Guiness.

But they were there primarily to help satisfy a curious Royal interest in takeovers.

Is the House of Windsor in a mood to expand—perhaps to take over some dormant Bourbonian monarchies and inject a more vigorous management style by putting in some of its top trainees?

Or does it fear an unwelcome bid to erode its traditional market independence from an entrepreneur with headquarters at 10 Downing Street?

Observe

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ECONOMIC VIEWPOINT

Aftermath of the Budget

By Samuel Brittan



OUTPUT-INFLATION SPLIT

	(Percentage increase on previous year) (Fiscal years)												
	1973-74	Average	79.80	80-81	81-82	82-83	83-84*	84-85*	85-86*	86-87†	87-88†	88-89†	89-90†
Nominal GDP	17.6	20.0	14.0	10.0	9.2	8.2	8.7	8.2	6.0	7.1	6.1	6	5.1
GDP Deflator	16.0	16.0	15.5	9.9	7.2	4.4	4.3	6.3	3.0	4.1	4	3.1	3
Real GDP	1.3	2.8	-3.8	0.1	1.9	3.6	4.1	2.0	3.0	3	2.1	2.1	2.1

N.B. Change in Nominal GDP is a compound of change in Real GDP change in inflation (as measured by GDP deflator).

*Adjusted for coal strike †Treasury estimate or projection

الجامعة

Lombard

Lighting up a Coronary

By Joe Rogaly

IF YOU are a person of quality, as I am certain you are, you will appreciate the fact that some of us like to light up a Coronary after a good meal. It is important to roll it to the ear first, and of course the band must be removed, the end cut, and the long matchstick applied—just so. Once this ceremony is complete, one can blow out a cloud of pleasure and wisdom, the cost is a very large amount of taxpayers' money. That information is all that is required for Lawson's Law.

Once the law is established, the rest becomes plain. If smoking ultimately increases the burden on the Exchequer, then the burden on the smoker must be increased. The duty on tobacco must rise at a rate equal to the retail price. It might be objected that this can be self-defeating, since a reduction in the quantity of smoking will eventually reduce the take-off from the duty; against that, it will also reduce the cost of the Grim Reaper's end of the equation. Others might point out that smoking actually saves taxpayers' money by reducing longevity. This is true only to the extent that state pensions are involved. But since Mr Lawson aims to accelerate the growth of private pensions, sooner or later the arithmetic will turn against that argument.

The net effect will almost certainly be a slowing of the rate of decline in smoking, with a consequently lower rate of decrease in the incidence of lung cancer, heart disease, and the other well-documented causes of death that occur in larger measure among those who smoke than among those who don't. Organisations like Action on Smoking and Health (ASH) can produce calculations indicating how many such illnesses are likely to arise among additional smokers, but to my way of thinking such figures merely give a spurious verisimilitude to an argument that needs no such support.

It is enough to say that a lot more people will die. There are those who will respond, "So what? In a free society it is the smokers' privilege to take a risk. They are adults who know what they are doing." etc. There might even be more, about the state not being a nursemaid. This is to misunderstand the essence of Lawson's Law.

For there is nothing in that abominable nostrum about saving people from themselves. There is no element of do-goodery in it. It is simply that when the

MY SECOND thoughts about the Budget relate not so much to the Chancellor, but to the Opposition, including among the Opposition the BBC interviewers and presenters.

There is, heaven knows, enough about which to cajole the Government from a social market point of view. There are so many ways by which the Government could both make more use of market forces—in the jobs, housing, import and other markets—while doing more to help the worst off and the victims of change. If one is looking for disincentives and distortions, they are at the bottom and top of the income scale; just the places least touched by 2% off the basic rate.

Yet when there are so many grounds for criticism—not least for the failure of the Chancellor and the Foreign Secretary to bring up the EMS in Cabinet—all that the "moderate" critics can focus upon is the unwillingness of the Government to spend still more money than the masses it is already going to spend.

The Government walks into this criticism by its archaic separation of expenditure and tax decisions; so that by the time the Budget comes round, people have forgotten about the spending increases announced in the previous autumn.

But it is the quality of the Alliance and Alliance-like criticisms that I find worrying. The Thatcher Government plans to devote 44 per cent of GNP to public spending, slightly more than the Callaghan Government in its last year, and the percentage would be even higher if "tax expenditures" were included.

Surely there is room for the most ample provision of public goods—i.e. goods which cannot for some reason be supplied or charged for in the market—and for better targeted income redistribution within this 44 per cent. But unfortunately the Alliance is continuing the old Labour tradition of supposing that anyone with a social conscience should want yet more of the nation's income to pass through Government hands, as if 44 per cent were not enough.

But I find most sad is that Roy Jenkins for whom I have a great personal respect whether he believes it or not, should advocate public spend-

ing rather than tax cuts or following his own example of cutting borrowing because some computer simulation is supposed to say that more jobs will be provided by the spending route.

It would be so much more interesting to hear him talk from his own experience as Chancellor and President of the EEC Commission, and as spiritual father of a much-needed new political party, instead of repeating somebody else's model run-off. These "simulations" are not hard science, and the signs as well as the magnitude of the effects are in doubt both between one model and another and in principle.

* * *

On the macroeconomic side, the Medium Term Financial Strategy lives. Indeed, its problem is that it has three or four lives.

There is the objective for steady non-inflationary growth of total spending in the economy, measured by Nominal GDP—or monetarism without numismatic.

Then there is the fiscal objective of keeping public sector borrowing supposedly to 1 per cent of GNP, but to 2 per cent in reality if privatisation proceeds are excluded.

Third, there is the exchange rate objective of keeping sterling at around its present level. This was reinforced by the Chancellor several times yesterday, and he has not been deterred by the Prime Minister's belief, reminiscent of Harold Wilson, that exchange rates are a different issue. It is to prevent the "success" of the Budget from driving sterling to heights which will undermine last year's great improvement in international competitive ness.

There is, of course, a fourth indicator, M0—merely notes and coins—which is one of many dozens of interesting indicators at which economic forecasters should look, but which became elevated into a main official guideline in a moment of aberration when computers took over from human beings. But do not worry, M0 will be followed only when its message seems sensible on other grounds.

Sterling and Nominal GDP can be related within an international framework discussed many times in these columns. But I worry that too much of a fetish is being made of the fiscal objective. It happens to be appropriate this year to reduce the public sector borrowing percentage.

But neither the Red Book nor the Chancellor does enough to prepare us for other years in which it will be prudent and senseless to raise the public sector borrowing percentage, which can be

done "in a nominal framework" without giving rise to fears of a Latin American debt trap. But the ground must be prepared.

The main immediate problem is a different one. It is to prevent the "success" of the Budget from driving sterling to heights which will undermine last year's great improvement in international competitive ness.

The effect of this improvement too is probably understated in the official forecasts, as the Treasury's forecasting equations have about the lowest responsiveness of exports and imports to price and profit incentives of the main forecasting models.

Industry can reasonably ask for a "period of stability" on the exchange rate. But it must also realise that the price to be paid may be considerable fluctuations in interest rates.

For the moment these fluctuations are pleasantly downwards. It is quite possible that after today's 1 per cent cut in base rates, interest rates will have to be lowered and lowered again until many hairs turn white in the Bank of England, to prevent sterling from overshooting upwards.

On purely domestic grounds, one would hesitate to reduce borrowing costs. There is a

fearsome chart in the Red Book showing private credit growing at above 10 per cent for the last two years. In other words, the adjustment to lower oil prices was well and truly exceptional. The Treasury and the Bank of England had to move at all outpace a range from a sterling overshoot now, but that it will not be bailed out by depreciation if labour costs rise in the years ahead.

This is a little less fearsome when it is seen that private credit has been growing at

nearly this rate since 1983 and that public sector borrowing was much higher in the early part of the period.

The problem is not credit as such, but that any fresh stimulus to domestic borrowing will be coming at a time when real consumer spending exports and investment are all forecast to rise by 4 per cent and could easily—in the absence of a world setback—move at a range established against low-inflation

models.

In some economist's dictatorship one might try to offset lower interest rates by raising taxes or cutting government expenditure. As it is, the best hope is that the fall in interest rates will be associated with a fall in inflationary expectations and thus be more nominal than real.

If underlying inflation can be held back, either Nominal GDP will be kept to the target path, or any overshoot will be confined to the output component.

Underlying inflation and

inflationary expectations will be kept low if the business community understands clearly that not merely will it be protected

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FINANCIAL TIMES

Thursday March 19 1987

Aquino gains dangerous allies in fight against communism, Richard Gourlay reports

No room for neutrality in Davao

JUAN PALA spends five hours a day denouncing people he suspects are communist sympathisers over the airwaves of Davao City in the Philippines. He is inspired, he says, by the writings of Hitler and Goebbels. Intoning anti-communist poems and threatening to send the military against anybody who does not heed his word, he urges the people of Davao to join the armed vigilante force of the Alsa Massa, which in the local Cebuano dialect means People Arise.

Colonel Franco Calida, who is Pala's military mentor and protector and enjoys the backing of the top regional commanders, explains what it all means. "Anybody who does not join us is a communist. There is no neutrality."

The hysteria Pala has helped develop in Davao is part of a military push against communist-led New People's Army (NPA) rebels in Mindanao, the state that General Fidel Ramos, the armed forces chief, has called "the laboratory of communism in the Philippines." It appears to be working as the rebels have withdrawn from some of their strongholds into the hinterland.

Mindanao, where 15m or 27 per cent of the population lives, has become during the 18-year insurgency the most heavily NPA-infiltrated area in the country. Moslem rebels are struggling for self determination add to the image that the island is an *untamed frontier*.

Last month a 50-day experimental ceasefire between the Government and the communists ended with no sign of a lasting peace in sight. Since then the number of clashes has risen at a rate that has begun to alarm the military and foreign diplomats, with the most recent NPA success coming yesterday when 19 soldiers died in an ambush. More than 200 people have died since fighting resumed, accord-



ing to military reports, and there are few signs of mass defections from the NPA force, said to number between 16,000 and 22,000. Even before yesterday's ambush the army needed a success to boost its sagging morale.

However, the apparent military success around Davao poses a problem for President Corazon Aquino. As she reminded her Defence Secretary and local government secretary on Monday, armed vigilante groups and private armies must be disbanded under the newly-approved constitution.

On the other hand she has said she is "fascinated" by the concept of civilian vigilante groups to combat the NPA, although she appears to favour Alsa Massa as yet unarmed equivalent, the Nakasaka - unarmed, that is, apart from spear and native machetes. Its members warn police about communist movements.

Until the NPA is disbanded, though, the Government is apparently ready to rub shoulders with

partisans and to bomb villagers if they did not move. Neither threat was carried out and Pala claims they were simply psychological warfare.

A well-honed sense of self-preservation among the local population has helped swell Alsa Massa's ranks to over 50,000, according to Col Calida. He does not know how many are armed, however, even though the force is under his command.

Mr Ayala sees the vigilante group as a necessary short-term solution but recognises the pitfalls. "I will get a vicious guard dog even if I know it will bite me because I know I need protection," he says. Government control over Alsa Massa is already tenuous. Despite denials from Manila that the army is arming the group, Col Calida has been openly supplying its members with high-powered Armalite and M16 rifles.

The propaganda element of the campaign in Davao has its macabre side. The mayor has refused to bury 150 exhumed bodies that Col Calida claims are victims of NPA killings until they have been paraded through the street as a public example of the evils of communism.

More sinister are the first signs of a communist witch hunt. The Alsa Massa killed a student last week, mistakenly believing he was the leader of the League of Filipino Students. When priests and nuns spoke out against what they saw as the polarisation of the population, Pala denounced them as communists and daubed walls with slogans calling the nuns "angels of Satan."

One priest in Davao said he suspected that efforts to improve economic conditions - which is what villagers are most interested in - are somehow being forgotten in the growing hysteria. For this, he was denounced by Pala as a communist.

CGE to launch record equity issue

By PAUL BETTS IN PARIS

COMPAGNIE Générale d'Électricité (CGE), the nationalised French telecommunications and heavy engineering group, is planning to launch the largest ever new equity issue on the French market to coincide with its privatisation early next May.

The total operation will involve about FF 14bn (\$2.2bn) with about FF 8bn going to the Government from the state sell-off and about FF 6bn into the company's balance sheet from the new share issue.

CGE is the second large state industrial group to be sold by the conservative Government after Saint-Gobain, the pipes and glass group, whose flotation raised about FF 8.5bn last December.

The French telecommunications and engineering group, which is expected to report next month a 30 per cent increase in net earnings to about FF 1.6bn for 1986 on sales of FF 45bn, was keen to avoid a major capital increase with its early privatisation to help strengthen its balance sheet following its recently completed landmark telecommunications deal with ITT of the US.

CGE's Alcatel telecommunications

subsidiary has now gained control of a joint venture grouping together CGE's and ITT's worldwide telecommunications assets to form the world's second largest telecommunications concern after AT&T.

The CGE operation is new equity issue of about FF 6bn is even larger than earlier French market expectations of a new share issue totalising about FF 5bn. It will be by far the largest new equity issue made by a French industrial concern, topping L'Air Liquide's FF 2.7bn last year.

It will also be larger than the big non-voting share issues (*certificats d'investissement*) made by large French state banks last year, including a FF 3.5bn issue by the Banque Nationale de Paris, a FF 4.25bn issue by Crédit Lyonnais and a FF 3.65 issue by Paribas, which has just been privatised.

Although CGE's net assets are valued at between FF 7bn and FF 11bn, the Government is expected to sell the company at the lower end of the range for about FF 8bn. The Government is still studying the pricing of the sell-off, but the lower price is expected to reflect the more speculative nature of the CGE privatisa-

tion compared with the previous highly successful flotations of Saint-Gobain and Paribas.

The CGE operation has long been seen as representing the biggest challenge so far for the Government's privatisation programme, largely because of the risks over CGE's telecommunications deal with ITT.

However, CGE is expected to launch a major telecommunications campaign next month to promote the combined state sell-off and the record new equity issue which are expected to be launched simultaneously around May 11. The Government is being advised by Credit Lyonnais and Morgan Stanley on the privatisation of CGE, whose own advisers include Société Générale and Lazar Frères.

Although doubts have been expressed about CGE's telecommunications venture with ITT, a number of financial analysts consider the risks over CGE to be of a long term rather than short term nature.

CGE, which has reported average annual earnings increases of about 30 per cent during the past five years, is not expected to start resuming some of the fruits of the restructuring of the French telecommuni-

cations industry, involving the merger of the telecommunications assets of Thomson, the nationalised French defence and electronics group, with those of CGE's Alcatel subsidiary. This has involved job reductions in the merged operations of about 18,000 people in 18 months. Moreover a number of large Alcatel orders won in previous years are now being shipped, boosting cash flow in the shorter term.

Moreover, the ITT deal is expected initially to generate cash flow to CGE because of the increase in the rhythm of shipments of ITT's System 12 digital exchange. The System 12 order book is understood to involve orders for about 13.5m lines and 2.5m lines are expected to be installed this year.

CGE has also started working on the restructuring of ITT's telecommunications operations and the merger with Alcatel to be completed by the end of the year.

The merger will also come as a disappointment to the British Government. A British diplomat in Tokyo yesterday described it as "a very unpleasant surprise."

Mrs Margaret Thatcher wrote personally to Mr Yasuhiro Nakasone, her Japanese counterpart, supporting the consortium in which CGE has an important stake. She said this was an opportunity for Japan to show that its market really was becoming more open.

In London last night, CGE said it had not yet been informed of any merger agreement, but the proposed terms ignored both the public support of Mrs Thatcher and of Japan's Foreign Ministry.

Many in Japanese Government and business circles appear to have been offended by the strong political pressure used by CGE to achieve its ends.

In the end, the British company's Japanese partners in the International Digital Communications Planning consortium agreed to the merger rather than continue to fight for their project.

Japanese telecom partners to merge

By IAN RODGER IN TOKYO

THE leading Japanese partners in the two consortia competing for an international telecommunications business in Japan have agreed to merge.

The agreement, announced yesterday by Mr Fumio Watanabe, a senior businessman who had been retained as a mediator between the two groups, means that the role of Cable & Wireless of the UK in the new venture will be insignificant.

The merger will also come as a disappointment to the British Government. A British diplomat in Tokyo yesterday described it as "a very unpleasant surprise."

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World Weather

	°C	°F		°C	°F		°C	°F		°C	°F		°C	°F			
April	14	57	Belgium	14	57	Bolivia	15	59	Bulgaria	12	54	Cambodia	18	64	Cameroon	17	63
Algeria	14	57	Finland	14	57	Greece	15	59	Honduras	12	54	Iceland	12	54	Indonesia	18	64
Angola	11	52	France	15	59	Ireland	15	59	India	12	54	Iran	12	54	Italy	18	64
Albania	8	46	Germany	11	52	Iceland	15	59	Iran	12	54	Iraq	12	54	Italy	18	64
Argentina	15	59	Germany	17	63	India	15	59	Iceland	12	54	Iraq	12	54	Italy	18	64
Bolivia	15	59	Germany	17	63	Indonesia	15	59	Iceland	12	54	Iraq	12	54	Italy	18	64
Brazil	15	59	Germany	17	63	Indonesia	15	59	Iceland	12	54	Iraq	12	54	Italy	18	64
Chile	15	59	Germany	17	63	Indonesia	15	59	Iceland	12	54	Iraq	12	54	Italy	18	64
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Peru	15	59	Germany	17	63	Indonesia	15	59	Iceland	12	54	Iraq	12	54	Italy	18	64
Venezuela	15	59	Germany	17	63	Indonesia	15	59	Iceland	12	54	Iraq	12	54	Italy	18	64
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Peru	15	59	Germany	17	63	Indonesia	15	59	Iceland	12	54	Iraq	12	54	Italy	18	64
Venezuela	15	59	Germany	17</													

Financial Accountant

to £30,000 London, WC2

The Imperial Cancer Research Fund, a world leader in research into prevention, control and cure of cancer, operates specialist laboratories employing some of the most eminent scientists in the world.

Its voluntary and commercial fund-raising activities contribute to a total income of approximately £35 million, with assets in excess of £65 million, calling for careful professional financial management. The Fund forecasts continued growth in its research and the supporting finance and administrative systems.

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Applicants should write, with a full CV and day time telephone number, quoting reference 1491 to:

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Roger Bell, Executive Selection Division
BinderHamlyn Management Consultants
8 St Bride Street, London EC4A 4DA

BHP brings in a series of key management moves

BY GORDON CRAMS

A SERIES of key management changes at Broken Hill Proprietary (BHP), Australia's largest company, has accompanied the integration announced this week of its minerals interests worldwide.

The move ends the separate identity previously preserved for Utah International, the San Francisco-based mining company acquired by BHP more than three years ago. Rationalisation of parallel activities is intended to improve efficiency while retaining "the international expertise of the Utah board," the group says.

As is common in BHP, all appointments have been made internally.

The creation of BHP-Utah Minerals International as a new

operating division will take effect from June 1, and coincides with the retirement as chairman of Utah of Mr Alexander (Sud) Wilson.

The restructuring unit will be headed by Mr Jim Curry, currently a Utah vice president. All BHP's oil and gas interests will meanwhile be brought together under BHP Petroleum International, headed by Mr Peter Willcox. This will include North American operations under Mr Dick Volk.

On the minerals side Mr Rod Harden, general manager of the old BHP Minerals, will be group executive in charge of the Asia-Pacific region for the enlarged division. Other positions have been filled almost entirely by Utah staff.

Mr Keith Wallace becomes

national minerals, while control of global marketing and services will fall to Mr Charles McArthur—both are Utah vice presidents. An Australia coal division has been formed, replacing separately managed operations, and this will be headed by Mr Gavin McDonald.

He is president of Utah Development, the Queensland mining arm which has long been part of the California company.

Among those reporting to Mr Harden is Mr Dick Carter, a general manager for non-ferrous metals and business development in the Asia-Pacific. Mr Carter at the same time is executive director of BHP Gold mines, which the group is at present engaged in spinning off to shareholders.

Nasdaq takes governor from Jaguar

THE BOARD of Governors of the National Association of Securities Dealers, of the US, has elected Mr Graham W. Whitehead — president of Jaguar Cars Inc, the subsidiary of the British firm — as one of its three governors-at-large representing Nasdaq companies.

Jaguar represented the third most active security in the Nasdaq market in 1986, with a trading volume of 359.2m shares.

Jaguar Cars, based in Leonia, N.J., markets Jaguar vehicles throughout the US. Mr Whitehead is in charge of Jaguar's North American operations, and is a member of the board of Jaguar PLC, the parent company. He is chairman of Jaguar Canada Inc and a director of Jaguar Cars Ltd, the manufacturing/marketing subsidiary of Jaguar PLC.

He is also president of the

British Automobile Manufacturers' Association and past president of the British-American Chamber of Commerce.

Nasdaq is the self-regulatory organisation for the over-the-counter securities market. It owns and operates the Nasdaq system, the communications facility for the Nasdaq market on which 5,200 stocks are traded.

Brierley in chair at Bank of NZ

By Dal Hayward in Wellington



Mr Ron Brierley, New Zealand financier, now in a major banking seat

MR RON BRIERLEY, the New Zealand financier and head of the British group of companies with substantial interests inside and outside New Zealand, has been appointed chairman of the Bank of New Zealand, the state-owned, leading commercial bank.

Mr Brierley, 49, who has been a member of the board and deputy chairman, will oversee the sale by the Government of 30 per cent of the bank to private shareholders.

Change in lead at NL Industries

BY DONALD MACLEAN

MR HAROLD SIMMONS, the US financier, has taken over from Mr Theodore Rogers as chairman and chief executive of NL Industries, the US oil services and chemicals group.

Mr Rogers has resigned both from NL Industries and from NL Chemicals, a subsidiary which may be sold to NL Industries for close to \$1bn.

Mr Simmons last year led a group of investors, now gathered under the name of Valhi Inc into a 51 per cent interest in NL Industries. Valhi has various interests outside NL which include sugar, forest products, fast foods and oil services.

Mr Fred Montanari is to remain executive vice-president of NL Industries and president of NL Chemicals.

Mr Rogers took over as company chief executive in 1983, and as chairman in 1984. He is to remain as a consultant to the company.

* * *

USG Corporation, formerly US Gypsum, which has interests in various construction materials, has made a number of changes of responsibility in its senior management.

Mr William J. White, 48, executive vice-president of USG Corporation, and formerly president and chief executive of USG Interiors, has become president and chief executive

of United States Gypsum Company.

Mr Eugene B. Connolly, 55, formerly president and chief operating officer, United States Gypsum, has been elected executive vice-president, USG Interiors, and president and chief executive of USG

Mr Anthony J. Falvo, 56, president and chief executive of Masonite Corporation, has been elected vice-president, USG Corporation. Mr Stanton T. Hadley, 50, formerly senior vice-president, administration and secretary of USG Corporation, has been elected senior vice-president, staff services, of the company.

Mr Edwin L. Wade, 55, formerly corporate counsel, has been elected corporate secretary. Mr Brian W. Burrows, 47, formerly director, research and development, has been elected vice-president, research.

NCR Corporation, the information processing concern, based in Dayton, Ohio, has announced the appointment of Mr Frederick Newall as vice-president of the Europe group; Mr John L. Quinlan as vice-president, marketing, Europe group; Mr John L. Giering as general manager, NCR France; and Mr Roger C. Lintern as corporate controller.

Mr Herbert M. Schene, who has announced his retirement

Accountancy Appointments

Finance Director Bowater Industries plc

Salary c.£75,000 plus benefits

Bowater Industries is a major British public company with extensive UK and overseas operations. The businesses in Packaging and Builders Merchants, and also those in Australia, have recently expanded significantly. All of its traditional paper interests have now been sold and the company will be establishing a new strategic direction under the leadership of Mr. Norman Ireland, formerly the Finance Director of BTR, who becomes Chairman on March 31st, 1987.

The Finance Director of Bowater Industries will play a pivotal role in the planning and implementation of this new corporate strategy. He (or she) is likely to be under 45 years old

and must already have had experience as a successful chief financial officer for a complex and international industrial business. The job demands a strong commercial bent and the ability to spot essentials quickly and decisively. It demands management and communication skills, great energy and the ability to plan and implement change in a highly decentralised organisation. There is a clear opportunity for the right person to move in due course into a general management role.

Please apply in the first instance to J. F. H. Pease-Watkin, Bowater Industries plc, Bowater House, Knightsbridge, London SW1X 7NN. A firm of international management consultants is assisting in this appointment.

BOWATER

Profile Management Search FINANCE DIRECTOR £20,000 neg. + car

Our client, a major capital equipment manufacturer, urgently seeks a younger, qualified, Finance Director who has strong experience of cash management and commercial financing. Since over 50% of production is exported world-wide, export finance experience is essential.

The successful applicant will be based in an attractive part of the East Midlands, although some overseas travel may be necessary. He/she will have responsibility for financial and management accounts, systems development, and treasury functions.

If you can demonstrate success in the function, have the stature to command professional respect and contribute positively at Board level, please send your cv. and current salary details to:

David Rollis,
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Tabard Chambers, 53 Northgate Street, Gloucester GL1 2AJ.

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The County Treasurer,
P.O. Box 5, County Hall, Kingston upon Thames,
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Closing date 3 April 1987.

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Young qualified accountant with 5/6 years' PQE required by one of the country's leading companies in the art and stationery industry.

As progression to the Board will be part of the company's build-up to a flotation on the USM, experience with a Big 8 firm is preferable. The successful candidate must be ambitious, highly motivated and should be fully capable of exercising control.

Write with full CV to: R. H. Neville FCA
Menzies Middleton Hawkins & Co
Ashby House, 44 High Street
Walton-on-Thames, Surrey KT12 1BW

CORPORATE ACCOUNTING OPPORTUNITY

c.£26,000

BBC

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We seek a qualified accountant who, as our Head of Corporate Accounting Services, will take responsibility for the BBC's budgeting systems, central accounting operation and treasury activities. The successful candidate will contribute to the development of the future financial policy of the BBC and its implementation.

Applicants should have experience of financial and management accounting within a large organisation. In addition to professional skills, the successful person will need the ability to lead and motivate the managers and staff of four departments. We are seeking to recruit someone to this post who has potential for further promotion within the BBC.

Based Central London. Relocation expenses considered.

Contact us immediately for application form (quote ref. 284/F) BBC Appointments, London W1A 1AA. Tel. 01-527 5759.

Assistant Company Secretary

Financial Services Sector

c £25,000 + car

London SW1

For a long established international commodity trader which is now part of a major American financial services group. The Company Secretary, who is also a Director of the Company, is responsible for all legal, statutory and administrative matters. His department also deals with the statutory work for the other U.K. subsidiaries of the American parent company.

This senior appointment has been created as a result of an increase in the department's workload. The appointed candidate will assist the Secretary in all aspects of his work and supervise two part qualified assistants who specialise in statutory work and employee benefits. He or she will ensure the smooth running of the department on a day to day basis to enable the Secretary to carry out his broader management responsibilities.

You are a Chartered Secretary, probably aged around thirty, with at least three years post qualification experience. You must have a thorough understanding of Company law and some familiarity with pensions administration. Previous experience in the financial services sector would be an advantage. You are looking for additional responsibility and can demonstrate enthusiasm, commercial awareness and the ability to work on your own initiative.

Salary is for discussion according to experience. Benefits include car, non contributory pension, PPP and a subsidised restaurant.

Please write in confidence with details of career to date and current salary to Lesley Gifford, tel. 01-520247.

M&L Chartered Secretary, 62 Grosvenor Gardens, London SW1W 0AW.

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Accountancy Appointments

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Some recent restructuring within the finance function has created an outstanding career opportunity for a tax specialist to manage the tax function, with responsibility directly to the Company Secretary. The manager will head a small team of professionals responsible for the tax compliance work of the group, its subsidiaries, unit trusts and other funds and making a

c.£30,000 plus Car

significant contribution to tax planning and advice.

Candidates should ideally be graduate chartered accountants with a strong track record of controlling a small team of tax specialists either within a finance function or with a professional firm. The remuneration package will include the generous range of benefits usually associated with the financial services industry. Career prospects are excellent and personal qualities of a high order are essential.

Please write in confidence with brief career details quoting ref. 33017/L to John W. Hills, Executive Selection Division.

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We currently have vacancies for several mature professionals. All posts offer a significant degree of responsibility and influence with opportunities to contribute to policy-making at a senior level.

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You will use your substantial experience of modern audit techniques to lead a team providing a systems-based internal audit service.

Cabinet Office - Accountancy Training

You should be able to demonstrate a capacity to design, develop and implement Finance and

Accountancy courses for Civil Servants at all management levels.

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Working alongside HM Inspectors of Taxes, you will provide advice on all accountancy matters to aid the investigation of fraud and irregularities in business accounts and returns.

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Reporting to the Managing Director you will lead a small department and be responsible for all aspects of the company's accounting and reporting requirements and for developing computerised financial information systems. As a member of the senior management team you will provide the financial input to Board decisions, be involved in contract negotiation and help plan and implement strategies for future development.

You should be a dynamic qualified accountant in your early thirties with well developed management and communication skills. Experience of company secretarial duties and taxation will be an advantage, a record of achievement is essential. Prospects are limited only by ability.

Remuneration up to £25,000 plus a Car and other benefits.

Please reply in confidence to John Walker (ref. 138)

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London

£25,000 plus car

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Candidates must be graduate chartered accountants, aged late 20's and with around three years broadly based post-qualification experience. The ability to handle a wide range of financial and accounting work is essential.

This post is a stepping-stone for career advancement within the Group.

Please write, in confidence, to Michael Ping enclosing a curriculum vitae and quoting reference F427P, at Ernst & Whitney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

E&W Ernst & Whitney

USA & EUROPE

The Financial Director of a major Scottish group is looking for two assistant managers to investigate, audit and advise on the growing number of subsidiaries in Europe and the USA respectively.

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A second language is essential for the European position. Salary negotiable to c.£25,000.

For details call: Charles Collins on 01-593 1244 or send a brief c.v. to him at: ASI International, 107-111 Fleet Street, London EC4A 2AB.

ASIA

Appointments Wanted

CERTIFIED PUBLIC ACCOUNTANT

British national, American qualified, 30 years old, fluent French with some German, good computer skills. Preference for international controllership or opportunity to represent CA/CFA firm in Geneva. Write to: Barrie Whitaker, Executive Selection Division, Price Waterhouse, Management Consultants, No.1 London Bridge, London SE1 9QL.

REUTERS

Financial Manager

EDP Audit

c.£35,000 + benefits
London

Reuters, the world's leading supplier of news and financial information, is currently experiencing considerable growth and diversification. This has led to the development of many new computer systems worldwide and resulted in the need to establish a comprehensive EDP audit function.

Reporting to the Head of Internal Audit, the EDP Audit Manager will be responsible for the review of Reuters' computer systems and data centres worldwide, excluding the USA. As such, he or she will be responsible for managing a team of up to six EDP auditors, developing and implementing comprehensive EDP audit standards and procedures and promoting Reuters' security and control

standards throughout all its operations. Considerable travel to Europe, Asia, the Middle East and South America will also be involved.

Candidates ideally aged in their late twenties to early thirties, should be qualified accountants with at least five years EDP audit experience.

'Big 8' and managerial experience, together with a good knowledge of IBM hardware and operating environments is vital. Although not essential, a degree and direct DP experience would be an added advantage.

On a personal level, candidates must have well developed communication skills, be able to influence and persuade others and be prepared to

take responsibility for the effectiveness of their department.

The remuneration package is attractive, including a salary of up to £35,000, a car, pension, BUPA and excellent holiday entitlements. Prospects are unlimited for the right person in this dynamic and expanding organisation.

If you would like to be considered for this position please send a full CV quoting your current salary and reference number MCS/5079, in confidence, to: Barrie Whitaker, Executive Selection Division, Price Waterhouse, Management Consultants, No.1 London Bridge, London SE1 9QL.

Price Waterhouse



Group Finance Director

(Designate)

c.£35,000 + car

Our client is Carr's Milling Industries PLC which has 13 subsidiaries engaged in flour milling, baking, agriculture and engineering.

Due to retirement they wish to appoint a Finance Director (Designate) who will assume total responsibility for the finance, data-processing and company secretarial functions within the Group. Key areas of involvement will include development and enhancement of the internal business controls, development of corporate/financial planning and liaison with the City. The successful applicant will be closely involved in business

development and acquisitions. Candidates, aged 35-45, should be qualified accountants, with a strong background in accounting and systems development, a strong personal presence and commercial awareness. Full relocation facilities will be provided and an excellent pension scheme is offered.

Interested applicants should write to Alan Dickinson, ACMA, quoting ref. 7082, at Michael Page Partnership, Clarendon House, St. Mosley Street, Manchester M2 3LQ. Tel: 061-228 0396.

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The requirement is for a qualified accountant with a record of successful financial

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Remuneration: Around £30,000 plus benefits, including share options.

Age: 35-45 Location: Aberdeen

Please reply in complete confidence to Peter Craigie as adviser to the company.

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**CENTRAL BLOOD LABORATORIES AUTHORITY
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(ELSTREE, HERTS)**

c.£30,000

Applications are invited for a new post with this Special Health Authority. The Central Blood Laboratories Authority (CBLA) was established in 1982 to oversee the manufacture of blood products and associated reagents and to carry out related marketing and research. The CBLA primarily supplies the National Health Service, but expansion into wider fields is envisaged. Some 400 staff are employed and revenue is planned to reach £50 million p.a. in the near term.

The organisation has reached a milestone in its commercial development with the impending commissioning of an advanced production unit. The Authority now seeks a powerful Director of Finance and Administration who will be responsible to the Chief Executive for financial and administrative affairs including strategic planning. Candidates must be qualified accountants with relevant commercial experience and be capable of effecting change and improving performance. The preferred age range is 30-40.

The appointment will be made on a fixed term renewable contract subject to negotiation. Please send full personal and career details in confidence to the Chief Executive, Central Blood Laboratories Authority, The Crest, Dagger Lane, Elstree, Herts WD6 3AU.

CHIEF ACCOUNTANT

Slough

£25,000 + car

A Chief Accountant is required by the subsidiary of a US company engaged in importing, marketing and selling a range of computer software and equipment. The turnover is approaching US \$10 million.

Reporting to the UK Regional Manager, the Chief Accountant will be responsible for the efficient running of the accounts department, the design and installation of systems, cash flow, credit control, budgetary control systems, the production of monthly management information and annual accounts.

Applicants, preferably in the age range 27-35, must be qualified accountants, with several years commercial experience and have sound computer knowledge.

Salary is negotiable up to £25,000 and there are attractive fringe benefits including a car.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref. 2766 to W. L. Tait, Executive Selection Division.

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Accountancy Appointments

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SENIOR FINANCIAL MANAGERS

c£33,000pa + car + valuable benefits

Following the "Big Bang" and the establishment of the electronic market place, The International Stock Exchange (ISE) is now poised to build on the advantages of this and the merger of The London Stock Exchange and The International Securities Regulatory Organisation (ISRO).

A substantial strategic investment programme has been planned and the ISE now needs two key financial managers, reporting to the Chief Accountant, to manage and monitor this programme, in addition to building a financial management service for the future.

HEAD OF MANAGEMENT ACCOUNTING

Heading up a team of 20 professionals, the manager will be responsible for the provision of a management decision support service incorporating prompt management accounts, variance analysis, budgeting, policy, pricing and control.

The individual must be a technically sound accountant and able to put systems to practical effective use. He or she must be an excellent communicator, able to control creatively, resilient and with a sense of humour.

Both positions represent considerable career opportunities for experienced qualified accountants which have arisen due to expansion and promotion. Salaries are negotiable and the benefits include a fully expensed quality car and a non contributory pension scheme.

HEAD OF FINANCIAL ACCOUNTING

Heading up a team of 30 accountants and support staff, the manager will be responsible for the provision of a financial accounting function incorporating the management of statutory accounts, credit control, capital, contract and payroll accounting.

The individual must be able to manage, motivate and develop this key function for current and future requirements. He or she will be a good technical accountant, preferably with systems management experience.

Please write with full curriculum vitae to:
R. N. Orr, Roland Orr and Partners,
12 New Burlington Street, London W1X 1FF
stating if the application is in confidence.
Alternatively, telephone 01-439 8891
for a form or further information.



Financial Controller Merchant Banking

c£35,000+ Bonus + Profit Share + Car

Our client is a leading UK Merchant Bank and a member of the Accepting House Committee.

The Financial Controller will take responsibility for the management of 30 finance staff in the production of management and financial accounts, budgets, regulatory returns, taxation computations and all the other reporting and advisory requirements of a busy finance function.

More importantly, the Financial Controller will play a key role in the planning and implementing of change to

systems and procedures so that the bank's financial management is of the highest professional standard. Candidates will be graduate qualified accountants, aged 32-40, with strong professional and management skills and relevant experience in financial services, ideally within the banking sector. Please write, quoting reference 390 enclosing a comprehensive cv and day-time telephone number, to Philip Rice, M.A. ACMA, Executive Division at 39-41 Parker Street, London WC2B 5LH.

MP
Michael Page Partnership
International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Personal Assistant to Partner

Personal International Taxation

The Senior Partner in our expanding Guernsey Office requires a Personal Assistant with an outgoing personality and the ability to make a significant contribution to the future development of the practice.

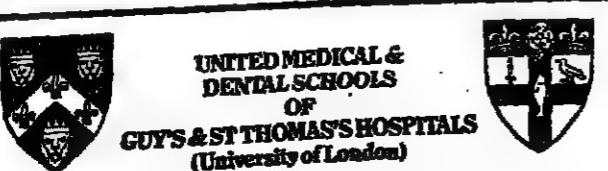
The person appointed is likely to have had experience of personal tax consultancy with exposure to the international aspects and be interested in applying this knowledge in both advisory and practical situations.

The position offers a competitive salary and possible partnership prospects.

Please apply in writing with full details to:

Clive Nicholson, Saffery Champness, P.O. Box 141, Granary House, The Grange, St Peter Port, Guernsey.

Saffery Champness



FINANCE OFFICER

The United Medical and Dental Schools is a major School of the University of London; it currently employs some 1,500 staff on three sites and the annual expenditure is approximately £30 million.

We are looking for an experienced manager with relevant professional qualifications to take charge of the full range of financial services within the School.

The successful applicant will have extensive accountancy experience, knowledge of computerised accounting systems and, above all, strong management skills.

The post is based on the Guy's Campus at London Bridge. Minimum salary £22,050 per annum plus £1,393 per annum London Weighting Allowance.

Further details from the Staffing Officer, United Medical & Dental Schools, St Thomas's Campus, Lambeth Palace Road, London SE1 7EH, tel: 01-928 9292, extension 3209, to whom applications in the form of a curriculum vitae and the names and addresses of three referees should be sent by 10 April 1987.

APPOINTMENTS ADVERTISING

£48 per single column centimetre
Premium positions will be charged
£52 per single column centimetre

For further information call:
Jane Liveridge 01-248 5205
Daniel Berry 01-248 4782
Emma Cox 01-248 5709

20 Accountancy Personnel

Placing Accountants First

ONE IN A MILLION!

CONFIDENTIAL

East Midlands

£25,000+

Our client, an accomplished sole practitioner provides a comprehensive and sophisticated financial advisory service to an already significant and rapidly expanding clientele of proprietary businesses.

The likely future growth of the practice is such that a capable young chartered accountant will shortly be offered the chance of a lifetime - an opportunity to become a full equity partner during 1987!

Applications are, therefore, invited from young ACA's who are ATII qualified and can offer considerable experience of dealing personally with proprietary clients. The ideal candidate will be aged 28-28 - a firm indication of the academic pedigree we seek.

A generous benefits package, including relocation assistance will be provided and the successful applicant should be in a financial position to accept this partnership offer within the envisaged timescale.

To apply please write, enclosing a full c.v. to ALAN MORRIS at the address below.

Your application will be treated in the strictest confidence and no communication will be made with our clients without your prior consent.

CHIEF ACCOUNTANT

c£18,000 + CAR



Pritchard Services Ltd.
A Member of the Hawley Group

The continued growth of Pritchard Services Limited - part of the highly successful Hawley Group - has created this vacancy for a Chief Accountant.

Ensuring both personally and through subordinates that the Accounting function runs smoothly and that proper controls throughout the Company are implemented and maintained, you will have a wide variety of responsibilities. Making sure management accounts are produced accurately and promptly will be essential, as will be assisting the Financial Director in preparing the annual budgets and financial accounts.

To carry out these functions successfully, you will need a professional qualification and the determination to make your mark in an often hectic environment.

As well as excellent rewards and benefits, we'll offer you the chance to broaden your experience and to advance your career.

If you think you're perfect for Pritchard, write enclosing a full CV to David Westcott, Personnel Manager, Pritchard Services Group, PO Box 278, Millers Bourne, London E14 9TD.

Manager Financial Analysis

c£30,000 + Car
+ Banking Benefits

This is a Group level appointment in a major banking and financial services group where general management has taken a very positive attitude towards the implementation of financial planning and achieving financial objectives.

The Manager will be a leading member of a small, interactive Group team which meets the exacting requirements of the Board and Group executive management for regular monitoring, analysis and reporting of operating sector results, business plans and budgets, financial aspects of Group strategic plans, and asset and liability management.

Applicants should be professionally qualified graduates or MBAs with several years top level financial analytical experience gained in a major corporation. The ability to learn quickly, the confidence to operate amongst senior management and high standards of presentational skills are essential.

Age guideline: early-mid 30's

Please apply in confidence quoting ref. L293 to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

**Mason
& Nurse**
Selection & Search

Accounting for Financial Services in a Major Banking Group

East Sussex Coast

c£17k Pkg + reloc.

Our client is a subsidiary of a highly respected and well established blue chip banking group. Its principal activities include finance of international trade, factoring, leasing and discounting.

Continued expansion has created an exceptional opportunity within the finance function for a young accountant to join as Assistant to the Finance Director. Supervising a small team, the role will encompass statutory accounts, budgets, treasury and tax, with a major emphasis on the development of computerised management information and accounting systems. The position offers excellent

experience together with good career prospects.

Applicants should be Chartered Accountants, aged under 30, ideally recently qualified with experience of computerised accounting systems. In addition to an attractive salary and generous relocation expenses the company offers banking benefits including profit share and subsidised mortgage after a qualifying period.

Interested applicants should telephone Chris Sale on 01-831 2000 (evenings and weekends 01-622 5321) or write to Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Investing in London

Financial Accountant

Up to £20,000 p.a.

You will be responsible to the Chief Financial Officer and assist in the proper administration of the financial records of the Company involving cash management and bank reconciliations, loans, overdrafts and interest schedules, outstanding debts, budgets, forecasts and various reports. You should have a minimum of five years' commercial experience including the completion of accounts and credit control. Ref. P016.

GLEB is an equal opportunities employer and considers all job applicants strictly on their merits. In addition, we positively welcome applications from women, black people and disabled people where they are under-represented in particular jobs. GLEB's premises are disabled accessible, all its posts are open for job sharing, and it provides childcare assistance.

All these positions require a commitment to the development of equal opportunities and social responsibility within a commercial framework.

Job descriptions and application forms may be obtained from Vanessa Moody on 01-403 0300 at the Greater London Enterprise Board Ltd, 63-67 Newington Causeway, London SE1 6RD. Completed forms to be returned by Friday, 3 April 1987.

Greater London Enterprise Board

Accountancy Appointments

Major Advertising Agency Financial Director London Early 30's

Our Client is one of Britain's largest and best known Advertising Agencies. They are part of a major worldwide grouping. One of the most established names in advertising, they have an enviable profit record and a senior management team mainly aged in their thirties. They currently seek an outstanding Financial Manager with a background in control and systems to head up their finance team. The successful candidate, male or female, can expect to be part of the inner management team of the Company.

Candidates will need to be experienced Accountants aged 30-38 with a background which will probably include work with a major professional practice, some systems consultancy and definitive evidence of success at senior level in a company known for

to £40,000

financial objectivity. Experience of advertising would be an advantage but is by no means pre-requisite. Personality and communication skills are, however, key in this field at this level.

In addition to a generous salary there is a management bonus, Company car and other benefits. Please write in confidence, to Colin Barry, Senior Partner, Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone (01) 248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

**AIR
PRODUCTS**

ACAs

European Travel Outstanding Prospects

Walton-on-Thames

Our client is a major US multi-national company, principally engaged in the production and marketing of gases and chemicals worldwide for use in a diverse range of industrial applications including those at the frontiers of technology. The business is a capital intensive, high technology industry supported by a high calibre, well-qualified workforce.

Based at the European Head Office, the operational audit function is a small, multi-disciplinary team comprised of both qualified accountants and non-financial personnel. Project orientated assignments are concerned with in-depth appraisal of business efficiency, profitability, acquisitions and financial control. Travel content is c30% covering the entire European operation. Career prospects are outstanding: the position is viewed

as an excellent training ground for future senior management and the company will not recruit an individual without the potential to achieve early promotion.

Suitable candidates will be Chartered Accountants, ideally having recently qualified with a major firm. A working knowledge of French, German or Dutch would be useful, while good interpersonal skills are essential. In addition to an excellent salary and benefits package relocation assistance is available where appropriate.

Interested applicants should telephone Chris Sale on 01-831 2000 (evenings and weekends 01-622 5321) or write to Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

Financial Controller

North Manchester

C. £25,000 + Bonus + Car

As a result of continuing growth, a leading and highly successful furniture manufacturer with current turnover of c. £40 million requires a chartered accountant aged around 35 to take up the new position of financial controller.

Reporting to the finance director and working with an established team, you will take over responsibility for day to day management of all aspects of the finance function, including the preparation of management and statutory accounts. In addition, as a key senior executive, you will be involved in forward financial and strategic planning. To meet this challenge, we are looking for candidates with a successful record of relevant industrial experience, who must also be able to demonstrate that they have the exceptional levels of flair, determination and enthusiasm which we require to support planned future expansion.

In addition to the remuneration package above and an attractive pension and life assurance scheme, the position offers outstanding future prospects.

Please write with full career and personal details to:

A. W. Leitch, Finance Director, Cyril Bernstein Limited
P.O. Box 33, Manchester Old Road, Middleton, Manchester M24 1AR.

Finance Director

Financial Services

c.£35k + benefits

Progressive growth by acquisition has been pursued successfully by our client to create a world-wide Group specialising in money broking, securities, financial futures and related services. Further rapid organic growth is envisaged from the four main divisions currently in operation.

Reporting to the Group Finance Director as the Finance Director of a major subsidiary, this opportunity based in London, has been created for an individual to manage key changes which will consolidate the present operation and plan future growth as the Group's international product range increases in sophistication.

We would therefore like to hear from bright and resourceful qualified accountants who feel confident of their fast-track ability to survive in this very demanding environment, and who can contribute substantially to the development of this entrepreneurial business.

Please write in confidence to Peter Willingham quoting reference LM 714 explaining why we should meet to discuss this appointment. Please enclose your detailed CV, current salary package and day time telephone number, to Spicer and Pegler Associates, International Executive Selection, Finsbury Court, 65 Crunched Fins, London EC3N 2NE.

Spicer and Pegler Associates
Management Services

Internal Auditors

North Africa: Excellent tax protected salaries

Jawaby Oil Service has been established by the Libyan Oil and Petrochemical Industry to provide a wide range of services, including total recruitment, for individual operating companies and service organisations.

Our client, Zueitina Oil Company, a leader among the major oil companies in Libya is now looking for Internal Auditors to perform a variety of functions relating to Company's internal audit function, both financial and operational.

Applicants should have a degree in Accounting/Business Studies and ideally hold a professional

accountancy qualification. At least 5 years' experience of diversified accounting and auditing experience is essential.

Excellent benefits include:

- * Tax protected salaries
- * Generous leave including free air fares
- * Free medical care
- * Free board and accommodation

Please apply to the Recruitment Co-ordinator quoting ref. ZTN/7, Umm Al-Jawaby Oil Service Co. Ltd., 39 Cavendish Square, London W1M 9HF.



JAWABY OIL SERVICE

Financial controller

E Home Counties, c.£28,000

It is not often that we can say that a company combines genuine entrepreneurial flair with highly professional management, but our client does just that. With strong R&D access to leading edge technologies in the USA and Japan, and with turnover now of £20m+, it has established an excellent range of products and a sound market reputation in a comparatively short period.

Reporting to the FD, in a new post you will be responsible initially for all financial and management accounting with the prospect of wider responsibility before long. You will take over a well trained and motivated team of about 20 staff regularly meeting tight reporting deadlines. This is not a back room job, your close involvement out and about with other group functions, be they manufacturing, marketing or services, is as inevitable as it is essential.

Qualified, a good team player and a genuine need to identify totally with the aims of the group, are the essential requirements. Prospects are excellent.

Please forward a résumé, including a daytime telephone number, to John Sanderson Watts, Ref. SW661.

Coopers & Lybrand
Executive Selection

Coopers & Lybrand
Executive Selection Limited
Shelley House, 3 Noble Street
London EC2V 7DQ
01-608 1975

Corporate Accountant

financial services group

West End

The European headquarters of a well known multi-national group with interests in banking, leasing and shipping finance offers an unusual role to a Chartered Accountant aged 24-28.

Working as part of a small central finance team you will report to the UK Controller and have specific responsibilities for the shipping finance division as well as being involved in systems development and group reporting.

It is essential that you possess a flexible approach, can work to tight deadlines and have the potential to take on a wider role in the near future. Previous

c.£24,000

experience should include practical use of PCs and spreadsheet packages.

There will be regular contact within an informal environment with non financial management and the opportunity to be totally involved in the varied operations of this international company. Career prospects are therefore realistic and the fringe benefits will be commensurate with other major groups.

Please write enclosing a career/
salary history and daytime
telephone number to
John P. Sleigh FCCA
quoting reference
J/573/GF.

Lloyd Management

125 High Holborn, London WC1V 6OA Selection Consultants 01-405 3499

PRINCIPAL AUDITOR

Development opportunity for an ambitious Qualified Accountant in Manchester.

Salary £21,536-£24,701 & benefits

Norweb Electricity is a highly successful, progressive business in the North-West of England, with a combined turnover from electricity sales, appliances and installation work of almost £1 billion p.a. We now require a highly competent, communicative Principal Auditor to lead jointly our internal Audit Section.

He/she will be responsible for general audit tasks, computer audit, special investigations and security, together with developing new techniques for audit use. The post holder will discuss audit findings with Chief Officers and Area Managers of Norweb and report the outcome of all discussions to Norweb's Deputy Financial Director. This is a genuine opportunity for long term career development. Previous experience of working in a large organisation would be an advantage.

The highly competitive remuneration package includes an attractive salary, contributory pension scheme, 25 days + statutory days annual holiday. Relocation assistance may be available. A car hire scheme is in operation.

Telephone Mr. M. Wood on 061-424 0163 (ext: 78) for an application form quoting ref. 87/72. Completed forms should be returned to The Secretary, Norweb, Chatswood Road, Manchester M40 8SA by 3rd April, 1987.

Equal consideration will be given to all applicants irrespective of race, creed or disability.

norweb

RECENTLY QUALIFIED ACCOUNTANT

City
A leading merchant bank urgently requires a recently qualified accountant to join their specialist management consulting team.

Reporting to the management accountant, the successful candidate will take over responsibility for collating costing information from which the bank's management accounts, budgets, financial accounts and tax computations are produced. Other aspects of the position include the day to day monitoring of developments in the banking industry, continual assessment and development of cost reduction and control systems, cost analysis and control, provision of various ad hoc management information.

Successful applicants are envisaged to be 25-28 years old, graduate Chartered or Cost and Management Accountants with practical experience in micro based spreadsheet and presentation software at management level. Being one of London's major merchant banks and a member of the accepting houses committee, our client can offer an established career and training programme which will set you firmly on the road to a senior management position if you have the necessary drive and commitment. To apply, please write with a copy of your curriculum vitae to Antony Dunlop.

ANTONY DUNLOP
ACCOUNTANCY RECRUITMENT CONSULTANTS
18 JERMYN STREET, LONDON SW1Y 6HP
TEL: 01-439 0171 ♦ PICCADILLY

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For further information call:
Jane Liversidge 01-268 3205
Daniel Berry 01-248 4782
Karma Cox 01-356 2769

مکانیم الکترونیک

Job Alerts

Accountancy Appointments

We don't expect a flood of applications for these jobs.

There aren't that many people good enough for them.

Spicer and Pegler is a leading and rapidly expanding accountancy firm with a client base very strongly orientated to growth industries.

To manage this rapid expansion we are taking the unusual step of recruiting senior staff in various departments.

These openings provide competitive salaries and excellent opportunities for exceptional people to develop their careers within a successful and dynamic professional firm.

COMPUTER AUDIT MANAGER ACA or equivalent 27+

Computer Audit is one of our most dynamic departments. To keep pace with our City clients' heavy investment in computer technology the department has nearly doubled in size over the last eighteen months.

In order to achieve our plans for the future, we need to recruit an additional computer audit manager with a minimum of two years' varied experience gained within a specialist computer audit department. Hands-on experience of software development, and exposure to a wide range of hardware from mainframes to micros, are essential, as is the ability to manage staff effectively.

In return we can offer a diverse and interesting client portfolio and opportunities for career progression both within computer audit and within the firm.

INVESTIGATIONS DEPARTMENT SENIOR MANAGER ACA 27+

Our Investigations Department requires a versatile specialist to manage a wide variety of investigations including work on:

Prospectives, takeovers, acquisitions, mergers, management buy-outs, fraud and share valuations.

Candidates must have a good academic and professional background, with two to three years' specialist

investigations experience, as well as a flexible, common sense approach to dealing with people and pressure at high level.

In return, we offer rapid career advancement in a hard working but friendly environment.

SECURITIES INDUSTRY TAX MANAGER TAX SENIORS ACA/ATII 28+ ACA 25+

With our prestigious range of clients in Banking and the International Capital and Securities Markets, we now seek to recruit tax specialists to work in the Financial and Securities Industry sector.

These are exceptional opportunities to join a high-powered team of specialists who combine a detailed financial sector knowledge with UK and international tax expertise.

We require a Tax Manager ideally with 1-2 years' experience of the Financial and Securities Industry sector, specifically banking, broking, and market making. Candidates for this senior position should have at least 3-4 years' post qualification experience in UK Corporate Tax.

Candidates for the position of Tax Senior should have at least 1-2 years' post qualification experience of UK Corporate Tax and an ability to understand the commercial aspects of the financial markets.

A combination of initiative, first class communications skills and willingness to develop new skills fast will secure a rapid career advancement and high rewards in what is a professional yet friendly working environment.

To apply for any of the positions detailed above, please write enclosing full CV to Jean Brittan at Spicer and Pegler, Friary Court, 65 Crutched Friars, London EC3N 2NP.



Spicer and Pegler
Chartered Accountants

Financial Controller

£20,000 plus Car

KMG Thomson McLintock
Management Consultants
70 Finsbury Pavement London EC2A 1SX.

Our client is a small, fast-growing group of companies which operates in the property development and building industry. It is based in the northern Home Counties and its activities include construction, development, component manufacture and installation. A recent acquisition and plans for further expansion have led to the need for a financial controller.

Working closely with the board, the role will involve the development of systems and procedures to improve financial control and management information. Planning, budgeting and project work will also be key elements of this position, which in due course could expand to include other general management tasks.

Candidates should be qualified accountants with several years' experience in an industrial or commercial organisation. They should have the enthusiasm and communication skills to make an effective contribution to the management of the group and to command respect within the organisation. A knowledge of the construction industry or contract accounting would be an advantage.

Please write in confidence to Jane Woodward (ref 9124).

EXPANDING PUBLIC COMPANY REQUIRES ACQUISITION ACCOUNTANT

BASED
HERTFORDSHIRE
+ CAR + BENEFITS

Responsibilities: Working in conjunction with main Board Directors in identifying and acquiring potential acquisitions. The successful candidate will have investigation and acquisition experience at a senior level and will have the ability to work on their own initiative.

Future career prospects within this profitable and expanding Group are excellent.

Please send full career and personal details to Box AD451, Financial Times, 10 Cannon Street, London, EC4P 4BY.

APPOINTMENTS ADVERTISING
£43 PER SINGLE COLUMN CENTIMETRE
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For further information call:
Jane Liversidge 01-248 5205 Daniel Berry 01-248 4782
Emma Cox 01-236 3769

Finance Manager

mid/late 20's to £22,000 + car

This is an unusual opportunity for a recently qualified accountant to acquire managerial experience, heading up the accounting function within an independently run sector of a leading international airline. He/she will be responsible for providing a full accounting service to management with a staff of 14 operating modern computerised systems. The job will provide interesting opportunities for experience in cash flow projections, short-term cash management and systems development. Success in this role will lead to opportunities elsewhere in the group in 2-3 years time. Applicants should be Chartered or Certified accountants with the technical skills and personal self-confidence to provide effective leadership of an experienced team. An attractive range of benefits includes a fully expensed car, substantial travel concessions, and a generous relocation package if appropriate.

Ref. 1639/FT. Send cv. (with telephone numbers) or write or phone for an application form to R.A. Phillips, ACIS, FCII, 2-5 Old Bond Street, London W1X 3TB, Tel 01-493 0156 (24 hours).

EXECUTIVE JOBS

IF YOU EARN OVER £25,000 PA AND ARE SEEKING
A NEW OR BETTER JOB
in the accountancy or financial field our team of consultants,
all of whom who have had managing director level experience,
can help you.
Our successful Executive Action Plan helps you find appointments
quickly and discreetly, particularly in the unadvertised
vacancy area.
Come along for an exploratory meeting without obligation. If you
are currently abroad ask for our Executive Best Services.
32 Savile Row, London W1 Tel: 01-734 3879 (24 hours)

Connacht



BUSINESS CONSULTANTS

If you have exceptional all round talent consider a fast moving career with Shell

Shell are looking for exceptionally talented young men and women to join their internal consultancy team in London. This multi-disciplinary team provides consultancy help to Shell Service Companies and Operating Companies throughout the world. Success in this demanding environment provides a springboard from which to launch a career into Marketing Oil, Natural Gas or Chemicals - International Oil Trading, or other areas of the company's business.

Applications are invited from graduates in their late 20s/early 30s who have:

- A good honours degree in a numerate discipline, and perhaps a post-graduate qualification.
 - At least 3 years' practice in the commercial/industrial area of O.R. or consultancy - or relevant line management experience.
 - Entrepreneurial ability and evidence of commercial skills.
- If you can make an immediate contribution within this Consultancy Unit and have the ability to take the fast track through to senior commercial management positions, then write to Trevor Atkinson, FCA, enclosing a detailed CV and quoting reference 7446.

MANAGEMENT CONSULTANCY RECRUITMENT DIVISION DOUGLAS LLAMBIA'S

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DOUGLAS LLAMBIA'S ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE 01-836 9501

Divisional Financial Controller

London

We are acting for a major Division of a large public group with worldwide interests in advertising and media communications.

Substantial acquisition-led growth in recent years, coupled with their plans for further significant expansion and market penetration has resulted in our client seeking a highly motivated and ambitious finance manager to join a small divisional head office team.

This role, reporting to and deputies for the Divisional Finance Director, encompasses involvement with all subsidiary companies within the division covering financial reporting, planning and forecasting together

with analysis and special project work associated with both current and future business development.

The successful candidate will probably be a qualified chartered accountant aged 28-35, with a successful and progressive career to date in a service-related industry. Personal qualities should include considerable initiative and energy coupled with the ability to communicate effectively at all levels. Career prospects within the Group are very good.

Interested applicants should write to Barry Ollier ACA, Executive Division, enclosing a comprehensive CV and daytime telephone number at 39-41 Parker Street, London WC2B 5LH, quoting ref 391.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Investment Accountant US Financial Services Group

City Package c£23,000 + Car

Our client is the rapidly expanding investment division of a major US Financial Services Group. The UK branch currently manages funds in excess of \$2BN invested in securities markets worldwide. This newly created position will report to the Financial Controller and will entail control of assets under management, production of management information, development of the use of computer systems and client reporting. Applications are invited from recently qualified accountants currently in practice or with relevant investment experience. The package embodies salary, bonus and mortgage support. Other benefits include car, non contributory pension scheme, health care and luncheon allowance.

Applications to: R.J. Welsh.



Reginald Welsh & Partners Ltd
ACCOUNTANCY & EXECUTIVE RECRUITMENT CONSULTANTS

123/4 Newgate Street, London, EC1A 7AA Tel: 01 600 8387

Phillips & Carpenter
Selection Consultants

Accountancy Appointments

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRISTOL, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WORCESTER

Divisional Financial Director

Engineering

West Yorkshire, To £30,000, Car, Benefits

With a turnover of £50m per annum, this is a major division of a well known UK engineering group. This opportunity has resulted from significant advances in the business, including a recent major overseas acquisition. Aged 35-45, you will be a qualified accountant, having held senior responsibility ideally in an engineering manufacturing environment. In addition to running the divisional UK financial function with a reporting staff of 18, you will play a key role in the profitable monitoring of large, medium to long term contracts, which are fundamental to the company's continuing prosperity and growth. The remuneration package includes a substantial basic salary, with an excellent bonus performance related scheme and a full range of benefits.

J.A. Thomas, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ.

0532 448561 Ref: L13007/FT

Newly Qualified Accountant With General Management Potential

Manufacturing

West Yorkshire, £19,000, Car, Benefits

This is a position for a bright and accomplished graduate ACA, trained by a major practice, ideally aged about 28 and recently qualified, who is wishing to take a first major step into a challenging appointment within industry. The organisation, engaged in high volume manufacturing, has a turnover in excess of £50m per annum and is part of an international group operating to the highest standards of financial control and accountability. Your role will be to assist the Divisional Financial Director in providing the necessary financial management and support to a number of autonomous operating units within the division. It is essential that your financial training and skills are complemented by an outgoing personality and a high level of self confidence and maturity. Above all you must have a detailed and expert knowledge of data processing particularly with regard to micro computers and their relationship to mini and mainframe systems. The remuneration package consists of a substantial salary, excellent performance related bonus and range of benefits. There are real prospects for advancement into senior general management.

J.A. Thomas, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ.

0532 448561 Ref: L13006/FT

Financial Controller (Designate)

Luxury Retail

Central London, To £18,000, Bonus, Excellent Benefits

This prestigious store is the UK subsidiary of a major international luxury retailer, which specialises in selling top brand name and designer merchandise as well as traditional and modern giftware from around the world. Management restructuring has created this vacancy for an experienced accountant to take control of a small department responsible for the financial management and ledger accounts of the four business areas, including a restaurant and an interior design consultancy. Applicants, aged 27+, will preferably be qualified accountants (ACMA/ACA) with several years' commercial accounting experience, ideally in a retail environment and including: statutory year end work, budgets and forecasting, cash flow, management/sector statistics and VAT/export procedures. Experience of managing a small team and hands-on application of a computerised accounts system are essential requirements. The salary and attractive performance related bonus package is complemented by excellent benefits and there are good prospects of promotion to full controller status in the near future.

S.J.A. Nicholson, Hoggett Bowers plc, 1/2 Hanover Street,

LONDON, W1R 5WB, 01-734 6882. Ref: H13007/FT

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Director of Finance Financial Services

London Negotiable from £35,000

This is a new, top level appointment with a major firm of chartered accountants and management consultants. Rapid growth throughout their nationwide network of offices and the increasing range of services they offer have increased the complexity of the business and highlighted the need for a high calibre Director of Finance with commercial experience.

The firm's policy is to make the local offices responsible for their own accounting, but corporate financial management and reporting is the responsibility of a small headquarters team based in London. You will lead that team.

Reporting to a National Executive Partner your responsibilities will include strategic financial planning, arranging finance and cash management, corporate financial control and management reporting. In addition you will be responsible for the financial management control of the large London practice.

This key new appointment calls for a highly skilled financial manager aged 35-45. You will be an FCA or similarly qualified with several years' experience at the headquarter of a progressive and well managed group. Experience of computer-based systems is essential. Salary and benefits will be commensurate with the importance of the position.

Candidates of outstanding ability looking for a challenging and rewarding opportunity should apply in strict confidence giving personal, career and salary details, and advising separately any firm to whom you do not wish your application to be sent, to Melvyn Gadsdon, quoting ref LAS6167.



LONSDALE ADVERTISING SERVICES LTD
Hesketh House, Portman Square, London W1H 9FG

CHIEF INTERNAL AUDITOR

Up to £28,530

The Chief Internal Auditor is responsible for the management of the department's internal audit division (some 70 staff). The postholder is required to give independent advice to top management on the effectiveness of the department's systems of internal control. This is a challenging and wide-ranging responsibility in a department which employs some 70,000 staff, has a budget of around £1 billion and is responsible for collecting over £30 billion tax.

Wide experience of internal audit management and of the systems-based approach to audit, with a successful track record, is essential. ACCA recognised accountancy qualification or membership of the IIA is desirable, as is some experience of computer audit.

Salary £25,195-£28,530 according to qualifications and experience.

Relocation expenses may be available.
For further details and an application form (to be returned by 8 April 1987) write to CMI Service Commission, Alerton Link, Basingstoke, Hants RG21 4LB, or telephone Basingstoke (0256) 468551 (answering service operates outside office hours). Please quote ref: 67/72.

INLAND REVENUE

The Civil Service is an equal opportunity employer



Finance Director

A subsidiary of a US Group employs over 1,000 in the UK, manufacturing and servicing capital equipment sold to the construction industry. The organisation is highly successful and intends to expand further organically and by acquisition. It seeks an energetic, commercially astute, qualified accountant preferably aged between 33 and 43 to take responsibility for finance, contracts and data processing at Head Office in the City of London.

Key attributes will be the maturity and interpersonal skills to represent the

£30,000+ bonus

company at senior level. Candidates must have managed a substantial department and implemented accounting and support systems.

Please apply in confidence to Malcolm Campbell, CSR Recruitment Consultants, 14 Bolton Street, London WIY 8JL. Telephone number 01-493 1811 or 01-493 2283 (24 hours).



Appointments Advertising

£5 PER SINGLE COLUMN CENTIMETRE
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For further information call:
JANE LIVERSIDGE
01-248 5205.
DANIEL BERRY
01-248 5752.
EMMA COX
01-236 5759.

FINANCIAL ACCOUNTANT - PERSONAL BANKING

Salary c.£19,000 pa plus benefits

Hill Samuel Personal Finance is a wholly-owned subsidiary within the Hill Samuel Group. The Company is a Licensed Deposit Taker responsible for the Group's mortgage lending and a range of other personal credit and banking services. The post arises as one of a number of senior appointments due to the rapid expansion of these services.

The work carries primary responsibility for the development and control of the Company's computerised accounting systems which support a wide range of sophisticated financial products and an expanding customer base. An immediate opportunity exists for participation in the financial management of off-balance sheet arrangements to support the Company's mortgage origination. This post is at senior level in a dynamic Company and will report directly to the Financial Director. Candidates should be graduate Chartered Accountants aged 25-35 interested in making a management career in the banking and personal finance field.

Please apply in writing with a full curriculum vitae to:
Mr. J.M. Johnstone, Senior Personnel Officer,
Hill Samuel & Co. Limited, 100 Ward Street,
London EC3P 2AJ.



FINANCE DIRECTOR

Gloucestershire c.£25,000 + Car + Benefits

Our client is a privately owned company involved in the Food Industry, based in Gloucestershire.

A Finance Director with a demonstrable track record of success to date is sought to further strengthen the Board. This represents a demanding and rewarding career opportunity, which will allow the successful candidate to develop into more general management and to take a full involvement in the commercial activities of the business.

Other duties will include:

function; development of the Company's systems; identification of potential acquisitions; and the overall monitoring of the Company's financial performance.

The selected candidate will be a qualified accountant, with a minimum of five years experience gained in a commercial environment. Applicants must possess drive, ambition and strong communication skills.

Please apply in writing with full career and salary history details, quoting reference S035004 to Louisa Jones, Executive Selection Division.



Peat Marwick Mitchell & Co.,
Peat House, 45 Church Street, Birmingham, B3 2DL.

A current salary of around £50K
is an essential qualification
for this post.

Finance Director

International I.T. company South of England

The company is a major force in the world of Information Technology.

As a key member of the Senior Executive team you will play a major role in coordinating and controlling business strategies and activities to achieve continuing growth.

You will be a qualified accountant with experience in the electronics manufacturing industry, either at Financial Director or Controller level. You will already

be earning around £50K and are unlikely to be under the age of 40.

In the first instance, please write in complete confidence, quoting Ref. 234/JF/87 to:
John Faith, Senior Consultant,
Austin Knight Selection,
17 St. Helen's Place, London
EC3A 6AS, tel. 01-628 5021.



FINANCIAL ACCOUNTANT

**Central London c.£15,000-£18,000
+ competitive benefits**

An excellent opportunity to become a key contributor to a fast developing transportation company. If you are:

* aged 25-30 * qualified ACCA/ACA * and have proven financial skills then join TRACTO as part of a young established team. Reporting to the Managing Director you will be fully responsible for the financial accounts of the Company, which will involve monthly financial reports, cash flow management and the administration of company accounts. You will need a knowledge of computerised accounting systems and procedures and good communication and management skills.

Please send a detailed c.v. together with salary history to: L.W. Thorne, Personnel Manager, Tracto Limited, c/o Canada Maritime House, Station Road, Horley, Surrey RH6 9HU.

CHIEF ACCOUNTANT DESIGNATE

City of London

Age: 27+

The Yasuda Fire and Marine Insurance Co of Europe Ltd wishes to appoint a Chief Accountant Designate for their London office.

The successful candidate will assist the Chief Accountant in all aspects of the accounting function including insurance company reporting, financial and management reporting and a wide range of other duties and will take full control at the end of 1988 when the Chief Accountant retires.

Candidates should be Chartered Accountants, aged 27 or over and preferably have a knowledge of non tariff insurance company reporting requirements gained either by working in this sector or by auditing clients within it. Knowledge of computerised systems is required. Prospects are excellent.

Salary is negotiable circa £25,000 and there are attractive fringe benefits and a car.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2765 to W.L. Tait, Executive Selection Division.



Touche Ross
The Business Partners

Thoresby Inn House, 3/4 Holborn Circus, London EC1N 2HR. Telephone: 01-353 7361

FROM AUDIT TO BANKING

Excellent salary package

We are currently recruiting on behalf of a leading International Investment Bank, which has a reputation for an innovative and creative approach to its clients' financial needs.

The bank offers career development within its financing areas for both newly qualified and more experienced graduate ACAs who are enthusiastic self-starters hungry for a new challenge. This is an ideal opportunity for the highly motivated professional to become a proactive Banker.

For further information please call Sara Bonsey. All applications are treated in strict confidence.

19, Eden Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

CAPITAL FUTURES
RECRUITMENT CONSULTANTS

كتابات الضرائب

Accountancy Appointments

Chief Accountant

London SE5
c£18,000 pa + Car

The Fund is Britain's largest international children's organisation working in 50 countries including the UK and with an income of £35 million in 1986/7. Reporting to the Deputy Director General/ Financial Controller, the Chief Accountant will be responsible for the overall operation and internal control of the Fund's financial affairs and dealings. (S)He will also be responsible for the management of a department of 30 staff; the provision of financial and management information and the preparation of published accounts.

Applicants must be qualified Accountants with extensive accountancy experience including expertise in computerised accounting systems. Strong management skills will also be essential. SCF's system of pay is currently undergoing a major review. As travel throughout the UK will be necessary a Fund car will be provided.

For further details and application form please contact Leonie Linton, Personnel Officer, SCF, 17 Grove Lane, Camberwell, London SE5 8RD. Tel: 01 703 5400.

Closing date for applications is 27th March 1987.



Save the Children
aims to be an equal opportunities employer

20 Accountancy Personnel

Placing Accountants First

ABC INTERNATIONAL

MANAGEMENT ACCOUNTANT

up to £20,000

Dunstable
ABC is the foremost publisher of information for the travel industry. It's printed publications dominate worldwide markets and it is fast developing a series of electronic database information products. Reporting to the Finance Director, you will manage a small team and have been qualified for several years. You should be able to demonstrate initiative and good communication skills, plus the personality and professionalism necessary to be readily accepted by commercial management.

This is a challenging role encompassing management accounting and the development of management information systems relevant to ABC's growing business.

As part of Reed International PLC, future career opportunities are excellent.

Northern Foods

MANAGEMENT AUDIT

£13,500 + etc

Northern Food is the country's foremost quality food manufacturer. Sales last year were £1.5 billion and more than 24,000 people are employed at over 100 locations throughout the UK. Management Audit is an important entry point for talented young accountants, with appointment to a substantial line accounting role within 2 years.

Openings are available for young graduate level qualified accountants with above average ability.

CONFIDENTIAL

RECENTLY QUALIFIED

West Yorkshire
To £15,000
This major concern, currently entering an exciting new phase of development, is actively seeking to recruit a high calibre recently qualified to strengthen its existing account team. In addition to the preparation of financial and management information utilizing a sophisticated computerised system, you will also be involved in numerous projects currently underway including an extensive acquisition programme.

There are excellent career prospects together with all the benefits associated with a major group.

"INNOVATION... TECHNOLOGY... GROWTH..."

Our client is a recognised market leader in retail credit finance and as a subsidiary of a major banking group forms part of one of the largest financial organisations in the world.

In 1986 profit increased by 52%, the number of retail outlets using its credit facilities rose to over 25,000 and record advances were made to customers.

Expansion into major retail markets in the UK and Europe continues.

High standards of financial control and management information are needed in order to sustain these levels of success. Accordingly two qualified accountants are required for the Company's Head Office, based in North London.

Attractive remuneration packages are offered, including a subsidised mortgage, bonus, non-contributory pension and a quality company car.

GROUP CHIEF ACCOUNTANT

£25-27,000+ Car + Bank Benefits

Reporting to the Finance Director, key responsibilities will be for financial control, managing the staff and activities of a large accounts department, as well as systems review and implementation.

Suitable candidates aged 28-40, will be qualified accountants with a record of career success and experience of managing a large accounts department. Ideally you will have experience of implementing computerised systems and have worked within financial services. In addition to excellent staff management and communication skills, you should be able to manage change and make a significant contribution to further expansion.

FINANCIAL PLANNING EXECUTIVES

£19-22,000+ Car + Bank Benefits

Working within a small professional team you will be jointly responsible for the provision of management information relating to profitability and costs.

This will involve long and short term plans, capital expenditure forecasts and appraisals, profitability reports and internal costings.

In addition you will be required to review procedure in mainline departments,

develop departmental forecasts and work on major financial projects affecting the future growth and profitability of the group.

Suitable candidates will be qualified accountants aged 25-33 ideally experienced in financial and business analysis with some experience in the financial services sector. Hands on PC experience and an ability to manage a small team is necessary.

Please apply directly to Suzanne Wood at Robert Half Personnel, Mountbatten House, Victoria Street, Windsor, Berks SL4 1HE. Telephone 0753 857181, evenings 01-876 5405.

ROBERT HALF

GENERAL MANAGERS & STAFF

LONDON, BIRMINGHAM, CARDIFF, EDINBURGH, GLASGOW, NEWCASTLE, NOTTINGHAM, SHEFFIELD, SWINDON, WORCESTER

GLYNWED management success – breeds success



To direct and produce the next chapter of our success story we require additional successful managers to join our winning team

MANAGING DIRECTOR

Consumer Products

This is a highly responsible board appointment with responsibility for the Chairmanship of the management boards of Flavel-Leisure, Aga-Rayburn & Lazarus, who collectively have a turnover in excess of £20m p.a., and 1,800 employees at three locations.

The setting and achievement of an agreed business plan for each of the businesses is a key element of the job as is the increased penetration of established and new markets by organic growth and/or acquisition. Also the development of new products and the introduction of improved manufacturing technology.

Candidates must have successful general management experience of £25m + operation, extensive experience in the finished goods sector and a good product, process and market development record.

constant flow of new products of the highest design standard to meet the demands of the consumer market. Also that the most cost effective and efficient production processes are employed and maintained in all areas of manufacture.

The successful candidate will be supported by an experienced team of CAD/CAM, computer, quality and development engineers, a staff of 80 and control a budget in excess of £2m p.a.

Applicants, ideally in the 40+ age range must have been responsible for an R&D budget exceeding £1m p.a., a proven record in product and process development and relevant experience in the domestic appliance industry.

Ref. 2

MARKETING DIRECTOR

Consumer Products

This is a new key post carrying responsibility for developing and implementing a comprehensive marketing strategy for the three consumer durable orientated businesses within the Division.

Flavel-Leisure, Aga-Rayburn and Leisure.

Operating in conjunction with the Consumer Products Development Department and the individual business units, marketing and manufacturing functions, the person appointed will be expected to make a significant impact on, and contribution to, overall growth and profitability.

Candidates should have extensive product development experience gained in the consumer durables market and have made a substantial personal contribution at strategic level.

There are also opportunities in two of our other businesses:

MANAGING DIRECTOR

Glynwed Foundries

To lead a multi-site operation based at Ketley, Shropshire producing cast iron drainage materials and musical castings. Prime duties will involve increasing market share, enhancing product image and completing important investment programmes.

Applicants should have general management experience gained within a £20m+ business or related to the cast iron foundry sector plus substantial product, process and marketing knowledge.

Ref. 4

MANAGING DIRECTOR

Falcon Catering Equipment - Scotland

To expand the business, based near Falkirk, by organic growth/acquisition etc., whilst maintaining current profitability. Also to ensure product design/development meets market demands. Applicants with general management experience gained in a £5m + company must possess extensive knowledge of finished engineered/metaal goods and a relevant record in business development.

Ref. 5

Remuneration and benefit package is designed to attract, motivate and retain those with ability and commitment. Those joining us in senior positions will find that their rewards, which can be substantial, are geared to performance and will increase considerably as the business they manage continues to grow successfully.

To apply – We appreciate that as a busy manager your time is limited, we have therefore, prepared this quick response facility.

We also realise that to consider a move at this important stage of your career you would require by return, comprehensive details about the Company, the products and our management team.

Apply in the strictest confidence to Hugh McCreddie on 021-742 2366, or complete the 'quick response facility' and send to Glynwed Group Services Ltd, Bimingham, New Coventry Road, Birmingham B26 3HZ. Postbox open to men or women.

QUICK RESPONSE FACILITY

Please send me comprehensive appointment details and application pack.

Ref. 1 Ref. 2 Ref. 3 Ref. 4 Ref. 5

Name _____

Address _____

Glynwed Consumer & Building Products Ltd

Accountancy Appointments

N. M. Rothschild International Asset Management Limited

Finance and Operations Director

N. M. Rothschild International Asset Management Limited is seeking a Finance and Operations Director. Duties will involve responsibility for the Company's finances and accounts, its Board meetings and papers, implementation of a major computer project, and overall supervision of the Company's day-to-day administration.

The successful candidate will need to be a qualified Chartered Accountant and should be able to grasp quickly the US, Japanese and UK investment industry regulations under which the Company operates.

The post offers an attractive salary. Besides normal banking benefits, the remuneration package will include a Company profit sharing scheme.

Please send a full curriculum vitae to:

The Personnel Director,
(Ref. N73/41/RAJ4),
N. M. Rothschild International Asset Management Limited,
PO Box 185, New Court,
St Swithin's Lane, London, EC4P 4DU.



COMMERCIAL & FINANCE MANAGER

Cheshire/Merseyside border

c £20,000 + Car

Our client is engaged in the chemical processing industry with a turnover approaching £10m. With a relatively small number of employees, it is very capital intensive, boasting one of the most modern plants of its kind in Europe. In 1984 it was acquired by a major International Group and since that time has been transformed into a profitable and dynamic operation with a defined strategy to increase production and dramatically grow in size within the next few years.

In order to achieve this ambitious plan, the MD has recognised the need to strengthen his management team by creating the position of Commercial and Finance Manager.

The new jobholder will not only oversee the preparation of management and financial information to strict deadlines, provide a complete accounting service, develop computer systems and control a small staff, he/she will also work closely with the MD, in matters relating to purchasing, currency transactions and negotiation of commercial contracts. In brief, the appointee will play a leading role in utilising the company's resources to optimise growth and profitability. International liaison is another important feature of the job, and there exists a very active interface with the European headquarters.

Candidates will need to be qualified accountants, probably with a degree, who have a strong personality, good communication skills and broad technical ability. Commercial astuteness and proven success in negotiating situations will be valued highly. For the future, the company's anticipated expansion will create excellent opportunities for increasing responsibility and reward.

Please contact Lawrence Barnett in our Manchester office or Melinda Hughes in our Liverpool office quoting ref. no. L244

Trident House,
31-33 Dale Street,
Liverpool L2 2HF
Tel: 051-236 9373



Eagle Buildings,
64 Cross Street,
Manchester M2 4JQ
Tel: 061-834 0618

DUTTON-FORSHAW MOTOR GROUP

FINANCIAL CONTROLLER SOUTH EAST

c £25,000 + CAR

Dutton-Forshaw, a Division of Lonrho, are one of the largest motor vehicle retailing and distribution groups in the UK with a turnover of over £200 million through 20 locations encompassing 10 major quality and volume franchises.

The company is split into operating divisions for management purposes and we are looking for a Financial Controller to work closely with the operating Director. The individual will be based in the south-east and will be responsible for all accounting and computer operations in a number of locations.

The management style of the Group is changing and we are looking for an accountant who believes very much that he or she can make a significant contribution to profitability. Being a good accountant will not be enough. Commercial awareness, and an ability to run with energetic and ambitious young managers will be at least as important.

Applicants should be qualified accountants, ideally in their late twenties or early thirties, who like to get out of their offices and get things done. Motor trade or industry experience would be an advantage.

The Group, after a period of rationalisation is now driving forward and the position offers exciting opportunities.

In addition to the salary and car normal large company benefits are included in the remuneration package. Relocation assistance will be provided in appropriate cases.

In the first instance please forward a detailed curriculum vitae to:

C. J. Booley, Commercial Director
The Dutton-Forshaw Motor Group Limited
Printing House Lane, Hayes, Middlesex UB9 1HQ

People with Drive



FUTURE PARTNER?

c £22,000 + CAR + BUPA

We have been retained by the Central London Office of a well established, young and progressive firm of Chartered Accountants to recruit a Senior Manager, to help complement the next phase of their development plan. Their unusually diverse client base requires a commercial aptitude coupled with technical expertise.

Proven ability in audit, investigations and training is essential and familiarity with Start-up/USM listing situations an advantage. Such skills will probably have been gained from a mix of large and small firm exposure.

The successful candidate is likely to be an ACA, aged 28-35, with the drive and initiative to achieve partnership in the medium term.

For further details and a confidential discussion call:

SHARON BROWN, LLB MECI on
01-920 9512

TREVOR JAMES & PARTNERS
62-64 Moorgate London EC2R 6EL
Tel: 01-920 9512



INTERNATIONAL PERSONNEL SELECTION

EUROPEAN FINANCIAL DIRECTOR

EUROPEAN FINANCIAL DIRECTOR required for major successful international public group involved in the supply and financing of computer systems and other high-technology equipment. This is an exceptional opportunity for an ambitious and self-motivated individual with high-level experience in international technology-related fiscal areas including rental/lease accounting. He/she will take complete responsibility for the finance function of the Group's Continental European operation currently generating turnover in excess of £140m, including financial reporting, treasury systems development, planning and strategy. The European Finance Director will be based both in London and in the European headquarters in The Netherlands, supporting all the European offices and be responsible for integrating further strategic acquisitions as they occur. He/she will report to the European managing director and functionally to the divisional finance director of the UK public company. The remuneration package includes all the normal fringe benefits associated with such a senior position and levels of remuneration will not prove a problem for the right candidate.

Applications in writing please with full c.v. to:

Box A0447, Financial Times
10 Cannon Street, London EC4P 4BY

DAVIS BUILD
Award-Winning House Builder in London and South-East

FINANCE DIRECTOR

To £35K per annum + Share Option + Car

Our group of companies requires a group financial controller of a high calibre, probably in early 30s, ACA, CA preferred. Flair and imagination will be needed for assembly and presentation of innovative funding arrangements. Usual knowledge of tax, company law, financial analysis, competitor analysis and forecasting required. A proven track record will need to be shown.

Please reply in writing, stating Ref: SPD/FT, with full c.v. to:

DAVIS BUILD PLC
Epicurus House, High Street
Sevenoaks, Kent TN13 1LP. Tel: 0732 450633.

ACCOUNTANCY WORLD

Recruitment Consultants

CONTROLLER, MARKETING DIVISION

Full-time/Newly Qualified Accountant

West London
If you are outgoing, confident and lively accountant, eager to use your "people" skills within a busy Marketing Division (200 staff) then this is THE job. International hi-tech company requires individual with commercial flair, ability to make contacts, to relate to clients and to build links between Marketing Division and Financial Group, contributing ideas and evaluating new expenses proposals. Stimulating stepping-stones to Senior Management in Financial Planning.
Ref: AW82

FINANCIAL ACCOUNTANT

c £17,000

Financial Services company, expanding at over 50 per cent per annum offers early responsibility to young qualified accountants. The successful candidate will be involved in preparing quarterly financial statements, insurance returns for London market, and produce monthly management reports, utilising sophisticated computerised system. With young, fast-moving staff, space-age offices near Tube and road, subsidised lunches and early finish, this is a great package with prospects.
Ref: AW83

Private Interview Facilities

4 ETON STREET, RICHMOND, SURREY TW9 1EE
TEL: 01-886 1977 (EN 1951) OR
5 MARKET PLACE MEWS, 22-24 MARKET PLACE, HENLEY, OXON
TEL: (0865) 670717

Profile Management Search

FINANCE DIRECTOR

West Midlands c £28,000 + Bonuses + Car

An expanding and highly profitable private house building and development Group with turnover in excess of £25m requires a Director to control accounting functions and manage funding operations.

Candidates should be qualified accountants, aged 35-45, with a strong management and financial accounting background. Experience of development funding operations and negotiations would be a valuable asset. This is a career opportunity in an exciting environment. Excellent remuneration package negotiable. Please write in complete confidence with full c.v. and current salary, to:

PROFILE MANAGEMENT SEARCH
Tabard Chambers, 53 Northgate Street,
Gloucester GL1 2AJ.

Director of Finance

Central London

£30,000 p.a.

Our client, a major international hotel group, is currently establishing a new base in the UK with the aim of opening an exclusive luxury hotel in London within the next 2-3 years.

We now wish to recruit an outstanding individual to fill this key position. Reporting to the MD and Board of Directors you will quickly assume responsibility for a broad range of accounting and operational functions.

Ideally aged 35+, you will be a qualified accountant with a knowledge of computerised systems and a thorough experience of all aspects of the international luxury hotel industry. Your brief will include the preparation of financial statements, tax returns, annual budgets, long range plans and hotel feasibility studies as well as responsibility for negotiation with a wide range of people including government authorities in the UK and overseas. It goes without saying that, because you will be closely involved with the establishment of this new operation, you must be completely trustworthy and you must maintain the confidential nature of our client's business. Hotel operational experience in the USA, Asia and Europe is desirable as you may be required to work on a temporary basis as Acting Hotel General Manager.

In return our client offers a salary and benefits package, commensurate with a position of this importance working in a prestigious environment.

Please write with full cv to Richard Miller, PER, Rex House, 4-12 Regent Street, London SW1Y 4PP.

Britain's Largest Executive Recruitment Consultancy

International Appointments

FINANCIAL MANAGER

LATIN AMERICA



Holland Chemical International, Ltd., is a privately-owned company operating in Europe, North, Central and South America.

We are looking for an experienced accountant, probably in the 30-45 age bracket, to head up the finance and administration function in one of our major subsidiaries in South America (c US\$20m p.a.) engaged in the shipping, storage and distribution of industrial chemicals.

Responsibilities in this senior management position will range from monthly management reports to currency exposure control, budgetary formulation to negotiating with local banks. He will work closely with local commercial management as well as with head office financial management and it is essential that he is profit orientated.

Candidates should be qualified accountants with a minimum of 5 years' post qualification experience and be able to speak Spanish.

Benefits will include a house, car, annual paid home leave, bonus and the possibility of equity participation.

CVs including a handwritten letter should be sent to:

The Controller
P.O. Box 12910
1100 AX Amsterdam
The Netherlands

INTERNATIONAL PROFESSIONAL AUDIT

Career Progress and Enhancement Opportunities
MIDDLE EAST • MEDITERRANEAN • NORTH AFRICA

Tax Free Salaries and Benefits
SENIOR MANAGERS

High & Negotiable

To take overall responsibility for all major audits including planning, staffing, control and final reviews, client liaison and development.

AUDIT SENIORS

£20,000 upwards

To be capable of taking charge of major audit assignments. A premium will be paid for command and fluency in French and/or the Arabic languages.

Current vacancies for the above are in BAIRAIN, QATAR, SAUDI ARABIA and CYPRUS with our client Saba Co., a member firm of Touche Ross International and the largest and oldest established national accounting firm in the area.

Permanent appointment as tax contracts + bonus with high travel and "extra" earnings contract.

* regular training courses * free accommodation * transportation * family home leave * non-contributory insurance.

Partners from Headquarters and country offices will visit London for final interviews.

Please telephone or write with career details to W. Martin Dyas, Saba and Nagle International, 23 Cambridge Square, London W2 4DR. Telephone 01-221 2996.

SABA AND NAGLE INTERNATIONAL

TANZANIA

The Commonwealth Development Corporation (CDC) is a statutory body concerned with investment in and the promotion, operation and management of commercial enterprises including agricultural projects in the developing world.

It operates through 18 overseas offices, in 50 countries, with investments and commitments exceeding £300 million. We have currently two vacancies for accountants to be based initially in Tanzania but which offer the wider prospect of overseas employment on a worldwide basis.

For the more senior post of Financial Controller see the Commonwealth Development Corporation Limited, a joint venture between CDC and the Tanzania Tea Authority and located about three hours drive from Dar es Salaam. We would like to hear from qualified accountants - aged 40 to 65 - with 5 to 10 years previous overseas experience which should include staff

management as well as a broad financial and management accounting background. The second vacancy which is based in our office in Dar es Salaam, will appeal to a newly qualified accountant who wishes to obtain overseas experience in investment appraisal and new ventures after a short familiarisation period in our London Office.

Our range of benefits for service overseas is competitive and includes subsidised accommodation, annual home leave, free medical cover and a non contributory pension scheme or gratuity for those on contract terms.

Applications, with full curriculum vitae including current salary package, should be sent to M. B. Knott,

Senior Personnel Executive,

Commonwealth Development Corporation, 33 Hill Street, London W1A 2AR, quoting Serial No. 2208.

Commonwealth Development Corporation

Commonwealth Development Corporation

An opportunity occurs in a privately owned and expanding London based company for a young qualified accountant with commercial experience. The successful candidate will be prepared to divide his or her time between London and the Continent. Languages an advantage but not essential. Salary £25,000+ according to experience. Seat on the board within 6 months. Usual fringe benefits.

Write Box A0454, Financial Times, 10 Cannon Street, London EC4P 4BY

INTERNATIONAL PUBLISHING GROUP FINANCIAL CONTROLLER

A position occurs in a privately owned and expanding London based company for a young qualified accountant with commercial experience. The successful candidate will be prepared to divide his or her time between London and the Continent. Languages an advantage but not essential. Salary £25,000+ according to experience. Seat on the board within 6 months. Usual fringe benefits.

Write Box A0454, Financial Times, 10 Cannon Street, London EC4P 4BY

Arabic

IMI

for building products, heat exchange,
drinks dispense, fluid power;
special-purpose valves, general
engineering, refined and wrought metals.
IMI plc, Birmingham, England

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday March 19 1987

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Modo hit by fall in pulp operations

By Kevin Done, Nordic Correspondent, in Stockholm

MODO, one of the leading Swedish pulp and paper groups, saw operating profits fall 1.6 per cent last year chiefly because of a steep fall in the earnings at its pulp operations.

Group profits after financial items declined sharply by 37.7 per cent to SKr 245m (\$53.5m) from SKr 351m a year earlier, due to a drop in exchange gains on foreign loans to SKr 50m from SKr 266m in 1985.

The group made extraordinary gains of SKr 240m. This was chiefly due to the disposal by Modo's affiliate, Iggesund, of its Eka Chemicals subsidiary to Nobel Industries - which helped boost Modo profits before allocations and tax to SKr 636m from SKr 281m in 1985.

The group is increasing its dividend to SKr 6 a share from SKr 4.94 in 1985.

Modo forecast higher profits for 1987 based on strong current demand for both its main products, fine paper and market pulp.

Pulp prices are due to be raised again in April. However, Modo warned that a further fall in the US dollar could have a serious impact on Scandinavian pulp producers' competitiveness.

Modo group turnover rose slightly in 1986 to SKr 7.25bn from SKr 7.04bn in a year earlier.

The level of pulp prices in the first half of 1986 and a need to reduce production during this period depressed operating earnings of Modo's pulp mills to only SKr 51m from SKr 150m in 1985.

Earnings of the group's fine paper operations jumped to SKr 322m from SKr 258m a year earlier, thanks to strong demand from west Europe.

However, the pulp and board producer, which is 49 per cent owned by Modo, increased its profits (after financial items) by 85 per cent in 1986 to SKr 226m from SKr 125m a year earlier thanks to strong demand and a 15 per cent increase in the volume of paperboard production.

Degussa rises despite lower turnover

By Our Frankfurt Staff

DEGUSSA, the West German precious metals and chemicals group, suffered a 7.2 per cent fall in group turnover to DM 10.87bn (\$5.9bn) in the year ending September 30 1986.

However, the group's DM 115m after-tax profit was up DM 3m against the previous year, in line with expectations.

Profits at Degussa's West German operations were also flat at DM 76.8m on turnover which was 3.4 per cent lower than DM 8.85m.

The company is paying an unchanged dividend of 20 per cent of its issued capital of DM 28m.

Lower turnover in metals accounted for the bulk of the decline in Degussa's worldwide sales. Group turnover fell by 8.4 per cent in metals and by about 4 per cent in chemicals. However, pharmaceuticals sales were 1.2 per cent higher.

Degussa's group foreign operations in Belgium and Brazil once again recorded "very gratifying results" while the US subsidiary, Degussa Corporation, returned to profit after a considerable deficit the previous year.

Meanwhile, Degussa Bank "exceeded the very good performance of the previous year."

The group's capital requirements increased by 10.5 per cent to DM 302.5m, with research spending rising to DM 22m from DM 19m.

The company says demand for its products has remained high in the 1986-87 business year.

Air Canada to buy Gelco unit

By Bernard Simon in Toronto

AIR CANADA is to expand into the surface courier business by buying Gelco Express, the Canadian subsidiary of Gelco Corp of Minneapolis, for US\$54m.

Gelco Express is the second-largest courier service in Canada. The deal will give the state-owned airline control of a door-to-door delivery service, using its existing air freight division. Air Canada operates eight DC-8 freighters.

Courier services have become increasingly popular in Canada as postal service efficiency has declined.

Gelco, whose other interests include vehicle leasing and travel, said the sale was part of a restructuring plan aimed at reducing its debt and stamping recent losses. The sale is expected to be finalised in May.

Stefan Wagstyl looks at the challenges facing the man soon to become head of a hard-pressed Canadian nickel group

The daunting task of healing Inco's scars

MR DONALD PHILLIPS, a quietly spoken Welshman from Ebbs Vale, is not a man to boast about joining the handful of British-born managers who have reached the top of a major North American corporation.

He is only too aware that the job he takes on later this year as chairman and chief executive officer of Inco, the hard-pressed Canadian nickel company, is one of the most daunting of corporate appointments. His predecessor, Mr Charles Baird, is retiring at the age of 65 after spending most of the past seven years battling with the effects of the harshest nickel recession in memory.

Mr Phillips says: "There's not going to be a change in any way in management style." The comment is echoed by stockmarket analysts who say that Inco is not a company where the appointment of one man from within the group will in itself lead to big changes. They point out that Mr Phillips has worked very closely with Mr Baird since becoming president in 1980.

Mr Phillips admires Mr Baird for leading the group through "one of the worst periods in its history." He says Mr Baird is leaving Inco "in fairly good financial shape, with good people and very low operating costs."

Nevertheless, Inco bears all the scars of a company which has lost almost US\$1bn and cut its workforce by more than a third to 20,000 in the past six years in an effort to drive down costs to keep pace with declining prices.

At the end of 1986, total debt was



Mr Charles Baird, left, Inco's chairman, will retire this year after spending the past seven years grappling with the harshest nickel recession in memory. His successor, Mr Donald Phillips, right, is aware that he faces a daunting challenge. Reducing costs will continue to be a top priority, he says, although there will be no change in management style, reflecting the similarities in approach between him and Mr Baird.



Inco's technical and organisational achievements, particularly at Sudbury, are the envy of many mining groups. Unfortunately for Mr Phillips, too many nickel suppliers, including the Soviet Union, are willing to continue supplying the market at current prices.

Producers are still paying the price for the extravagant increases in capacity installed when nickel prices boomed in the 1970s. Inco says in its 1986 annual report that its average selling price last year was the lowest since 1974 and the lowest in real terms since the early 1950s.

To be fair, the pressing needs of rationalising nickel production, not to mention the group's heavy debts, did not give Mr Baird much room for manoeuvre.

However, the result is that Inco's future is almost as closely tied as it ever was to nickel. Mr Phillips hopes for at least a modest improvement in prices this year, resulting from further cuts in supply by other producers.

Beyond that it is a matter of wait and see. Mr Phillips says: "The change I would like to see (following my appointment) would be to bring our customers as the aerospace, marine and chemical industries. As in mining, Inco's technical skills are undoubted, but, as Mr Phillips says, the markets are extremely competitive. The emphasis continues to be on cost-cutting."

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GenCorp faces surprise \$2.2bn takeover bid

By JAMES BUCHAN IN NEW YORK

THE HIGHLY leveraged takeover returned yesterday to Wall Street with a \$2.2bn bid for GenCorp, the Ohio conglomerate formerly known as General Tire & Rubber which had been severely hampered by legal problems in its broadcasting subsidiary.

The unexpected tender offer of \$100 a share, announced yesterday by a partnership of Californian and Texas investors, immediately drove GenCorp's share price \$184 to \$107.

Analysts said "arbitrageurs" or professional takeover speculators, who have been subdued in recent weeks as the Borek insider-trading scandal embroiled several senior members of their profession, paled into the stock yesterday morning in expectation of higher offers from elsewhere.

GenCorp, which diversified its tyre business into aerospace, plastics, entertainment and bottling, had to fight costly legal battles to retain television and radio licences operated by its RKO subsidiary.

Analysts say challenges to the licence, which stem from allegations about questionable business practices by GenCorp in the past, have depressed GenCorp's share price well below its break-up value.

Because of the need to satisfy litigants, RKO's "cross market value was not realizable or would take years to realize," said Mr Dan De Senna, an analyst at Nomura Securities in New York.

The tender offer is being made by a partnership consisting of AFG, a California glass maker, and Wagner & Brown, a closely held Texas oil and gas partnership which has taken part in bids made by the celebrated Texan raider, Mr T. Boone Pickens.

The two groups last year teamed up to make a \$1.4bn takeover bid for Lear Siegler, a California conglomerate, but withdrew shortly after the eruption of the Borek insider-trading scandal damaged confidence in highly leveraged financing.

The partnership said yesterday that it would put up \$250m in equity capital and had negotiated a \$1.25bn bridge loan with Shearson Lehman, the Wall Street investment firm, and a \$1bn margin credit facility with Wells Fargo.

GenCorp, which for years was controlled by the O'Neill family, last year earned \$130m, or \$1.82 a share, on sales of \$3.1bn.

Under Mr William Reynolds, who took over as chairman this year, the group has been concentrating on its profitable Aerojet General and plastics subsidiaries and attempting to resolve the challenges to RKO's television and radio licences.

The group opened 38 toy stores in the US. Full-year sales boosted by new store openings, rose by 23.7 per cent to \$2.44m and comparable US toy store sales rose by 8.5 per cent.

Toys "R" Us also opened 11 toy stores overseas and moved into the Montreal and Hong Kong markets for the first time. It also opened 20 Kids "R" Us children's clothing and department stores.

Babcock seeks DM 330m

BY DAVID MARSH IN OBERHAUSEN

DEUTSCHE BABCOCK, the leading West German engineering group, yesterday set the terms of a DM 330m (US\$70m) rights issue designed to strengthen the company's capital base.

The two-for-five issue of 2m nominal DM 50 ordinary shares will be made at a price of DM 165, a substantial discount from the latest price on the Frankfurt bourse of just above DM 220.

Ferruzzi in acquisition move

BY ALAN FRIEDMAN IN MILAN

FERRUZZI, the Ravenna-based food and agriculture group whose hopes of acquiring British Sugar were dashed recently by the UK Monopolies Commission, said yesterday it was in an advanced stage of negotiations to acquire a major European agro-industrial concern.

The Italian group declined to name the company, but said it had more than £200m (\$440m) of liquidity available for a purchase. This liquidity, raised in various share and

Audi expects sharp fall at year-end

By Helga Simonian in Frankfurt

PROFITS at Audi, the West German car producer which is part of the Volkswagen group, are likely to be roughly halved for 1988, according to Mr Wolfgang Häßel, Audi chief executive.

One third of the fall is due to adverse currency movements, according to the company. The remainder is largely attributable to start-up costs for the new Audi 80 model and lower sales in some markets.

Audi took pains to point out that the drop had nothing to do with the alleged foreign-exchange fraud at present besetting its parent.

The company's production of 383,000 vehicles in 1986 was down from the previous year's record 382,062. However, turnover actually rose in 1986 to DM 9.8bn (\$3.5bn) against DM 9.6bn in 1985, according to Mr Häßel, thanks to a larger share of higher-value models.

The effect of currency factors was most evident in Audi's sales to the USA, which declined to 59,800 cars against 74,061 in 1985. In the first two months of 1987, sales to the US fell to 7,000 from 10,000 in 1985.

Audi's export sales overall in 1986 fell by 10.5 per cent to 210,000 vehicles, against 233,861 in 1985. However, the company sold 154,000 cars in its home market against 137,187 in 1985.

The operation follows closely on the heels of the Iran Government's disposal last month of its 25.2 per cent stake in Deutsche Babcock

bond issues over the past few months, would have been used for the acquisition of British Sugar.

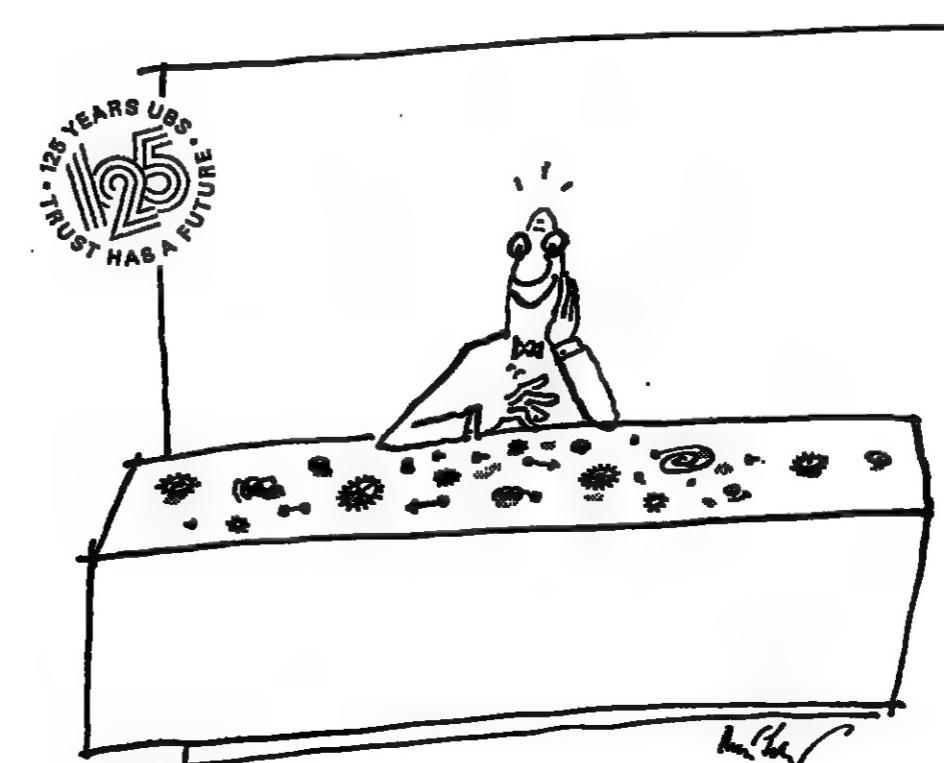
Ferruzzi also said the company which it was negotiating to acquire "is not in Britain." Ferruzzi said the concern would fit into its strategy of controlling agro-industrial businesses which process grains and other agricultural products for food on the one hand and industrial applications on the other.

It had held talks with CPC Interna-

tional, the large US food processor, about possibly acquiring the US group's European operations (which include the Swiss-based Knorr soup division) but that CPC was not the company now under consideration.

The negotiations for the unnamed company, while at an advanced stage, could take another couple of months to conclude, Ferruzzi added.

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INTERNATIONAL CAPITAL MARKETS and COMPANIES

Haig Simonian explains the delays facing huge German share placings VW casts shadow over Veba float

"WE'LL BUY IT if they give it away," says one London-based European fund manager about the flotation of the West German Government's remaining 25.55 per cent stake in Veba, the energy and chemicals conglomerate, which has been scheduled for the second half of this month but may now be delayed.

Embarrassing though it may be for the Government and for Deutsche Bank, which is lead managing the placing, a postponement may now be the only option. Last week's hammer blow news about an alleged DM 450m (\$281m) currency fraud at Volkswagen—in which the Government was also hoping to sell its remaining 16 per cent stake this year—has raised further doubts for international investors about an already unexciting equity market.

West German share prices have recovered somewhat since the VW news, but the market remains shaky and unable to stage any consistent rally at a time when neighbouring European markets—let alone Wall Street and Tokyo—are at or near fresh peaks.

One reason for West Germany's underperformance has been the sudden rush of placings of large blocks of equity in leading companies. Two weeks ago it was Hochstieff, the construction group. Last week came Deutsche Babcock, the heavy engineering company. Veba may now be temporarily in doubt, but a large rights issue for Aachener and Muenchener, the insurance group, is not far behind.

Volkswagen was due to follow later in the year, along with two smaller partial privatisations, DSL Bank and Deutsche Handelsbank, a specialist financial institution. However, Mr Gerhard Stoltenberg, West Germany's Finance Minister, has already acknowledged that it may not now be possible for the Government to sell off its remaining VW stake this year.

Hochstieff hit the news when the older generation of the Munich-based Finck family, which owned 25 per cent of the shares, decided to dispose of its holding for tax reasons. The Fincks, one of Germany's wealthiest families, own the country's third largest private bank as well as a substantial portfolio of corporate investments.

Deutsche Bank bought the Fincks' stake in Hochstieff, worth around DM 760m (\$408m), before placing at least part of it through an international

banking consortium at a 15 per cent discount, according to fund managers.

Last week's DM 380m-odd placing of 1.2m shares in Deutsche Babcock had a more exotic ring. Yet the Iranian Government had for some time been considering the sale of its 25.2 per cent stake. The company was due to make a DM 200m-300m rights issue next month and the shares had been outperforming the market.

The VW news could not have come at a worse time for the Government's Veba placing. Postponing the deal would leave egg on some faces, especially after Deutsche Bank's series of international roadshows last week. On the other hand, selling the Veba state of cheap would be an embarrassment too.

"They could still do it," says one analyst. "It's just a question of how keen they are to do so." "It's all a question of price and timing," says another.

Aachener and Muenchener may be the trickiest bet of all. The sector has performed extremely well in the past, and many international investors have been taking their profits. Moreover, the company has its hands full with Aral. The bank's business has been severely strained by the representations of the Neur. Heimat scandal.

Profitability at all the German banks will be under pressure this year, with interest margins slipping. Commission income on securities, which buoyed up the banks' results in 1986, is also likely to be appreciably lower this time round.

At least the Government is not depending on the privatisation proceeds for budgetary purposes. Its estimate of DM 3.5bn for all this year's planned sell-offs is extremely conservative.

Acquiring BIG could be an astute move by the Aachen-based insurer. Cross-marketing opportunities between banking and insurance exist, and are likely to grow as the country's insurance companies try to find ways to persuade life clients to keep the proceeds of their maturing life policies within the insurance system.

However, it will be some time before the fruits of these links come through. In the meantime, Aachener and Muenchener could have a hard job convincing fund managers of the benefits.

The Iranians probably judged of the US dollar, at least until last month's finance ministers' meeting in Paris, spurred a burst of profit-taking by many foreign investors that left the market reeling.

The dollar has recovered somewhat, yet many analysts remain bearish about the outlook for West German corporate earnings in 1987, given the strength of the D-Mark and the prospect of only moderate growth at home.

Deutsche Babcock has won praise for restructuring towards higher value, more specialised equipment, especially in the now-fashionable pollution control area. But the shares, which have been placed with friendly institutions, were no "give away," according to one London-based fund manager.

Veba is a different matter. With its large number of subsidiaries in many areas of the economy, the company has long been seen as a solid, good quality defensive stock. Some previous owners, by June 1,

The bulk of the finance will come through a DM 1.84bn rights issue, approved at the company's general meeting on June 1.

Deutsche Bank's chairman, Dr. Peter G. Schaefer, said: "The company has long been seen as a solid, good quality defensive stock. Some

of these subsidiaries have become quite interesting in themselves of late, thanks to restructuring."

Veba has traditionally been seen as a yield stock. Some fund managers are disappointed that the group is not increasing its 1986 dividend beyond the DM 10 a share paid a year ago, in view of the forthcoming sale.

However, even as matters stand, Veba offers an appreciably higher dividend yield than the 2.25 per cent norm for West German companies.

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CSFB chief protests at lack of regulation

By CLARE PEARSON

TWO UK property companies, Land Securities and British Land, issued £130m of debt into the Eurosterling market yesterday. They were encouraged by the strength of the currency and the gilt market, which held firm in spite of even lower interest rates after the 1 per cent point cut in UK bank base lending rates during the morning.

Both issues met reasonably firm responses from the market, although neither proved as popular with European investors as some other deals for better-known UK companies have done in recent weeks.

The shiniest mood of the gilt market opened up an issuing window for Land Securities to issue a £100m deal with an unusually long 20-year maturity.

Entrepreneurs were going into financial arrangements to make up for sluggish profit performance, taking up-front earnings against unassured future liabilities, he said.

Bank management had been fearing a sharp decline in the market, but a single bond transaction could have up to 15 components, one of which going wrong could put the whole operation in jeopardy.

Regulators were being left far behind by the development of increasingly sophisticated financial instruments and by the globalisation of markets. "We are moving faster than any regulation," Mr Radloff said.

In retrospect the pace of deregulation, virtually in 18 months, had been "unprecedented," Mr Radloff said. Investors had now seen the need for action but there was no way in which the imposition of domestic regulations could influence global markets.

International co-ordination was needed to establish some basic standards to govern the new financial instruments. In the meantime, the answer had to be self-regulation by investors and bankers and the most careful use of the new instruments.

The dangers had recently been signalled, Mr Radloff said, by the Volkswagen currency swap, the City of Stockholm's problems and the collapse of the perpetual funding rate bond market.

Reaction among Swiss bankers to his off-the-cuff remarks was mixed. Some admitted to being scared by the pace of globalisation and the difficulty in assessing risks; others felt that Mr Radloff should not have blown the whistle so loudly.

Mr Radloff stressed yesterday that he was not seeking the reintroduction of tightly regulated regimes. But the very strict old order in financial markets had been destroyed, we had "a state of anarchy in many ways" now and a new order had not yet been created.

Prospectus move for Swiss notes

By JOHN WICKS in Zurich

PUBLICLY offered Swiss franc notes are likely to need full prospectus backing in the near future. Negotiations between the Swiss Bankers' Association and the country's Banking Commission, said to be at an "advanced stage," are expected to result in a formal agreement before the year-end.

Unlike bond issues, medium-term notes are not listed on Swiss stock exchanges and their issue has never required publication of a detailed prospectus. Underwriting banks are therefore not subject to the same prospectus liability as in the case of bonds.

Last June, however, the National Bank lifted a number of restrictions on maturities, early redemption and denominations, putting bonds and notes on much the same footing. Bonds and "published notes" are now a single statistical entry on the National Bank's statistics.

The move had followed a series of liberalisation measures which had taken a large part of the notes market out of the "private placement" category by making them virtual public offerings.

Although the underwriting banks have generally improved their information policy in respect of notes, the Banking Commission feels that the public nature of many notes offerings obliges the banks to give fuller publicity in the form of a prospectus.

In fact, this could mean more comprehensive information than that now provided by bond prospectuses, in that banks will apparently be expected to present information during the life of the notes and not just at issue.

Perpetual FRNs

As a result of an error in transmission, a report in Tuesday's FT put the estimated losses of Japanese banks from perpetual floating rate notes at \$10bn. The correct figure is \$100m.

Cuts in UK interest rates open Eurosterling window

By CLARE PEARSON

TWO UK property companies, Land Securities and British Land, issued £130m of debt into the Eurosterling market yesterday. They were encouraged by the strength of the currency and the gilt market, which held firm in spite of even lower interest rates after the 1 per cent point cut in UK bank base lending rates during the morning.

Orion Royal Bank led a £575m six-year issue for Chrysler Credit Canada, guaranteed by Chrysler Financial Corporation. Although the borrower is currently on credit watch with the US rating agencies, this deal met a fairly reasonable response from the market.

Dealers ascribed this to its attractive terms, adding that the market's view of Chrysler has improved since the announcement earlier this month that it is acquiring American Motors Corporation. The 9.5 per cent deal was priced at 101.5.

One new deal emerged in the Eurodollar market, which continued to trade very thinly yesterday. The \$100m seven-year Royal Bank, led by AIG, three-year 12.5 per cent issue for National Australia Bank, priced at 102.5.

In French francs, Societe Generale led a 10-year 12.5 per cent issue for Midland Bank, backed by National Financial Services, guaranteed by Midland Bank.

Dealers said this was not the type of name to excite the market on a daily basis, even though the issue was priced to give an initial yield of 100 basis points over US Treasury bonds. The 8 per cent bond, priced at 100.5, was quoted at levels close to the 1% fees. It was led by Warburg Securities.

Three issues surfaced in the Euroyen market, where prices were stable yesterday. Two of them were targeted at specific pockets of demand, and did not trade widely.

The first was a Y15bn five-year 7.5 per cent issue for Christiansen Bank, priced at 101.5. Its redemption amount is related by a formula to the yen/dollar exchange rate, such that the amount rises as the yen strengthens. It was led by Yamachi International (Europe).

Nomura International led a Y10bn five-year zero coupon bond for Credit Lyonnais, priced at 101.2. The 4.5 per cent seven-year tranche is priced at par. Both tranches incorporate call options.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on March 10.

	Issue	Mat.	Yield	Price	Change	Issue	Mat.	Yield	Price	Change
EUROBONDS						YEN BONDS				
ABN-Amro Cred. 79/92	1992	7.5%	102.5	102.5	-	ABN-Amro Cred. 80/92	1992	7.5%	102.5	-
Austria Cred. 79/92	1992	7.5%	102.5	102.5	-	Barclays Cred. 80/92	1992	7.5%	102.5	-
Austria Cred. 80/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 80/92	1992	7.5%	102.5	-
Austria Cred. 81/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 81/92	1992	7.5%	102.5	-
BP Capital 80/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 82/92	1992	7.5%	102.5	-
BP Capital 81/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 83/92	1992	7.5%	102.5	-
Carroll Corp 80/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 84/92	1992	7.5%	102.5	-
Canada 90/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 85/92	1992	7.5%	102.5	-
Carroll Corp. 80/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 86/92	1992	7.5%	102.5	-
Carroll Corp. 81/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 87/92	1992	7.5%	102.5	-
Carroll Corp. 82/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 88/92	1992	7.5%	102.5	-
Carroll Corp. 83/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 89/92	1992	7.5%	102.5	-
Carroll Corp. 84/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 90/92	1992	7.5%	102.5	-
Carroll Corp. 85/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 91/92	1992	7.5%	102.5	-
Carroll Corp. 86/92	1992	7.5%	102.5	102.5	-	Bayer Cred. 92/92	1992	7.5%	102.5</	

INTL. COMPANIES AND FINANCE

Strong yen hits Sony earnings

By Yoko Shibusawa in Tokyo

SONY, the Japanese electronics group, remained severely hampered by the strong yen in its first quarter to January, reporting consolidated net profits of Y1.45bn (\$30.3m), down 53.2 per cent on sales 6.3 per cent lower at Y342.6bn.

Sony is to change its year-end from October to March, and the current five-month period will finish in 12 days' time.

During the first three months, Sony and its group companies showed a moderate growth of 2.6 per cent in domestic sales, thanks to a solid performance by compact disc players and other audio equipment.

But the negative impact of the yen traded gains in dollar-based sales in the US by about Y50bn. US sales thus fell 11 per cent, and overseas sales were down 18.4 per cent to account for 63.2 per cent of the total.

By contrast, audio equipment showed healthy demand, but video equipment, excluding the new format camcorders, managed only slower growth.

Decelerating profits from exports resulted in a 35.1 per cent fall in operating profits to Y1.7bn. Net earnings per share declined to Y33 from Y61.

For the five months to March, consolidated net profit is projected at around Y1.6bn, down 65.8 per cent from the comparable period of the previous year, on sales of about Y550bn, down 4.6 per cent.

INTERNATIONAL PROPERTY REVIEW

THE FT EVERY FRIDAY

Cheaper fuel boosts Cathay Pacific

BY DAVID DODD WELL IN HONG KONG

CATHAY PACIFIC AIRWAYS, the Hong Kong-based airline controlled by Britain's Swire group, yesterday reported attributable profits for 1986 of HK\$1.23bn (US\$157.7m). This marks a 59 per cent increase on HK\$777m earned in 1985.

The rise in profits, on turnover up 20 per cent to just under HK\$6.1bn, was largely due to lower fuel prices, as well as strong earnings in Japanese yen and European currencies at a time when the Hong Kong dollar, linked to the US unit, has been weak. The profit would have been even greater if not for a tax bill up due for delivery in the

autumn, along with a Boeing 747 freighter.

Also keeping the company busy over 1986 has been a steady battle with Hong Kong Dragon Airlines to protect its regional route network. Perhaps most important was the group's success in blocking Dragonair's bid to serve Peking and Shanghai in mainland China. While making no specific reference yesterday to Dragonair, Cathay emphasised its credentials as a local Hong Kong airline by noting it had 27,000 shareholders on its register at the end of the year.

The public flotation in Hong Kong of 25 per cent of its shares last April was seen as a move to underscore Cathay's status as a Hong Kong, rather than a British, airline ahead of 1987 when sovereignty of the territory is transferred to China.

Another important strategic move to cement Cathay's post-1987 status as Hong Kong's de facto flag carrier was the sale in February of a 12.5 per cent stake in the airline to China International Trust and Investment Corporation (Citic), one of Peking's most powerful overseas investment arms. Citic paid HK\$1.94bn for its holding.

The Cathay board is to recommend a final dividend of 14 cents a share, making a total for the year of 20 cents.

Further recovery in Sun Hung Kai profits

BY CLIVE HONG KONG CORRESPONDENT

SUN HUNG KAI and Co, the Hong Kong-based financial services group that recently disclosed a financial link with Merrill Lynch of the US, yesterday reported consolidated profits for 1986 of HK\$121.4m (US\$15.6m), an increase of 80 per cent.

The group also disclosed an extraordinary gain for the year of HK\$72m, from the transfer of loans linked with the sale of Sun Hung Kai Bank to Arab Banking Corporation of Bahrain in 1985.

The withdrawal from Sun Hung Kai of Merrill Lynch, which had held a 25 per cent stake in 1982, marks the final stage in a slow recovery of a group founded in 1978 by Mr Fung Ping-Fan, and headed since Mr Fung's death in 1985 by his son, Mr Tony Fung.

Difficulties encountered in the early 1980s almost led to the transfer of loans losing control of the group. Substantial holdings were sold to Banque Paribas of France and to Merrill in SHK's efforts to stay afloat. The col-

lapse of the Hong Kong stock market in 1982 and the slow recovery of the economy since then has damped the group's progress, but the last two years have seen profits recover from a bare HK\$1m in 1984.

Paribas sold its holding in 1985, but Merrill, which acquired its holding at a much higher price, has only recently been in a position to withdraw without incurring substantial book losses on its investment.

The withdrawal of Merrill Lynch also marks a recognition by both groups that Sun Hung Kai's plans to expand in the US are being hampered by Merrill's competing interests there, while Merrill itself had been committed under its original purchase agreement not to compete with Sun Hung Kai in Hong Kong.

The group is recommending a final dividend of 6 cents, and a special cash bonus of 4 cents, making a total dividend for the year of 13 cents. A 3.5 cent total was paid the previous year.

United Plantations omits final payout

UNITED PLANTATIONS, a major Malaysian palm oil producer is to omit its final dividend following a 68 per cent fall in net profits to 9.1m ringgit (US\$3.6m) last year, says Salang reports from Kuala Lumpur.

The company, will however, capitalise 25m ringgit from unappropriated profits to make a one-for-five scrip issue to increase its paid-up capital to 150m ringgit.

UP decided to pass the final dividend (10 cents a share previously) because of the need to finance the rapid development of 25,000 acres of jungle. This has so far cost the company 75m ringgit, but once the acreage is developed, by next year, it will have more than 55,000 acres of high-yield palm oil and cocos estates, all within a 30-mile radius in Lower Perak state. Turnover rose by 43 per cent to 132m ringgit, but profits were affected by palm oil prices well below the cost of production for most of the year.

However, the depressed prices helped raise the Malaysian palm oil stock level from a record 950,000 tonnes in February last year to 400,000 tonnes, and prices have been restored to a profitable 750 tonnes.

HENDERSON LAND, the Hong Kong property group controlled by Mr Lee Shau-Kei, revealed yesterday that since June last year it has spent more than HK\$1bn (US\$128.2m) building up what amounts to controlling stakes in Hongkong and China Gas and in Hong Kong Yau-mai Ferries, two substantial companies quoted on the Hong Kong stock exchange, writes David Dodwell in Hong Kong.

A Henderson official said the group now held a 25 per cent stake in the utility that supplies town gas throughout the territory, and a 33 per cent stake in the group headed by Mr Edmund Lau that runs ferries both around Hong Kong and between Hong Kong and destinations in mainland China.

The group also reported net profits for the six months to December of HK\$211m, up 52 per cent.

Henderson lifts stakes in ferry and gas groups

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National Mortgage Market Corporation Limited

(a company incorporated with limited liability in the State of Florida, America)

**US \$100,000,000 Euro-Commercial Paper Programme**

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Are pleased to announce the opening
of their London office.Anthony P Psilos, Managing Director
Peter G Smythe, Director, Institutional Dealings23 Lovat Lane
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'FOX' IS AN INTEREST RATE OPTION WITHOUT THE NEED TO PAY A CASH PREMIUM.

For further details of the 'FOX' service, advice on treasury matters and for current market quotes, please contact: Graham Steward, Bob Fereday, Eddie Fogg or Andrew Reid.

Direct line 01-628 7814/8 or via 01-588 2851.

Talk to Hambros Treasury Services

HAMBROS
HAMBROS BANK LIMITED
41 Bishopsgate, London EC2P 2AA.

We are pleased to announce the
appointment of

John J. O'Connell

as

Director and Manager,
Euromoney Broking Division

Conor Fitzgerald (U.K.) Limited
16 Finsbury Circus, London EC2M England

February 10, 1987

The Molson
Companies Limited
(incorporated with limited
liability under the laws of Canada)

U.S. \$100,000,000 Floating Rate Notes
Issue date 10th March 1987
Maturity date 10th March 1995

For the three month interest
period from 10th March 1987
to 10th June 1987 the rate
of interest on the notes will be
6 3/8% per annum. The interest
payable on the relevant interest
period will be U.S.\$5,145.83
per U.S.\$500,000 note.

Morgan Grenfell & Co. Limited
Reference Agent

Fleet Financial Group
U.S. \$100,000,000 Floating Rate Subordinated
Capital Notes Due 1995
For the three month interest
period from 10th March 1987 to
10th June 1987 the rate
of interest on the notes will be
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UK COMPANY NEWS

MORGAN GRENFELL PROFITS RISE 20% AND INDICATORS POSITIVE

Weathering the City's storms

BY DAVID LASCELLES, BANKING EDITOR

Morgan Grenfell's name has become almost synonymous with drama and scandal in the City of late. So it was not surprising that Lord Catto, chairman, chose the word truant yesterday to describe the last three months.

During that time it has been at the centre of both the Collier and Guinness affairs, the latter costing it several key people including Mr Christopher Reeves, chief executive.

Not that any of this came through in the result for 1986. Pre-tax profits, at £22.3m were up a useful 20 per cent, and all the other key indicators of bank strength, such as capital liquidity and dividend growth, were positive. Sir Peter Carey, the former senior civil servant who is now chairman of the executive committee, also went out of his way to stress: "We look to the future with confidence."

Nonetheless, Morgan still looks bruised and shaken from its traumas. And yesterday's results which were below expectations, will be keenly picked over by other members of the financial community for signs of weakness and vulnerability, particularly to takeover.

The bad news is that the inquiry by the Department of Trade inspectors into the Guinness affair is still going on. The group has not seen any need to make provisions for possible lawsuits arising from Guinness, and it carries professional indemnity insurance. But until the inspectors make their report, there will be a question mark over Morgan.



Sir Peter Carey, chairman of Morgan Grenfell's executive committee.

sustained on its US arbitrage business which was hit by the other of last year's big scandals, the Ivan Boesky affair.

Together, these losses amounted to about £3m at year end, and largely explain why Morgan's total profits fell short of the forecasts. However these losses still exist only on paper and may be recouped as prices rise again.

The gilt-edged primary dealership, in common with most others, lost money—about £1m.

The costs of setting up the new securities businesses have all been absorbed. Morgan has written off £60m against reserves to cover the cost of buying two Stock Exchange firms, Gomer & Boyle and Phoenix Denby, and the "golden hellos" paid to attract new people.

A further sum, said to be "in the mid-teens", was written off in its profit and loss account for other start-up costs and trading losses.

Sir Peter said: "We realise that we may have to work harder to get new clients. But we have had useful pieces of new business which suggest well for the future."

Total corporate finance transactions for the year were £112.8m, up with an aggregate value of £15.2bn, but the bulk of the earnings were made in the first half of the year.

At the same time, Morgan

will try to reduce its dependence on corporate finance by building up other sources of revenue, primarily on the securities side and in its international business.

It is probably safe to say that Morgan's fortunes have hit bottom. It is now a master of how far and fast they can rise again.

Sir Peter added: "We feel that the market has set a good start in the Big

Morgan also seems to have made a good start in the Big

Rang with its new securities operation. Mr John Holmes, director of Morgan Grenfell Securities, said the equity business was making money and had a 2 per cent share of the total client business.

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The task Morgan has set itself is to restore its name and get a better balance to its business. The committee, headed by Lord Catto to improve the organisation, has made its first interim report to the Bank of England. Various structural reforms are planned to try to improve controls without shackling Morgan with a great bureaucracy.

Yesterday, James Capel said it had offered advice over the placing, which directors of L and N had rejected. "The next thing we knew was when a client rang and said he had been offered Tace shares through Sheppards—we felt that was completely improper," added the brokers.

Capel said that its advice had been at odds with the board's wishes, both on the placing mechanics and whether it should be done at all.

Sheppards have been brokers to L and N in the past, but about a year ago the company—together with Tace—switched to Capel. It was Capel which acted during the recent bid activity at London and Northern. Sheppards are now being re-named as brokers to the group.

Under the placing arrangements, L and N shareholders are being offered a "chain back" on the placing shares. They will be able to subscribe on basis of one Tace share for every 7.7 L and N at the placing price. Yesterday, Tace shares dropped 15p to 74p.

Tace will no longer be accounted for as a related company at L and N during 1986. It contributed pre-tax profits of £55.9m to the group total.

One of the problems hanging over L and N has been its debt level. Gearing stood at around 70 per cent at the time of the interim results in October, and there has since been no substantial progress on the repayment of the £25m owed on a hospital management contract in Sharjah.

Yesterday, shares in L and N dipped 15p to 74p.

• Comment

The resurgence in Logica's trading profit confirms that its troubles of a year or so ago have been safely consigned to the memory banks, leaving a strong underlying growth rate to be supplemented by further margins and the elimination of £300,000-£400,000 of losses in the US. At the pre-tax level, there was a further bonus from

Burton Group, the retailer, announced yesterday that it is buying a privately-owned property company, Pengap Estates, for £5m, part of which will be paid in cash.

The deal will substantially expand the Burton Property Trust subsidiary. This was set up two years ago in an effort by Burton to move into property development and investment, and to ensure a flow of new sites for its own stores.

The Pengap portfolio consists of 27 development and investment properties. The bulk of these are high street outlets, but—as far as Burton itself is concerned—interest is concentrated largely on its involvement in four city-centre developments. These are in Bradford (jointly with Land Securities), Stockton, Rochdale and—at a very early stage—in Bradford.

Directors of Pengap, which was formed about eight years ago, will stay on as consultants for a six-month period.

Rank Organisation makes progress

Sir Patrick Meaney, chairman of the Rank Organisation, told shareholders at its annual meeting that trading in the current year had continued satisfactorily, taking into account the seasonal variation between the first and second halves.

The associates, principally Rank Xerox, indicated an improved performance.

Sir Patrick said that investment in existing activities in 1987 should continue at a relatively high level in order to exploit profitable growth opportunities.

He did not exclude the possibility of adding larger as well as small acquisitions to further advance the Organisation.

James Capel breaks with L and N over Tace placing

By NICKIE TAIT

London and Northern, the beleaguered construction, healthcare and energy group, ran into further trouble yesterday when its stockbrokers, James Capel, resigned over the placing by L and N of a 26.8m stake in Tace.

The construction company, where an unwanted bid from Demerger Two lapsed earlier this week, announced yesterday that it has placed 1.45m shares in Tace, the control equipment manufacturer which shares its chairman, Mr Jack Mackenzie, with L and N.

The placing, at 46p a share, was handled by stockbrokers Sheppards and around 15-20 institutions were involved.

This represents a 19.25 per cent stake in Tace and leaves L and N with an ongoing 11.25 per cent holding in the company. The share sale will raise £8.52m after expenses, against a book value of £6.11m at end December 1986, and will be used to reduce short-term borrowings.

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T & N calls for £71.7m as profits edge further ahead

By RALPH ATKINS

Turner & Newall has launched a £71.7m rights issue to pay for borrowing incurred as a result of taking over the AE engineering group last year.

The announcement came with the group's preliminary results showing pre-tax profits up £5.1m to £44.7m in the year to December 1986. Turnover rose to £540.2m from £535.1m in 1985.

Turner & Newall paid £12.5m cash for AE and also took on the engineering group's net borrowings of £55m. At the end of February Turner & Newall's borrowings stood at £234m.

The rights issue consists of 36.1m new shares at 205p a share. Shareholders are being offered one new share for every six already held.

Shares in Turner & Newall, which manufactures products for the automotive, engineering and plastics industries, closed 11p down at 230p.

The rights issue is the fifth in a year for the group. In May last year it called on shareholders for £65m before making its bid for AE.

Turner & Newall had control of AE for only three weeks in 1986. To account for this it has

produced separate profit and loss accounts for the two groups.

Turner & Newall's results show increased profits in all divisions except mining in Zimbabwe where trading profits fell to £2.2m from £4.3m.

Earnings per share, however, fell to 21.45p (25.45p) because

See Logica

share issues in consideration of the AE acquisition and the May rights issue resulted in an enlarged share capital.

A final dividend of 3p is proposed, making a total for the year of 7.5p compared with 5p in 1985. New shares issued under the latest rights issue will not rank for the final dividend.

Turner & Newall's pre-tax profits for 1986 were 23.7 per cent from 25.7 per cent. Net payment in respect of claims for asbestos-related illnesses came to £15.1m compared with £2.8m in 1985. Other unanticipated costs, including legal fees amounted to £4.4m, against £2.7m in 1985.

Trading profits in the engineering division may be 25 per cent up from 1985, but the automotive division had less impressive results. Trading profits were up 6 per cent to £19.5m.

Turner & Newall is changing the year end of AE to coincide with its own. Results for the 15 months to December 1986 show the AE achieving a net-tax profit of £2.2m from £4.3m.

Earnings per share, however, fell to 21.45p (25.45p) because

See Logica

Pochin's up 95% to £687,000 after settlement

Pochin, builder and civil engineering contractor, boosted its interim pre-tax profits by 95 per cent to £687,000, above the lower than expected results in the Victoria Dockside of Manchester court case last year.

Directors said they had made substantial provision for the expected payment, and the balance had been released.

"The company is trading solidly in all areas, and has a healthy order book," they said. "We anticipate being in a position to give a satisfactory report for the full year."

Turnover for the six months to November 30 rose from £10.98m to £11.1m. After tax of £225,000 (nil), earnings per share were 24 per cent higher at 45p (33.5p).

BOARD MEETINGS

TODAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
Indesit: Acquisition of Government Services Holdings, S.R. Smith (IPLC), Market Square, Salford, Lancs.	—	—	—	—	—
Moher: 11th Floor and 10th Floor, 100 St. Georges Street, Belfast, Northern Ireland.	—	—	—	—	—
Freight: British Church and Co., T. Clarke, Galway, Ireland.	—	—	—	—	—
British Steel: British Steel Corporation, House of Commons, Westminster, London SW1A 2AA.	—	—	—	—	—
Logica: Logica Systems, 100 St. Georges Street, Belfast, Northern Ireland.	—	—	—	—	—
Norman: Norman Systems, 100 St. Georges Street, Belfast, Northern Ireland.	—	—	—	—	—
Pechin: Pechin's Systems, 100 St. Georges Street, Belfast, Northern Ireland.	—	—	—	—	—
Shire: Shire Pharmaceuticals, 100 St. Georges Street, Belfast, Northern Ireland.	—	—	—	—	—
TOD: TOD: 100 St. Georges Street, Belfast, Northern Ireland.	—	—	—	—	—
Turner: Turner & Newall, 100 St. Georges Street, Belfast, Northern Ireland.	—	—	—	—	—
United Biscuits: United Biscuits, 100 St. Georges Street, Belfast, Northern Ireland.	—	—	—	—	—
Waterford Glass: Waterford Glass, 100 St. Georges Street, Belfast, Northern Ireland.	—	—	—	—	—
Watmough: Watmough, 100 St. Georges Street, Belfast, Northern Ireland.	—	—	—	—	—



Creating billions of moments like these pays handsome dividends.

1986 was an excellent year for United Biscuits: a year in which we worked hard to produce the hundreds of brands of biscuits, snacks and other foods which were enjoyed in their billions.

From McVitie's Hob-nobs, KP Hula Hoops and Wimpy burgers in the UK, to E.L. Fudges and Tato Skins in the US, our products went from strength to strength.

And in delighting consumers we were benefiting our shareholders, too. As our figures show, pre-tax profits went up 23% to a record £125.2 million.

In the US, Keebler's improved trading performance in dollar terms lifted its margins and its profits to \$48.6 million.

Our success has enabled us to increase dividends to shareholders by a very significant 19%, to 9.5p per share.

Creating and building better brands builds stronger and more profitable businesses. And we are committed to a policy of prudent investment to ensure the continued success of our group.

Last year we invested a record £124.7 million and still had a substantial positive cash-flow.

1986 Financial Highlights

Sales	£1,932.5m	up 1%
Trading profit	£138.0m	up 12%
Pre-tax profit	£125.2m	up 23%
Earnings per share	20.3p	up 6%
Dividends per share	9.5p	up 19%
Capital expenditure	£124.7m	up 32%
Return on average capital employed increased from 19% to 22%.		

shareholders - by creating many more moments like these.

For more information on how we did in 1986, send for a copy of our Annual Report to be published in April.



United Biscuits

To Mark Whitfield, United Biscuits (Holdings) plc, Grant House, P.O.Box 40, Syon Lane, Isleworth, Middlesex TW7 5NN.
Please send me a copy of your Annual Report when published.

NAME _____

ADDRESS _____



THE DEVELOPMENT BANK OF SINGAPORE LTD
(Incorporated with Limited Liability in the Republic of Singapore)

To: All Bondholders

US\$70,000,000 5 1/2% Convertible Bonds due 1998

SUSPENSION OF BOND CONVERSION

Notice is hereby given that the Bonds will not be convertible during the period 7 May 1987 to 13 May 1987, both dates inclusive, being the period during which the Share Transfer Books and the Register of Members of the Company will be closed for the purpose of determining shareholders' entitlement to the proposed Second and Final Dividend in respect of the financial year ended 31 December 1986.

BY ORDER OF THE BOARD
SHIRLEY LOO-LIM (MRS)
SECRETARY
19 MARCH 1987
SINGAPORE

AVAILABILITY OF 1986 ANNUAL REPORT

Copies of the 1986 Annual Report of The Development Bank of Singapore Ltd will be available from 8 May 1987 at

- I) DBS Bank London Branch (Licensed Deposit-taker), 2nd Floor 19/21 Moorgate, London EC2R 6BU;
- II) Standard Chartered Bank PLC, 73/79 King William Street, London EC4N 7AB; and
- III) Daiwa Europe Limited, Condor House, 14 St Paul's Churchyard, London EC4M 8BD.



THE DEVELOPMENT BANK OF SINGAPORE LTD
(Incorporated with Limited Liability in the Republic of Singapore)

US\$75,000,000
14 3/4% Notes due August 12, 1989

NOTICE IS HEREBY GIVEN to Noteholders that copies of the 1986 Annual Report of The Development Bank of Singapore Ltd will be available from 8 May 1987 at DBS Bank London Branch (Licensed Deposit-taker), 2nd Floor 19/21 Moorgate, London EC2R 6BU.



U.S. \$30,000,000
SUNDSVALLSBANKEN
FLOATING RATE CAPITAL NOTES
DUE 1992

For the six months
19th March, 1987 to 21st September, 1987
In accordance with the provisions of the Notes, notice
is hereby given that the rate of interest has been
fixed at 6 1/2 per cent and that the interest payable
on the relevant interest payment date, 21st September,
1987 will amount to U.S.\$342.23 per U.S.\$10,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

UK COMPANY NEWS

Charles Fulton helps lift ICH profits to £7.2m

International City Holdings (ICH) financial broker, lifted pre-tax profits from a restated figure of £6.5m, reflecting the acquisition by merger of Charles Fulton, to £7.2m in the six months to January 31 1987. Turnover more than doubled from £27.7m to £58.7m.

Mr Robin Packshaw, chairman, said that the securities broking division had enjoyed a good first six months and the company was confident of its prospects for the second half.

The division included UK Gilt inter-dealer broking, which commenced trading on October 7 1986 and was beginning to repay the heavy investment.

Mr Packshaw said that the results of the money broking division were mixed but the company expected an improved second - half performance.

Deposit broking profits were affected by a generally stable market and negotiated commissions which were still working their way through the market.

The foreign exchange operations had been enhanced by the

strength of Charles Fulton way through the period. The pre-tax figure was only 11 per cent ahead in spite of a first full contribution from MKI and after a sharply higher tax charge an otherwise dilution from December's equity issue had taken their toll, the earnings per share looked distinctly ragged.

Without a divisional breakdown it is unclear just where the profits or problems lie. MKI looks on the fact of it an attractive diversification but ICH's deposit broking business, still

the mainstay of the group, must

be having to compete for busi-

ness at ferociously narrow

margins. The second half is

traditionally stronger than the

first but will carry the burden

of adverse movements in the

dollar/sterling exchange rate

and it would be optimistic to

look much beyond £5m for the

full year. With the shares down

1p at 268p - still only 15p above

the flotation price of November

1985 - the prospective p/e

multiple is around 7, and the

main attraction remains the

prospective yield of 6.7 per cent.

• **COMMENT**

Pearson subsidiary set to buy US drilling-bit maker

BY MARTIN DICKSON

Cambrian & General Securities, the investment trust formerly managed by Mr Ivan Boesky, yesterday reported increases in net asset values of its shares, which have been suspended since last November.

At February 27 1987 ordinary shares had a net asset value of 173p, against 156p on December 31 1986, and capital shares 237p (254). The figures do not take account of contingent liabilities arising from legal claims relating to Mr Boesky's management.

Cambrian concentrates at present on serving the production end of the oil industry and this acquisition will move it upstream into exploration.

Notice of Early Redemption to the Noteholders of AUTOPISTAS DEL MARE NOSTRUM S.A. Concesionaria del Estado ("the Issuer")

U.S.\$175,000,000

Guaranteed Floating Rate Notes due 1995

Notice is hereby given to the holders of the above Notes that, pursuant to the provisions of Condition 7 (ii) of the Notes, the Issuer intends to redeem all of the Notes then outstanding on 7th May, 1987 ("Redemption Date") at a redemption price equal to 100% of the principal amount thereof plus accrued interest of US\$307.93 for each US\$10,000 Note.

Payments will be made on or after 7th May, 1987 against presentation and surrender of Notes or coupons at any of the following offices: Manufacturers Hanover Limited, 7 Princess Street, London EC2R 2EP; Manufacturers Hanover Bank Luxembourg S.A., 39, Boulevard Prince Henri, Luxembourg; Manufacturers Hanover Trust Company, Stockenstrasse 33, 8027 Zurich; Union de Banques Suisses (Luxembourg) S.A., 38-39 Grand Rue, L-2511 Luxembourg. Interest will cease to accrue on the said Notes as from 7th May, 1987.

Notes and Coupons will become void unless presented for payment within a period of ten years and five years respectively from the Redemption Date.

Manufacturers Hanover Limited
Principal Paying Agent

18th March, 1987

All of these bonds having been placed, this announcement appears for purposes of record only.

TSW rises 63% after Exchequer Levy drops

TSW — Television South West Holdings reported interim pre-tax profits up 63.3 per cent to £1.8m, partly due to the full impact of the reduction in the Exchequer Levy.

Turnover rose by 12.9 per cent from £14.65m to £16.55m.

Advertising revenue rose from £14.1m to £16m and programme sales from £250,000 to £304,000 while other revenue fell from £300,000 to £247,000. The Exchequer Levy fell from £321,000 to £86,000.

Directors said the company had completed a new drama production for Channel 4, more of the company's programmes were being networked and the new arrangements for international marketing of the company's programmes were beginning to produce encouraging results.

After higher profit of £763,000 (£433,000) earnings per share stood at 5.1p (3.6p). Directors declared an interim dividend of 0.85p (0.65p) - last year's final was 1.4p.

Virgin buys Oxford Street record store

MR RICHARD BRANSON'S Virgin Group has added another record store in London's Oxford Street with the purchase of Smithers and Leigh from insolvency specialists Leonard Curtis and Company.

Smithers and Leigh, trading at Marble Arch since September 1985, went into receivership in February. Virgin paid a "very substantial" but undisclosed sum for the 14,200 sq ft shop.

Mr Keith Goodman, partner in Leonard Curtis, said that Virgin saw "the potential of this important site with its unique trading pattern."

Coloroll moves into carpet area with £8.5m deal

BY MIKE SMITH

Coloroll, the wallpaper and home fashion group, is moving into floor coverings. It is buying Wallbridge Holdings, a privately-owned manufacturer of tufted carpets, for £3.5m.

The acquisition is Coloroll's second this month. Two weeks ago the group announced it was paying £14.5m (59.35%) for Wallop, a Florida-based manufacturer and distributor of wall-coverings.

Previously Coloroll has stayed out of carpet manufacturing because it felt floor coverings were too susceptible to economic cycles and involved tying up large amounts of money in stock.

Coloroll now had an annualised turnover of about £200m, Mr Kirby said. Wallbridge would provide about 10 per cent of this.

Coloroll also announced yesterday the formation of two new divisions — lighting and furniture — in response to "clear market opportunities." The upholstery furniture division would be incorporated into the home furnishing arm based in Boston, Lincs. Lighting would be part of the ceramic arm, based in Stoke-on-Trent, Staffs.

Coloroll shares closed up 1p at 318p.

However, Mr Eric Kirby, finance director, said yesterday that Wallbridge products moved quickly out of stocks. They would fit well into Coloroll's home fashion business.

Walbridge made pre-tax profits of £1m on sales of £15m in 1986. Net tangible assets at December 31 were £3.18m.

The company's main activity is making and distributing tufted carpets. In this sector it claims 2.5 per cent of the UK market.

Some 80 per cent of the consideration for Wallbridge is to be paid by the issue of new Coloroll shares. The rest will be paid for in cash.

Mr Kirby said the acquisition did not represent a major push into floor coverings. It was more a way of rounding out the products which the company can offer.

Coloroll now had an annualised turnover of about £200m, Mr Kirby said. Wallbridge would provide about 10 per cent of this.

Coloroll also announced yesterday the formation of two new divisions — lighting and furniture — in response to "clear market opportunities." The upholstery furniture division would be incorporated into the home furnishing arm based in Boston, Lincs. Lighting would be part of the ceramic arm, based in Stoke-on-Trent, Staffs.

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GEORGE H. SCHOLES PLC

WYLEX WORKS, WYTHENSHAWE, MANCHESTER M22 4RA

Manufacturers of Wylex Electrical Products



INTERIM REPORT

Unaudited results for the half year to 31st December 1986

	1986	1985
Turnover	£2,454	£2,174
Trading profit	£63	£88
Income from related companies	£276	£246
Interest receivable		
Profit on ordinary activities before tax	£2,763	£2,446
Tax on profit on ordinary activities	£1,038	£968
Profit on ordinary activities after tax	£1,725	£1,478
Extraordinary profit after tax		
Profit after tax	£1,725	£1,478
Dividends	£578	£514
Retained profit	£1,207	£964
Earnings per share	13.79	11.5p

The company has shown a satisfactory increase in turnover in the first six months of the year with a correspondingly better profit margin both before and after tax.

The second half of the year has started in an encouraging manner and we would anticipate to continue at an improved level of activity.

With this improvement the directors have today declared an interim dividend of 4.5p (1985 restated: 4.0p) per share payable on 23rd May 1987 to shareholders on the register of members at the close of business on 2nd April 1987 and reported an increase of 12.5 per cent compared with last year's interim dividend.

Estimated share calculation is based on profit on ordinary activities after tax and the number of ordinary shares in issue after the one for one scrip made on 12th November 1986. Last year's published earnings per share has been restated for comparison purposes.

G. R. C. McDowell, Chairman
28th March 1987

YUKONG LIMITED

(Incorporated in the Republic of Korea with Limited Liability)

Notice

to the holders of the outstanding

U.S.\$20,000,000

3 per cent. Convertible Bonds due 2001

of Yukong Limited (the "Bonds" and the "Company" respectively). On 28 February, 1987, the general meeting of the shareholders of the Company approved the consolidation of the Company's shares into one new share of W5,000 par value for every ten existing shares of W500 par value. The consolidation will become effective on 6th June, 1987 and holders of shares may surrender their shares for the purpose of exchange for new shares of

UK COMPANY NEWS

MARKETS ARE STRONG IN BOTH UK AND US

United Biscuits hits record £125m

BY CLAY HARRIS

United Biscuits lifted pre-tax profits by 23 per cent from £102.2m to a record £125.2m last year, on the strength of increased market shares and trading margins.

The biscuits, snack foods and restaurant group yesterday reported turnover of £1.83bn in the 52 weeks to January 3 against £1.51bn in the previous 52-week period.

Sir Hector Leing, chairman, foresees another strong performance in 1987. "We've had an absolutely cracking start to this year, better than we can remember," he said.

The shares added 1p to 278p. UB consolidated its UK biscuit leadership, raising its share to 48.7 per cent of the shrinking branded market, and to 41.8 per cent of the growing own-label sector. The success of new biscuits such as Hob-nobs offset lower volumes from established McVitie's and Cawdor brands.

KP Foods set snack-food records, taking 55 per cent of the nuts market and strength-

UNITED BISCUITS RESULTS BY DIVISION				
	Turnover	Trading profit		
1986	£m	£m	1986	1985
Food Europe	984.5	926.6	88.7	78.4
North America	122.1	106.0	10.3	10.3
Food US	778.9	823.5	41.8	39.1
Other cost	107.5	76.8	3.5	3.5
Inter-division sales	60.6	53.7	—	—
Unallocated costs	—	—	8.7	8.6
Total	1,932.5	1,907.2	138.0	122.7

ening the top position of Hula Hoops. In January of this year, 1,000 tons of Hula Hoops were sold in the UK. The cookie also crumbled better in the US where trading margin improved from 4.7 per cent to 5.6 per cent. Manufacturing efficiencies enabled Keebler to contribute to this advance, despite lower prices in a competitive market. New brands helped it to raise market share to 16 per cent.

Salty snacks such as Tato Skins and speciality foods such as olives, salad dressings and

herbs and spices, also contributed to the US advance, which was 15 per cent in dollars and 12 per cent in sterling.

In continental Europe, the Westimex crisps and snack foods company increased trading profit to £4.2m (£1.7m) on sales of £51.7m (£40m). UK frozen foods improved margins from a low level, with profits of £3.9m (£2.4m) on sales of £137.4m (£103.9m).

Stagnant restaurant profits, mainly from Pizzaland and Wimpy, reflected lower net proceeds from property sales, and

See Lex

poor trading in the first half because of fewer US visitors to the UK.

The company plans shortly to commission a research facility at High Wycombe which will work closely with its counterpart in Chicago to develop new snack food.

Turnover of this East Grinstead-based company, which is a subsidiary of Swiss Berndsen of Denmark, expanded from £148.25m to £156.5m over the 12 months with the overseas companies showing a bigger improvement with £86.55m (£74.12m) against £80.35m (£74.14m) for the UK.

UB plans a final dividend of 6p (5.1p) to make a total of 8.5p (8p).

Included within an extraordinary charge of £4.8m (£21.8m) was £4.9m of surplus cost of costs arising from UB's unsuccessful bid for Imperial.

This was more than offset, however, by a £5.8m tax charge relating to profits which had not been shown at the trading level since they were spent in underwriting the failed bid.

Aft tax of £12.78m against £10.53m earnings per 10p share were given as 8.6p (7.86p) while the dividend is stepped up to 2.8p compared with 2.44p with a final payment of 1.77p.

Minority interests account for £27,000 (£18,000) and after an extraordinary debit last time

Second half boosts Rentokil to £31.3m

WITH OVER £4m of the increase coming in the second six months, taxable profits of Rentokil, timber preservation, pest control concern, came through at £31.27m for the 1986 year, compared with £28.04m previously, a 20 per cent rise.

Turnover of this East Grinstead-based company, which is a subsidiary of Swiss Berndsen of Denmark, expanded from £148.25m to £156.5m over the 12 months with the overseas companies showing a bigger improvement with £86.55m (£74.12m) against £80.35m (£74.14m) for the UK.

Profit contribution from the UK grew by 16.8 per cent to £18.6m (£15.82m), while from overseas the figure was £12.68m (£10.11m), a 25.2 per cent boost. The directors pointed out that at constant exchange rates, overseas profits would have been £11.86m.

After tax of £12.78m against £10.53m earnings per 10p share were given as 8.6p (7.86p) while the dividend is stepped up to 2.8p compared with 2.44p with a final payment of 1.77p.

Minority interests account for £27,000 (£18,000) and after an extraordinary debit last time

of £4.5m, the available balance was £18.46m (£10.92m)

• comment

Rentokil's shares have hovered between the devil and the deep blue sea for some time—dragged down by the MMC report into pest control but bolstered by the 20 per cent stake of Sophus Frederiksen. Yesterday, when profits ahead of his peers' forecasts could prevent a 3ip fall to 188p. In the current social climate, there is little chance that demand for hygiene services will decline and in any case, the group is fast expanding into Europe and the rest of the world. The property care division bounced back from a poor first quarter and the timber preserving business took £400,000 of rationalisation costs on the chin in an attempt to improve profitability next year. Mr Thompson also has £16m in cash on the balance sheet which should give him plenty of scope to buy in extra growth and with the shares on projected profits of £36m and a prospective p/e of 14.5, those prepared to try to gamble on the outcome of the MMC review due early next year, might find them attractive.

* Difficult trading conditions in the hand-knitting sector produce a lower profit but a recovery is anticipated in the autumn.

* Group's new acquisitions, Eversure Textiles and Burmatex, are currently trading well and are expected to make a more significant contribution to group profits in the future.

* Interim dividend maintained at 1.65p per share.

Interim Results (unaudited)		5 months ended 31st December 1986	5 months ended 31st December 1985	Year ended 31st December 1986
Turnover	£23,871	£20,443	£38,735	
Profit before taxation	£3,785	£5,708	£10,262	
Taxation	£1,400	£2,150	£3,683	
Profit for period	£2,385	£3,558	£6,579	
Ordinary dividends	£883	£790	£2,465	
Earnings per share (post-tax)	4.77p	7.42p	13.72p	
Dividends per share	1.65p	1.65p	5.15p	

Sirdar PLC
Flanshaw Lane, Averthorpe, Wakefield WF2 9ND.

Lucy Kellaway on the revival of North Sea and General Striking gold in the search for oil



Mr Mark Hohnen, chairman designate of North Sea and General

ONE WOULD never have guessed that the pie-chart being exhibited around the City yesterday by the affable Australian entrepreneur depicted North Sea and General (NSG), one of the finest of the UK oil independents.

The chart described a diversified and cash-rich resources company, making half its profits from oil and the rest from interest on its cash pile.

The picture bore little resemblance to NSG as it was in October, when hard hit by the fall in the oil price, it was losing money at the rate of £2m a year.

Indeed, since then the company has been transformed.

Yesterday saw the publication of the full details of a complicated transaction that will inject new assets into NSG, supply it with cash, and almost rid it of debt. Control will be passed to Apex, a small Australian holding group built up by the 36-year-old Mr Mark Hohnen, who was in London yesterday, enthusing over the deal.

NSG has been one of the last of the small independent companies to fix itself up with a larger company, in order to ensure survival in a market increasingly ill-suited to the smaller independents. But while

51 per cent of the shares, with the option to increase its stake over the next few years.

Shareholders seem pleased overall with the package. Since Apex declared its intention in October, NSG shares have been suspended at 23p. When trading began yesterday, the market judged the shares to be worth twice as much.

While much of the rise reflects the higher oil price, UK investors seem to welcome the change of ownership. Australian firms as they have enhanced the size and financial muscle of the company.

The NSG deal seems to resemble the partial takeover of troubled Charterhall last year by another youthful Australian, Mr Russell Goward.

However, according to Mr Hohnen, the two men have quite different plans for their UK vehicles. Under the leadership of Mr Goward, Charterhall companies many of which have nothing to do with oil. Meanwhile, Mr Hohnen insists that NSG has the primary aim of increasing its oil reserves. These, he says, will be added to by exploration, by corporate deals and by buying up oil in the ground.

However, he does not eschew the possibility of diversifying into non-oil businesses. Eventually NSG could resemble

Union Discount

Shareholders of the Union Discount Company of London

were told at the AGM that the

year had got off to a reasonable

start. It was pointed out that

the fall in interest rates should

have a good impact on earnings,

at least in the short term.

Jones & Shipman profit shows growth to £2.3m

DESPITE a slight interim downturn, pre-tax profits of Jones & Shipman, Leicestershire-based high precision machine tool maker, emerged ahead from £2.12m to £2.31m for the 1986 year. And the dividend is boosted from 3.85p to 4.15p with a final payment of 3p.

Turnover increased to £21.05m, against £19.92m, from which operating costs took £18.96m (£17.84m) to leave a profit little changed at £2.09m (£2.08m). The pre-tax figure took account of a £98,000

After tax of £612,000, against £232,000, earnings per share were shown as 14.3p, compared with 15.3p.

The directors stated that the value of incoming orders was slightly above that of last year and given a continuation of the favourable international trading conditions, the outlook for the current year was satisfactory.

Public Works Loan Board rates

Years	Effective March 18		Non-quota loans A* repaid at
	by EIP*	At maturity	
1	1	1	10p
Over 1 up to 2	1	1	10p
Over 2 up to 3	1	1	10p
Over 3 up to 4	1	1	10p
Over 4 up to 5	1	1	10p
Over 5 up to 6	1	1	10p
Over 6 up to 7	1	1	10p
Over 7 up to 8	1	1	10p
Over 8 up to 10	1	1	10p
Over 10 up to 15	1	1	10p
Over 15 up to 25	1	1	10p
Over 25	1	1	10p

* Non-quota loans A are 1 per cent higher in each case than non-quota loans A.

* Equal instalments of principal.

* Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest).

* With half-yearly payments of interest only.

ASSET MANAGEMENT

* Global funds under management have grown to some £14.5 billion.

* Market leadership maintained in managing international portfolios for North American pension and endowment funds.

* Domestic fund management company launched in the US.

DEBT SECURITIES AND BANKING

* Launch of the first long-dated Eurosterling issue.

* Leading position in sterling interest rate swaps and strong start in sterling commercial paper market.

* Financing of £600 million arranged in support of UK exports. Record number of projects financed for 53 local authorities in the UK.

CORPORATE FINANCE

* A record number of mergers and acquisitions in the UK—III transactions worth £15.2 billion.

* London listings for Exxon, News Corporation, Banco Central S.A. and others.

* Private placements and vendor placings again featured strongly, both in the UK and internationally.

EQUITY SECURITIES

* Research and Sales teams now cover most of the major UK market sectors. Market making in over 900 securities.

* Acquisition of Cyrus J. Lawrence Inc., a New York research-based equity broker.

* Largest ever "portfolio trade" in French equities, and high participation in West German and French primary issues.

UK COMPANY NEWS

NOTICE TO HOLDERS OF

Kokusai Kogyo Co., Ltd.

U.S.\$30,000,000 7 per cent.

Guaranteed Bonds due 1990

Warrants to subscribe shares of Common Stock of Kokusai Kogyo Co., Ltd., issued in conjunction with an issue of U.S.\$30,000,000 7 per cent Guaranteed Bonds due 1990. Pursuant to paragraph 3 of the instrument relating to bearer warrants dated 26th September, 1986 under which the above warrants were issued notice is hereby given as follows:

1. On 10th March, 1987 the Board of Directors of the Company resolved to make a free distribution of shares of its common stock to shareholders on record as of 31st March 1987, Japan time, at the rate of 0.10 new share for each share held.

2. Accordingly, the warrant exercise price of the above warrants will be adjusted effective 1st April 1987, Japan time. The warrant exercise price in effect prior to such adjustment is Yen 1,924.00 per share of common stock and the adjusted warrant exercise price will be Yen 1,749.10 per share of common stock.

Warrants to subscribe shares of Common Stock of Kokusai Kogyo Co., Ltd., issued in conjunction with an issue of U.S.\$30,000,000 7 per cent Guaranteed Bonds due 1990. Pursuant to paragraph 3 of the instrument dated 26th September, 1986 under which the above warrants were issued notice is hereby given as follows:

1. On 31st March, 1987 the Board of Directors of the Company resolved to make a free distribution of shares of its common stock to shareholders on record as of 31st March 1987, Japan time, at the rate of 0.10 new share for each share held.

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Dated: 10th March, 1987

Kokusai Kogyo Co., Ltd.

Wedgwood chips in and lifts Waterford to £23m

BY ALICE RAWSTHORN

The Waterford Glass Group yesterday unveiled its first set of financial results since its takeover of the Wedgwood china group.

Pre-tax profits for 1986 rose by 26 per cent to £22.87m (£21.85m), including a contribution of £2.3m from one month of Wedgwood.

Since the acquisition Waterford has begun to co-ordinate the international marketing of both Waterford and Wedgwood products.

It is now in the throes of reviewing Wedgwood's operations. Rationalising the production of both Wedgwood's goods and its established Aynsley china is one option; another is to dispose of some of Wedgwood's loss-making businesses, thereby reducing the borrowings incurred by the takeover.

"We have a management name in Wedgwood," said Mr. Paddy Hayes, chairman and chief executive. "And we are looking long and hard at the things to decide how best to use it."

Waterford also announced yesterday that Mr. Patrick Byrne, formerly head of the group's American operations, has become chief executive of Wedgwood.

The established Waterford crystal business experienced difficult trading in 1986, chiefly because of the decline in US sales of Europe. Nonetheless both it and Aynsley succeeded in improving margins because of greater production efficiency.

Because of the disposal of the motor and retailing interests

turnover for 1986 fell to £130.8m (£125.19m) yet trading profits rose to £22.78m (£21.85m).

Group operating margins doubled from 8.5 to 17.4 per cent. In the core crystal and china businesses margins improved from 16 to 18 per cent because of greater production efficiency.

Although the Wedgwood acquisition has left the company with borrowings of £87.3m the ADE issue in May eradicated previous borrowings and Waterford gleaned £485,000 from interest, compared with a debit of £3.15m last year.

Tax was reduced to £2.69m (£3.77m). The loss on the sale of the Smiths Group motor business was expressed as an extraordinary item of £2.9m (£3.16m).

Earnings per share rose to 8.62p (6.38p) and the board proposed to pay a final dividend of 2.62p (1.4p) making a net total of 2.88p (2.4p) net.

Waterford's shares fell by 24p to 125p.

• comment

The timing may have been precipitous, the price extravagant, yet there is a clear industrial logic to Waterford's acquisition of Wedgwood. The short term problem seems simple enough. Borrowings can be shifted away by the third party selling off unwanted portions of Wedgwood or eradicated entirely if Waterford opts to dispose of all the unprofitable parts. The longer term looks distinctly more daunting. In

George Scholes advances to £2.8m

George H. Scholes, electrical engineer and manufacturer of Wylex electrical products, increased pre-tax profits from £2.45m to £2.79m for the six months ended December 31 1986, from turnover alone from £4.14m to £5.15m.

After tax of £1.03m (£988,000) stated earnings were 12.7p, compared with 11.5p, while the interim dividend, in effect, lifted to 4.5p (4p scrip-adjusted)—last year's final was equivalent to 7.5p from taxable profits of £2.3m (£1.94m).

The directors stated that the second half of the year had started encouragingly and they anticipated the group would continue at an improved level of activity.

TOD rises to £1.02m

TOD, manufacturer of plastic and composite products for the defence and construction industries, increased its interim pre-tax profits from £515,000 to £1.02m. Turnover for the half year to end March doubled from £3.6m to £1.62m.

After tax of £367,000 (£223,800) earnings amounted to 7.5p (5.4p) per share. The interim dividend is being increased to 1.5p (1.2p) net. The company's shares are traded on the USM.

Securiguard Group

Securiguard Group has reported record sales across the whole range of its activities in the first three months of the year, so confirming the directors' confidence. The contribution made by the new businesses, in particular, encouraged optimism.

Yearlings total £1.25m

Yearling bonds totalling £1.25m at 9½ per cent, refacing at 9½p, were issued on March 29, 1986, by the following local authorities: Northwark District Council £0.5m; Swansea (City of) £1m.

• comment

Before his involvement with Castle, Mr. Shand was a director of two companies which went into liquidation costing him time on the board and three which went into liquidation after his resignation as a director.

Initially Castle was concerned with video distribution in Finland; it has since diversified into the manufacture and distribution of videos throughout Scandinavia and Britain, and into its own-label records, cassettes and compact discs.

In its last financial year to June 30, Castle produced pre-tax profits of £476,000 on turnover of £3.92m. The board anticipates profits of at least £720,000 in the current year, producing earnings per share of 15.7p and a prospective p/e of 13.7 on the placing price of 200p.

In the placing Castle will issue 875,000 shares or 26.8 per cent of its equity. Just over half of the £1.25m raised by the issue will be ploughed back into the company. Castle intends to expand its record and video catalogues and is assessing the prospects for diversification into cable and satellite television.

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UK COMPANY NEWS

DRG surges to a record £41m

A SHARPLY higher contribution from its stationery activities together with a cut in interest charges enabled DRG to increase its 1986 profits by £10m to a record £41.2m at the pre-tax level.

The current year began with strong order books. Sales for the first two months maintained their momentum and the directors said yesterday that another year of good progress was ahead.

Turnover for 1986 pushed ahead from £88.5m to £89.2m and at the operating level, profits showed an improvement of 23.7 per cent at £23.4m.

DRG has interests in packaging and specialised engineering. Its brand names include Sellotape and Basildon Bond.

The UK operations increased their contribution to operating profits by £7.3m. The overseas side chipped in £2m more.

A divisional breakdown of operating profits shows stationery £28m (£21.4m), packaging £7.9m (£4.4m), office and print supplies £7.3m (£5.5m) and engineering £5.3m (£4.3m).

Pre-tax figures were struck after taking account of an exceptional provision of £3.7m, down from last year's £2.7m, some in £0.6m profits contribution from the associates and interest charges which fell from £6m to £4.1m.

Tax took £10.6m (£7.7m) and minorities £0.6m (£0.9m). Earnings worked through 3.7p ahead at 28.8p and shareholders are to receive a 1.1p lift in their dividend to 9.5p net via a final of 5.7p.

Watmoughs tops £3m and looks for further growth

DESPITE sharply higher depreciation and interest charges, Watmoughs (Holdings), colour printer, publisher and process engraver, was able to lift its profits for 1986 from £1.32m to £2.1m pre-tax.

The directors said yesterday that turnover for the first weeks of 1987 was considerably ahead of the previous year with all four specialist sectors well.

They were encouraged by a high level of demand for services of the company's specialist printing division, and said they believed that 1987 would show considerable growth in turnover over and profit.

For 1986 turnover improved from £30.8m to £41.12m. Depreciation increased by £610,000 to £2.57m and, following heavy investment in new capacity during the year, interest charged rose by £606,000 to £213,000.

The group of £561,000 left earnings 4.45p higher at 22.45p per 25p share. A final dividend of 5.5p raises the total by 1.5p to 7.5p net. A scrip issue in a one-for-five basis is also proposed.

The directors said 1986 had been an important year leading to re-direction and expansion of the full range of activities. Substantial capital investment in the most advanced gravure

Catalyst Comms

Catalyst Communications is already quoted on the Third Market and is not making an application to trade there as incorrectly stated in yesterday's FT.

ROCKWARE GROUP, glass bottle manufacturer, reported pre-tax profits of £2m for the year to December 28 1986, meeting its forecast made at the time it floated £2.2m rights issue in January. Last year, the company reported profits of £61,000. Group turnover moved ahead from £121m to £122m. The directors said that the company's move into profit, the

Lilley sells quarries to Tarmac for £7m

By Nikki Tak

F. J. C. LILLEY, the troubled Glasgow-based construction company which brought in new management after the end of last year, yesterday announced that it is selling its two quarry companies to Tarmac, Britain's largest building materials and construction group, for £7m in cash.

The disposal was foreseen in January when Lilley said that five of its plant-hire, manufacturing and supply businesses could be up for sale in an effort to raise £18m. Seymour Plant was sold to Newden-Stuart Plant for £8.5m last month and negotiations on the other two businesses—Circus Tunnels and Wilson Pipe Fittings—are continuing.

The disposals are designed to reduce borrowings and support the going concern. The two companies involved in yesterday's sale are Morrison Quarries and The Scottish Granite Company, which together operate three quarries in the Dumfries and Galloway region.

Pre-tax profits of the two companies totalled £4.8m in 1986-87, and the £6m profit on the sale will be treated as an extraordinary item in Lilley's accounts.

Cala rises to £1.03m

Cala, Edinburgh-based house-builder and property developer, increased its interim pre-tax profits by £189,000 but said yesterday that the modest rise reflected the fact that over two-thirds of projected turnover for the full year would arise in the second half.

For the first six months to December 31 turnover reached £13.75m (£9.75m) and pre-tax profits £1.03m (£843,000).

Earnings amounted to 2.85p (2.52p) and the interim dividend is 0.7p (0.6p adjusted for the share sub-division).

Trading throughout the company continued to be healthy, except for Aberdeen where the position had worsened. The directors said all indications pointed to an other year of progress.

Security printing continued to increase its contribution to group profits.

Belgrave to take over Brighton hotel for £3m

BY TERRY POVEY

Belgrave Holdings is to spend £5m acquiring the Royal Albion, a four star hotel on the sea-front at Brighton once renowned for being a venue for night-time trysts between a certain Prince of Wales and his mistresses.

Today, the Royal Albion is better known as a conference centre.

Mr Anant Rabheru, chief executive, said Belgrave in

Sirdar seeks further expansion despite sharp profits setback

Sirdar, currently moving away from being totally dependent on hand knitting products, suffered a sharp profits setback during the six months to December. At the pre-tax level, they dropped from a revised £5.71m to £3.79m.

Mrs Jean Tyrrell, the chairman, noted last autumn that sales had started to return to more normal levels following a very difficult period of trading.

She said yesterday, however, that the recovery was not as marked as had been hoped and added that problems were compounded by over-stocking in the retail trade and a resulting lack of confidence.

Turnover for the opening half year moved ahead to £23.57m (£20.44m).

Since the summer of 1986 Sirdar has acquired Eversure Textiles and Burmatex, a manufacturer of ready-made curtains and Burmatex, a manufacturer of carpet tiles.

Mr Tyrrell said both companies were trading well and were poised to take advantage of future growth and their

respective sectors. Neither company had been in the market long enough to make a major impact on the interim figures but they were expected to make a more significant contribution in the future.

Having successfully integrated the two companies Sirdar will continue to look for further opportunities to expand.

Referring to the hand knitting side the chairman said the industry would recover, although it was likely to be next autumn before a significant improvement was seen.

Interest charges for the half year were reduced to £135,000 (£225,000) and tax took £750,000 less at 5.14m.

Interest charges declined by 2.85p to 4.77p but the interim dividend is being maintained at 1.65p net per 25p share. A final of 3.5p was paid for the 1985-86 year from taxable profits of £10.26m.

Mr Tyrrell said both companies were trading well and were poised to take advantage of future growth and their

brick wall. The drop in pre-tax profits reflects poor demand, overstocking by retailers, more sales of own brand knitting yarns with smaller margins, and increased competition. These have hit not only UK sales but also overseas, especially Germany. The downturn Sirdar could do little about, but its action of diversifying into other areas besides knitting yarns has come too late. Both Eversure Textiles and Burmatex will be good earners for Sirdar this year but will not fully compensate for a disappointing performance in knitting yarns. Pre-tax profits of about £5m are expected for the year to June 1987 giving a prospective p/e of about 13—above average for the sector. This is justified given that Sirdar remains a well managed company with a good brand name and good manufacturing facilities. An update on its core market is not likely in the next six months but the prospects for recovery in the latter half of 1987 look good.

To: All Bondholders

US\$100,000,000 6%
Subordinated Convertible Bonds
due 2001

SUSPENSION OF BOND CONVERSION

Notice is hereby given that the Bonds will not be convertible during the period 7 May 1987 to 13 May 1987, both dates inclusive, being the period during which the Share Transfer Books and the Register of Members of the Company will be closed for the purpose of determining shareholders' entitlement to the proposed Second and Final Dividend in respect of the financial year ended 31 December 1986.

BY ORDER OF THE BOARD
SHIRLEY LOO-LIM (MRS)
SECRETARY
19 MARCH 1987
SINGAPORE

AVAILABILITY OF 1986 ANNUAL REPORT

Copies of the 1986 Annual Report of The Development Bank of Singapore Ltd will be available from 8 May 1987 at

- I) DBS Bank London Branch (Licensed Deposit-taker), 2nd Floor 21 Moorgate, London EC2R 6BU.
- II) Standard Chartered Bank PLC, 73/79 King William Street, London EC4N 7AB; and
- III) Daiwa Europe Limited, Condor House, 14 St Paul's Churchyard, London EC4M 8BD.

This announcement appears as a matter of record only.



HP BULMER HOLDINGS P.L.C. RED CHEEK FINANCE P.L.C. BULMER AUSTRALIA LIMITED

£50,000,000

Sterling Commercial Paper Programme
with US Dollar option

Dealers

Samuel Montagu & Co. Limited
Morgan Grenfell & Co. Limited
County NatWest Capital Markets Limited

Arranger and Issuing and Paying Agent
Samuel Montagu & Co. Limited

March 1987

Clients who expect their banks to respond swiftly to economic events are asking too little.

There is no particular merit in reflecting on the implications after the event.

That's why we as a bank prefer to act rather than react and to explore the possible causes rather than analyse their effects later.

This approach obviously has appreciable effects for our clients.

For being informed ahead of others is literally worth a fortune.

Sometimes you'd think this Swiss private bank is dealing with the causes before the effects appear.

BANK VONTobel Zürich.

The professionals with the personal touch.

Bank J. Vontobel & Co. Ltd., Bahnhofstrasse 3, CH-8022 Zurich, Switzerland, Tel. 01 488 7111. Vontobel USA Inc., 450 Park Avenue, New York, N.Y. 10022, USA, Tel. (212) 415-7000.

COMMODITIES AND AGRICULTURE

US coal exporters face price cuts

BY GERARD MCLOSKY

US COKING coal exporters were beginning to gather in Japan last week bracing themselves for further cuts in export prices to the Japanese steel mills. The mills have already lopped off \$5 a tonne and more in the job price settlements for supplies from South Africa, Australia and Canada. Similar cuts have been levied by buyers in one of the few expanding steel-producing nations, Brazil, and the European steel industry is sharpening its negotiating knives to make equally savage cuts.

Coking coal represents the single biggest raw material cost faced by most mills.

What coking coal settlements have taken place in Japan so far have represented the relatively easy business, even when BHP's Utah, Australia's major producer, was forced to accept a reduction of just under \$3 to US\$43.75 for its prime Goonella brand. Smaller \$3 price cuts have brought Western and Northern coals from British Columbia down to \$44. Although these have been accompanied by stinging 25 per cent volume cuts, bringing deliveries, in some cases to less than 50 per cent of long-term contract levels, the contract talks appear to have passed relatively smoothly.

But extremely difficult negotiations lie ahead for supplies from the US and some high-priced British Columbian mines. The main US supplier is the Pittston company. While South African, Australian and, to a lesser extent, Canadian miners have benefited from a fall in their currencies against the US dollar—all coking coal export contracts are denominated in US dollars—Pittston and the other

JAPANESE COKING COAL IMPORTS			
	Imports (million tonnes)	Price (yen/tonne)	Pig iron production (million tonnes)
1984*	69.7	9,706	74.6
1985*	70.1	14,357	80.8
1986*	69.3	14,973	80.4
1987*	57.1	15,679	75.2
1988	57.2	15,542	74.5
1989	61.7	14,500	80.4
1990	60.5	14,674	84.9
1991	51.1	14,003	85.9
1992	48.5	12,067	79.6
1993	53.2	15,371	82.7
1994	56.8	17,329	87.7
1995	58.1	16,777	85.7

* Calendar years—earlier figures for financial years.
Sources: Japanese Iron and Steel Federation and International Iron and Steel Institute

US suppliers have shared none of this latitude. Pittston's price has fallen every year since 1983, when it stood at \$60 a tonne (\$58 a tonne) to just over \$53 at present.

With mounting pressure from the US for Japan to close the trade deficit between the two nations the talks are likely to run anything but smoothly. Canada's coal into line. In January Lime Creek, like Quintette and Bullmoose one of the "new project" mines built at the start of the decade with all their coals destined for the Japanese market, was forced to take a US\$12.85 a tonne price cut to bring it in line with the US\$44 a tonne accepted by the main stream Canadian exporters.

At such price levels no one believes that Quintette in particular can continue in operation and its demise will be greeted warmly by its competitors—most especially those in Canada.

The basic problem facing the whole industry is one of over-supply, acute in Japan but com-

mon to the industry the world over. The new project mines were built to provide Japanese blast furnaces with an additional 20m tonnes a year to help fuel a predicted expansion in steel production from 105m tonnes to 140m tonnes annually. It would have been bad enough had no expansion taken place but what has eventuated has been a steady falling away of steel output to 98m tonnes last year (according to the International Iron and Steel Institute) with the mills now taking about 90m tonnes for 1987-8.

Worse is likely to come. Last month Manfred Raschke of the Cambridge, Massachusetts analysis firm and Bradstreet predicted a fall away to 85m tonnes in the early 1990s and 80m tonnes in the late 1990s. Crucially the sector of production which would suffer most would be the blast furnaces—it is the blast furnaces that consume coking coal with iron ore to make pig iron, which is then refined into steel. The result will be a collapse in coking coal imports from 68.7m tonnes last year to just 45m tonnes, Mr Raschke believes.

As the US car Nippon Steel, the world's largest steel maker, also announced last month that it was closing five of its 13 blast furnaces, shedding 18,000 jobs.

LME prices supplied by Amalgamated Metal Trading.

LONDON MARKETS

COFFEE prices fell again on the London futures market yesterday as dealers reported "general disenchantment" among trade operators and speculators. A \$16.50 decline took the Mar position down to \$1,264.50 a tonne. Although the price dipped below this level in the immediate aftermath of the failure two weeks ago of International Coffee Organisation quota talks, second position futures had not actually closed at such a low level for five and a half years. During early dealings yesterday Mar coffee sank to \$1,255 a tonne before meeting Mar 1987 support.

Cocoa prices also came under further pressure, in spite of the mildly encouraging news from the International Cocoa Organisation meeting, where producer delegates were reported to have accepted the principle of a compromise proposal on buffer stock rules. On the market trade hedging against renewed West African producer sales helped to push the May quotation down \$15 to \$1,293.50 a tonne.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

	Unofficial + or close (pm.) \$ per tonne	High/Low
Cash	284.6	+1.2
3 months	282.90	-2.25

Official closing (pm.): Cash \$213.25 (825.7), three months \$214.30 (825.7). Turnover 754,100 (733.5), settlement 822 (827). Final Kite close 789.5. Turnover 15,400 tonnes.

GOLD

Grade A	Unofficial + or close (pm.) \$ per tonne	High/Low
Cash	205.5-21.5+0.5	215.5
3 months	203.80	-4.75

Official closing (pm.): Cash 205.5-21.5+0.5 (805.5), three months 206.5-21.5 (805.5). Settlement 820 (820). Final Kite close 202.8. Turnover 71,400 tonnes.

COPPER

Grade A	Unofficial + or close (pm.) \$ per tonne	High/Low
Cash	205.5-21.5+0.5	215.5
3 months	203.80	-4.75

Official closing (pm.): Cash 205.5-21.5+0.5 (805.5), three months 206.5-21.5 (805.5). Settlement 820 (820). Final Kite close 202.8. Turnover 71,400 tonnes.

COCOA

A Unclosed 1 Per Ton Basis, e Centavo a pound. * Cotton outlook, v April. + March-April v April-May, v May.

COPPER

ALLUMINUM

COFFEE

DURIAN

LEAD

LIVE CATTLE

LIVE HOGS

LIVE PORK

LIVE SWINE

LIVE STEER

LIVE SWINE

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Pound strong on Budget

STERLING REACTED well to yesterday's UK Budget proposals and yesterday's cut of only ½ per cent to 10 per cent in bank base rates. It closed at the highest level against the dollar for over four years.

The pound was firm before the Bank of England signalled that a larger cut than ½ per cent was not welcome, opening in London about ½ cent higher than Tuesday's close.

Demand for giltis in reaction to the lower than expected public sector borrowing requirement in the Budget, underpinning sterling, which traded above \$1.60 throughout the day.

Dealers also regard the pound as an attractive alternative to the D-Mark, and after recent disappointing West German and Japanese economic news and the Paris currency agreement, the agreement to stabilise the dollar has increased fear of intervention by the West German Bundesbank and the Bank of Japan.

Sterling rose 70 points to \$1.6055-1.6065, the highest close since January 1985. It had moved up to DM 1.28 from DM 1.24 to FF 2.925 from FF 2.7850, to SFr 1.47 from SFr 2.46, and to Yen 124 from Yen 243.

The exchange rate index rose 0.5 to 72.6.

With the spotlight fixed on the pound the dollar was on the sidelines but had an underlying soft tone. A downward revision to 1.1 per cent from 1.3 per cent in

fourth quarter US gross national product growth made no impact on the dollar.

At the same time sentiment appeared to be moving against the currency, with dealers beginning to question whether the Paris accord is about to be tested.

The dollar fell to DM 1.3365 from DM 1.3285; to FF 2.61 from FF 2.62; to SFr 1.3385; and to Yen 151.95 from Yen 151.95.

The Bank of England figures show the dollar's index rose to 103.3 from 103.2.

D-MARK—Trading against the dollar in 1986-87 is 2,471 to 1,530. February saw a 1.4 per cent rise in the D-Mark against 1.16½ six months ago.

The D-Mark was little changed against the dollar in Frankfurt. The market was trendless, with the dollar showing no reaction to news of a downward revision to 1.1 per cent from 1.3 per cent in fourth quarter US GNP growth. Sentiment for the dollar remained negative but dealers had relaxed to 1.1 per cent on the US currency for fear of central bank intervention. The dollar closed at DM 1.6375 on Tuesday, compared with DM 1.6315 on Tuesday, earlier in the day Bundesbank did not intervene when the dollar was fixed at Yen 151.90, closing at Yen 151.90, compared with Yen 151.50 previously.

Sterling moved up to \$1.6040 in Tokyo from \$1.5955 on Tuesday, but gains were cut back by profit taking. The dollar traded within a very narrow range of Yen 151.75 to 151.90, closing at Yen 151.90, compared with Yen 151.50 previously.

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EUROPEAN CURRENCY UNIT RATES

	Mar 18	Latest	Previous Close
Euro	1.0205-1.0205	1.0205-1.0205	1.0205-1.0205
1 month	1.0205-1.0205	1.0205-1.0205	1.0205-1.0205
3 months	1.0205-1.0205	1.0205-1.0205	1.0205-1.0205
12 months	1.0205-1.0205	1.0205-1.0205	1.0205-1.0205

Forward premiums and discounts apply to the US dollar.

IN NEW YORK

Mar 18

Latest

Previous Close

Change

1 month

3 months

12 months

4.45-4.45 pm

4.35-4.25 pm

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

Mar 18

Previous

Change

1 month

3 months

12 months

72.6

72.5

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UNIT TRUST INFORMATION SERVICE

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UNIT TRUST INFORMATION SERVICE

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LONDON SHARE SERVICE

LONDON SHARE INFORMATION SERVICE																LONDON SHARE SERVICE																							
BRITISH FUNDS								AMERICANS								INT. BANK AND OSEAS GOVT STERLING ISSUES								CORPORATION LOANS															
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Low								% Chg.								(2)								Price + or -															
March 1987																Index-Linked								AMERICANS															
High																(1)								Price + or -															
Low																(2)								Price + or -															
High																Stock								Price + or -															
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High																Stock								Price + or -															

LONDON STOCK EXCHANGE

Further gains in Government securities but sterling overshadows equity sectors

Account Dealing Dates
Dealers Last Account
Deals Dealing Day

Mar 9 Mar 19 Mar 20 Mar 30
Mar 23 Apr 2 Apr 3 Apr 13
Apr 6 April 23 April 24 May 5
* Next time dealings may take place from 9.00 am two business days earlier.

The UK securities markets responded to the relatively prudent tone of the UK Budget with further gains in Government bond prices, but a somewhat cooler performance from the equity sector. Half point cuts in UK bank base rates disappointed hopes for a full point reduction, yet failed to stem the surge in sterling which continued to bear down on the major exporting stocks. Only oil shares, supported by renewed optimism on crude prices, could sustain early gains.

Equities opened firmly as the overnight strength of the Tokyo and New York markets underpinned more gains registered by London stocks after the Budget Speech.

Bank base rate cuts were signaled early, but so was the authorities' wish to postpone full point reductions for the moment. This restraint, while in line with the tone of the Budget, disappointed an equity market geared for measures more positive towards the Government's election chances.

Early gains in the consumer and banking stocks were soon trimmed, and the strength of oil shares, which responded to reports of a bullish circular in New York, was offset by weakness in pharmaceuticals and in the export sectors.

Price gains were whittled away and, despite a firm start in New York, the London market closed flat in disappointing turnover.

An initial rise of 12 points, the FT-SE 100 index slipped away to end a mere 0.3 up at 2006.60.

The FT ordinary index at 1589.5, added 0.5.

Once again, Imperial Chemical Industries was hard hit by the surge in sterling, particularly against the DM, which is a significant currency for the group's overseas operations. GEC and GKN remained firm but Jaguar gave ground.

Pharmaceutical stocks reacted with widespread falls to the news that Bristol-Myers will seek permission to test an anti-AIDS vaccine in the US this month. Glaxo, having opened higher ahead of an important presentation to Japanese investors in Tokyo overnight, fell sharply at the close. Wellcome, which has seen somewhat erratic interest from Japanese investors, also took a heavy tumble.

But the gilt-edged market was in good form as both foreign and domestic investors continued to respond favourably to the Chancellor's restraint and to the welcome news that Public Sector Borrowing will be only £4bn this year.

Long-dated stocks added a full point and more to the two-point rises chalked up late on Budget Day, and closed at the day's best levels. Disappointment with the

smaller than expected base rate cuts brought no more than a temporary check, even at the short end of the market, since the City expects further base rate reductions before long.

The reduction in base lending rates failed to make any impression on the major clearing banks and quotations closed with small irregular movements. Elsewhere in the banking sector, Morgan Grenfell shed 9 to 365p after revealing annual profits at the lower end of market estimates. Standard Chartered, annual results due next Tuesday, firmed 17 pence to 777p.

The Chancellor's proposals on pensions gave boost to Life Insurance concerns with Prudential prominent and finally 24 higher at 919p. Abbey, which put on 4% to 256p and Legal and General added 4 to 311p, the latter's annual results are due today.

The consensus view that shareholders would be budget beneficiaries brought enhanced opening prices. But the unexpected absence of excise duty increases failed to excite investors and most quality stocks spent the remainder of the session drifting back. Bass, for example, rose to 943p before ending the day a net 13 lower at 935p, while Allied Lyons settled easier at 916p, after 4% to 933p. Against the trend, regional Fuller Smith enjoyed further support and closed 7 up at 402p. Contrary to marketmakers' expectations, H.P. Bulmer went lower. Encouraging newspaper mention had seemed likely to draw buyers, instead a steady stream of small sales developed which lowered the shares 13 to 184p. Last Saturday, the company accepted a Press report of a definite bid approach "but totally without foundation."

Bidding issues, with a few notable exceptions, gave a subdued performance. Tarmac, boosted by the £7m acquisition of F.J.C. Liley's quarrying companies and rose 12 to 540p; the latter hardened 4% to 249p following occasional buying interest, while Redland added 2% to 474p. Countryside gained 17 to 562p in response to the chairman's optimistic statement at its annual meeting. Helical Rose continued to attract interest and rose 15 more to 90p, while Baldwin put on 16 to 107p in a restricted market follow-up.

The pound's latest show of strength depressed ICI which lost 4% to 121p. Elsewhere in the Chemical sector, Wardle Steyres rose 13 to 456p. Renfert shed 3% to 168p following the annual results.

Although it was generally assumed that the Chancellor's taxation cuts and lower mortgage rates would fuel consumer spending, leading retailers showed little overall change. Most started higher but then drift back on the lack of investor interest. Dixons were one of the exceptions, gain-

FINANCIAL TIMES STOCK INDICES										
	Mar. 18	Mar. 17	Mar. 16	Mar. 13	Mar. 12	Year ago	1986/87		Since Compilation	
							High	Low	High	Low
Government Secs	91.83	90.89	90.07	89.87	89.89	90.03	94.51	80.39	127.4	49.15
Fixed Interest	97.60	96.42	96.11	95.29	95.55	93.59	97.65	84.55	105.4	50.53
Ordinary ♀	1,589.5	1,586.9	1,576.9	1,583.9	1,578.0	1,589.5	1,613.5	1,494	1,613.5	49.4
Gold Mines	344.3	341.4	338.3	340.1	333.1	318.1	346.7	334.7	345.5	43.5
Ord. Div. Yield	3.68	3.68	3.70	3.69	3.71	3.71	3.71	3.60	3.71	3.71
Earnings Yld.% (full)	8.54	8.53	8.59	8.56	8.60	9.31	10.4	7.91	10.4	10.4
P/E Ratio (est.)	14.36	14.37	14.28	14.32	14.29	13.53	17.78	12.95	17.78	17.78
SEAD Bargains (5 pem)	52.57	50.86	49.57	48.40	46.02	52.57	52.57	49.57	52.57	52.57
Equity Turnover (Em)	—	—	1,251.26	977.6041	1,342.34	1,438.921	1,079.06	1,251.26	1,438.921	1,438.921
Equity Bargains	—	—	53.98	56.29	57.26	56.838	58.164	53.52	57.07	57.07
Shares Traded (ml)	486.9	424.9	—	—	602.3	472.1	507.886	512.833	526.1071	526.1071
S.E. ACTIVITY										
Indices			Mar. 17		Mar. 16					

WORLD STOCK MARKETS

هذا من المختصر

AUSTRIA

Mar. 18

Price

Kroner

+ or

Sch.

Gesell.

Interaum

Leander

Perfum

Kett

Vedder

Ring

500

-10

BMW

Brown

Bayer

Daimler

Dessauer

Dessauer

Feld

Muehle

Hof

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

- Continued on Page 41

NYSE COMPOSITE CLOSING PRICES

Continued from Page 40

JAMEX COMPOSITE CLOSING PRICES

Sales figures are unofficial. Yearly highs and lows reflect previous 52 weeks plus the current week, but not the latest.

a-dividend, also *advertis*). b-annual rate of dividend per stock dividend; c-liquidating dividend, d-called, d-new year's, e-dividend declared or paid in preceding 12 months, f-dividend in Canadian funds, subject to 15% non-resident withholding tax, g-dividend declared after split-up or stock dividend, h-dividend declared this year, called, declared, or no action taken at last dividend meeting, i-dividend declared or paid this year, an interim or cumulative issue with dividends in arrears, j-new issue in last 12 weeks. The high-low range begins with the next day's trading, k-day day delivery, l/P/E-price-earnings ratio, m-dividend declared or paid in preceding 12 months, plus stock dividend, n-stock split. Dividends begin with date of split announcement, o-dividend paid to stock in preceding 12 months, o-estimated cash value on ex-dividend or ex-distribution date, p-new yearly high, q-trading halved, r-in bankruptcy or receivership, s-being incorporated under the Companies Act, or being reorganized by such companies, t-wid-distributed, u-wid-sold, v-wid-with warrants, x-ex-dividend or x-ex-rights, x-discounted, y-wid-without warrants, z-wid-without dividends and without warrants.

AMSTERDAM/DELF/T/EINDHOVEN
GRONINGEN/THE HAGUE/HAARLEM/HEEMSTEDE/
LEIDEN/LEIDERDORP/OEGSTGEEST/
RUSWIK/ROTTERDAM/UTRECHT/WASSENAA

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THE NETHERLANDS

Continued on Page 39

FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Profit-taking fails to curb another high

WALL STREET

DESPITE losing almost all their morning gains to profit taking in edge and heavy, roller coaster trading, Wall Street stock prices managed to inch ahead to another record yesterday, writes *Roderick Oram* in New York.

Credit markets were similarly volatile, with the benchmark Treasury long bond giving up its one-point gain during the afternoon despite favourable economic news such as lower oil prices and a downward revision in fourth quarter gross national product.

The Dow Jones industrial average closed up 2.13 points at a record 2,283.83 after spending most of the afternoon below its previous close. It failed in two attempts during the day to hold above 2,300, a psychologically important level since a number of analysts predicted stock prices would suffer a correction when they hit that mark.

Stocks suffered downward pressure all afternoon from stock index futures which were trading at a discount to the underlying shares. This triggered some arbitrage trading with investors selling stocks and buying the relatively cheaper indices. The markets remained nervous about the potential for highly volatile trading surrounding the quarterly expiration tomorrow of various futures and options contracts.

Like the Dow, broader market indices squeaked ahead to records. The Standard & Poor's 500 edged up 0.31 of a point to 232.78, and the New York and American stock exchange composite indices added 0.25 to 188.64 and 1.80 to 337.04 respectively.

NYSE volume expanded to 198.1m shares from 175.2m on Tuesday with advancing issues barely outnumbering those declining by 797 to 759.

Among the Dow Industrials, American Express gained 5% to \$78.30 on rumours it was about to sell 10 per cent of its Shearson Lehman brokerage firm, possibly to Japanese interests.

Oil stocks had continued to rise strongly during the morning but succumbed to profit taking during the afternoon as oil prices turned lower. Exxon added \$1 to \$154. Chevron gained 1% to \$146. Atlantic Richfield fell 5% to \$76. Amoco dipped 3% to \$78. Standard Oil gave up 3% to \$83.4 and Phillips Petroleum was up 3% to \$12.5 on heavy volume of more than 4.6m shares.

Similarly, early gains by technology stocks were partially or fully lost later in the session. IBM fell 5% to \$146. Digital Equipment lost \$1 to \$105. Unisys advanced 3% to \$105. Motorola was up 2% to \$54. National Semiconductor edged up 3% to \$164 and Intel put on 3% to \$38.

GenCorp leapt \$16 to \$106 after

receiving a takeover offer of \$100 a share from an investment group which declared a stake of 9.3 per cent. The group is led by APG Industries and Wagner & Brown which together tried to take over Lear Siegler last year. GenCorp has interests in rubber, plastics and broadcasting.

Bristol Myers jumped \$4 to \$107. It asked the government for permission to test its Aids vaccine on humans. Some other drug stocks followed it higher. Squibb added \$4 to \$159. Pfizer gained 3% to \$74. Abbott Laboratories put on 5% to \$61.10 although Merck fell back 3% to \$11.90 after rising \$3.4 on Tuesday.

Home Shopping Network dropped \$3 to \$21 on the American Stock Exchange after its opening was delayed by an order imbalance.

It had no comment on a newspaper report that the Securities and Exchange Commission was investigating the sharp run up its stock price in January before it announced it was negotiating to take over COMB, a rival in shopping by television. The merger was subsequently aborted and the Home Shopping Network's shares fell sharply. In the past year they have traded as high as \$47.

Credit markets gave up early gains and resumed its drifting despite the firmness of the dollar and a downward revision as expected, of fourth quarter gross national product.

The price of the 7.50 per cent benchmark Treasury long bond had been up 1/4 of a point by early afternoon but finished the session down 1/2 on the day at 97.7% at which it yielded 7.50 per cent.

The real rate of fourth quarter GNP growth was revised down to 1.1 per cent from 1.3 per cent, mainly because of a larger fall in inventories than first estimated. This could indicate that the relatively strong performance of the economy in the first two months of this year was driven to some extent by inventory rebuilding rather than an increase in final demand.

CANADA

THE STRONG rise on Wall Street had given an added boost to Toronto, taking share prices sharply higher again from the start in very active trading encouraged by optimism about the economy and hopes of lower interest rates.

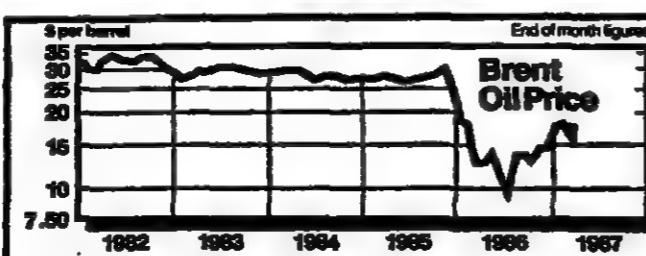
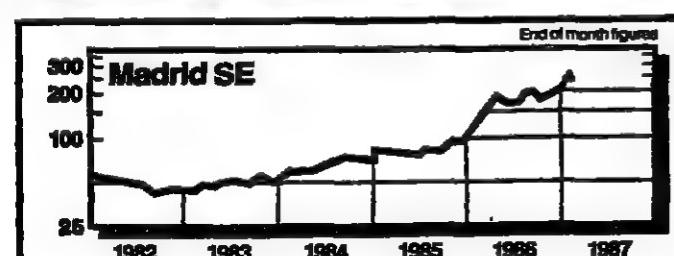
The index, which advanced 60 points on Tuesday through the 3,700 level for the first time, was again led higher by energy and mining shares.

Firmer oil prices helped both Imperial Oil and Shell Canada to a 1% gain to \$38.9% and \$34.1%.

In the mining sector, Alcan, which may be making a share issue, added \$1.00 to \$34.1%. Noranda was up 3% higher at \$31.1% and Dome Mines up 3% to \$31.9%.

Montreal was also higher across the board.

KEY MARKET MONITORS



STOCK MARKET INDICES

NEW YORK Mar 19 Previous Year ago

DJ Industrial 2,280.45 2,284.80 1,788.57

DJ Utilities 935.69 938.35 802.75

DJ Utilities 216.32 217.12 185.50

S&P Comp. 293.07 292.47 285.78

LONDON FT

Ord 1,580.5 1,582.9 1,288.5

SE 100 2,008.8 2,008.3 1,644.4

A All-shares 1,001.02 1,001.05 803.96

A 500 1,177.84 1,183.31 883.08

Gold miners 344.3 341.4 316.1

A Long gilt 8.91 8.92 8.97

TOKYO

Nikkei 21,705.02 21,514.73 14,935.5

Tokyo SE 1,674.80 1,672.75 1,664.40

AUSTRALIA

All Ord. 1,638.2 1,624.4 1,244.8

Metal & Min. 811.3 805.7 550.8

ANSTRALIA

Credit Aktien 201.73 203.00 205.80

BRUSSELS BE

4,488.08 4,481.04 3,822.70

CANADA

Toronto Met & Min. 2,820.6* 2,845.4 2,842.0

Composites 3,767.0* 3,733.0 2,984.2

Montreal Portfolio 1,980.38* 1,959.94 1,530.05

DENMARK DK

198.24 198.00 237.83

FRANCE

CAC Gen 442.90 448.81 325.8

Ind. Tendance 113.10 111.90 78.5

WEST GERMANY

FAS-Aktien 555.10 555.69 885.16

Commerzbank 1,681.60 1,682.20 2,073.3

HONG KONG

Heng Sang 2,724.01 2,623.28 1,881.72

Hang Seng Comm. 702.85 711.41 654.53

ITALY

Banca Com. 151.25 151.55 149.00

Ind. 277.10 274.00 261.0

Ind. 256.70 255.20 248.7

NORWAY

Oslo SE 412.57 408.28 353.81

SINGAPORE

Straits Times 1,027.91 1,011.07 570.53

CURRENCIES (London)

US DOLLAR

STERLING

TREASURY

Mar 19 Previous Mar 19 Previous

US 1,587.5 1,585.5 2.85 2.85

DM 151.25 151.55 2.60 2.60

Yen 5,105.5 5,125.5 5,125.5 5,125.5

FRF 1,535.0 1,535.0 2.47 2.47

PT 2,073.0 2,080.0 3,222.0 3,220.0

Lin 1,204.00 1,202.00 1,092.00 1,090.00

Lin 1,204.00 1,202.00 1,092.00 1,090.00

CHF 75,176 75,176 2,105.0 2,105.0

INTEREST RATES

Euro-dollars (Offered rate)

Mar 19 Prev.

Euro 95 97%

DM 45 47%

Yen 45 47%

PT 75 77%

Lin 75 77%

CHF 100 100%

Lin 100 100%

Treasury Index

(Offered rate)

3-month US\$ 65 65

6-month US\$ 65 65

US Federal Funds 5% 5%

US 3-month CDs 5.25% 5.25%

US 6-month CDs 5.51% 5.72%

Source: *Merrill Lynch*

US BONDS

Treasury

March 19

Price Yield Price Yield

6x 1980 99.95% 6.394 99.7% 6.384

7x 1983 100.1% 7.000 99.7% 7.005

7x 1985 100.1% 7.182 100% 7.191

7x 1986 100 7.488 99.7% 7.505

Source: *Harris Trust Savings Bank*

Treasury Index

March 19

Maturity Return Day's Yield Day's change

1-30 161.17 +0.23 0.83 -0.03

1-10 154.63 +0.12 0.85 -0.05

1-3 144.03 +0.07 0.87 -0.05

2-5 137.25 +0.17 0.87 -0.05

2-60 136.95 +0.09 0.78 -0.05

Source: *Merrill Lynch*

Corporate

March 19

Price Yield Price Yield

AT & T 7.75 100 92.00 92.77 9.00

9.01 92.00 92.77 9.00

SOCY Secs Central 105.10 92.00 92.77 9.00

102.25 92.00 92.77 9.00

Philco Sat 8 April 1986

100.00 92.00 92

SECTION III

FINANCIAL TIMES SURVEY

As trading in futures and options sets volume records and new markets develop, the nature of users changes. Meanwhile, there is a growing threat to established exchanges from off-exchange trading, and regulators in different countries are increasingly aware of the need for greater co-operation.

Agreement among rivals

IN THE WORLD of futures and options, matters rarely stand still for long. Indeed, its practitioners thrive on the rapid twists and turns of the markets.

So, as they gather today in Boca Raton, Florida, for the US Futures Industry Association annual convention, players, regulators and observers will be alert to the changes under way in the structure of the business.

As a result, they will probably see the need to squeeze a little more talk between the banquets and banquets—even if they do feel they have earned a little relaxation after another record year for business.

The futures markets in the US have always been marked by confrontation: there is intense competition between the players, often physical because of the boisterous atmosphere of the trading pits; there is fierce rivalry between exchanges; and there has been a constant duel with regulators, marked by assiduous oiling of the political wheels by the industry, which has disproportionate influence in Congress.

All these contests continue, but there are changes in the battle lines. The growth of financial products and the relative decline of commodities has altered the balance among the players. Exchanges have found themselves agreeing about things.

Behind these developments lie changes in the battleground itself. The growth of the financial futures and options markets has radically altered the nature of the markets' needs and it was only a matter of time before they began to exert their clout so as to fashion the industry the way they want it.

Nowadays, the biggest users of futures are the big securities houses and banks. They need large, liquid markets in which they can trade cheaply, at any time, from any major financial centre around the world.

It is to their needs that exchanges are now increasingly responding, with a number of important implications for the industry as a whole:

The biggest players, who have increasingly sophisticated trading strategies developed with the aid of computers, are not over-concerned about whether they trade on exchanges or not, particularly if some alternative instrument, traded elsewhere, provides the same or even a better, tailor-made function

Financial Futures and Options

Life on Life: where volumes in futures on long-term UK government bonds grew 282 per cent last year.

Trevor Humphries

more cheaply. Hence the growing threat of off-exchange trading.

Exchanges constantly fear that today's hot product will go cold tomorrow. This history of the industry shows that products, as in most industrial markets, are cyclical. Therefore, they are constantly developing new contracts to keep them in the game. Recently, however, after what might in retrospect be viewed as expensive and gaudily mistakes, such as contracts based on over-the-counter stock indices and European Currency Units, there has been a reassessment of older concepts.

Nineteen Eighty-six was the year of the government bond future. At the Chicago Board of Trade, there was record business in T-bond futures and

rapid growth in T-note futures business as well as in options.

These same players—securities firms and banks—are themselves caught up in a frantic competitive push to extend their global reach. Their aim is to provide their customers with investment services in any significant market around the world. Hence the accelerating trend for exchanges to seek links in other continents which could cut their members' transaction costs.

Globalisation has forced US exchanges, even though they dwarf their foreign counterparts, to sit up and take notice of them.

It has also sparked a new awareness among regulators in

In Paris, a financial futures market—the Matif—was launched with a French Government bond future which quickly grew to rival Liffe's UK counterpart. At the Sydney Futures Exchange, turnover in Australian 10-year bond futures grew 491 per cent last year.

These developments reflect the fact that government bond futures are now viewed worldwide as simply an integral part of the underlying bond market.

The big securities houses and banks, both globally and in domestic markets—have been steadily developing an ever more liquid market in government bonds as a cornerstone of their business, and futures and options trading has grown commensurately.

CONTENTS	
Liffe	2 Netherlands
London Stock Exchange Regulation	Australia
US exchanges	New Zealand
Off-exchange trading	Canada
Arbitrage	7 & 8
Contracts traded round the world	4 & 5
Japanese markets	5
Singapore	6
Hong Kong	9
France	10
Forward Rate Agreements	
Clearing systems	

These separate bond markets are part of a global repertoire for the securities firms and banks which increasingly trade outside the bonds' domicile. They therefore need mechanisms to hedge or augment their trading positions. For US Treasury bonds, this has existed for some time with Liffe's US T-bond future, and the arena has now been extended to Sydney and Singapore. For traders, however, it is still expensive to use all these markets unless they take advantage of a link between Sydney and London.

Reducing the cost of trading across the world in T-bond futures was the primary reason between an extensive link recently announced by the CBOT and Liffe. Eventually, it will cut members' costs for all contracts traded mutually.

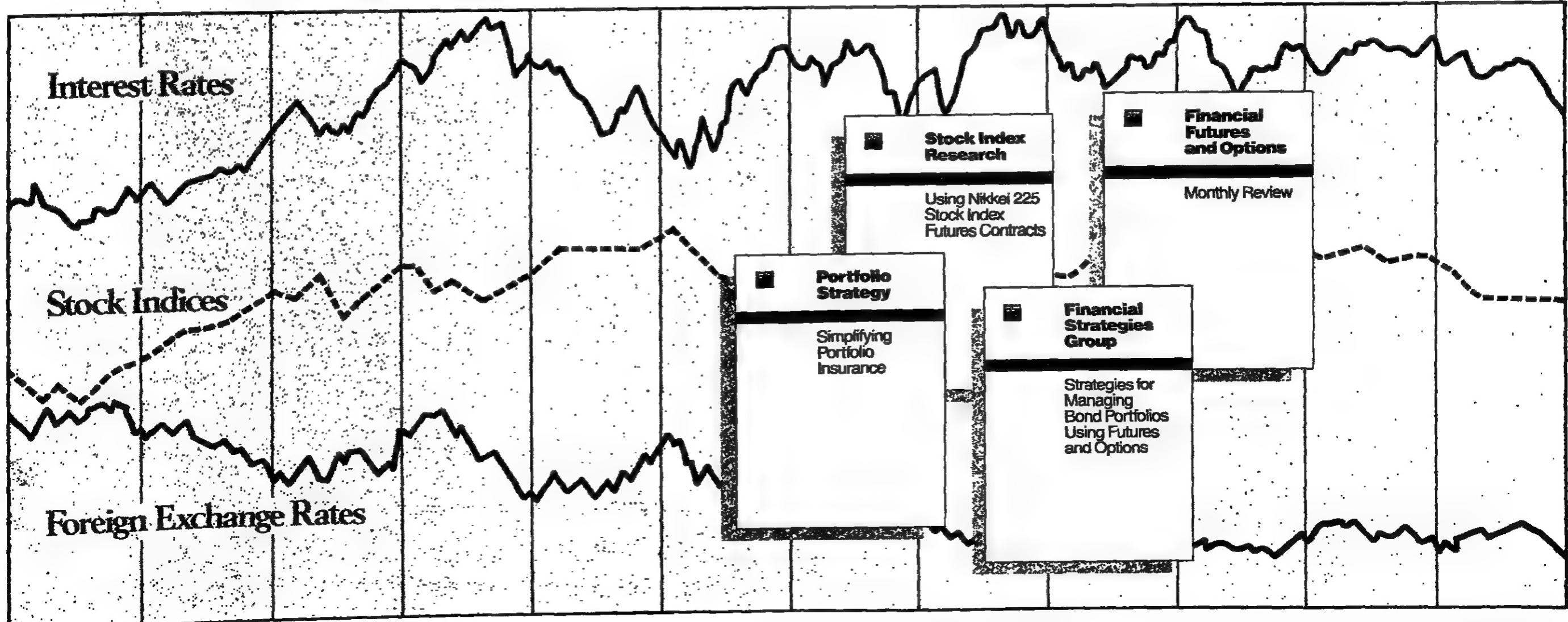
This link represents a shift in emphasis by both exchanges. A previous chairman of the CBOT once confided that he would be strung up from the nearest Chicago lampost by his members if he ever suggested a link with the CBOT's biggest—to become fungible—with Liffe's. The members were frightened of losing liquidity to the smaller exchange.

The fact that CBOT members prefer to accept such a link seems eloquent testimony to the changing balance of the membership. In addition, there is a recognition that if the CBOT cannot provide such global services to its large members, the prized liquidity of the T-bond contract could simply die away.

That is could do so is not an empty threat. There is a proliferation of potential products to rival the exchange traded contract, and the industry's regulators are not necessarily predisposed to ban them. Exchanges argue that any changes must be decided by legislation. The off-exchange debate, described in detail elsewhere in this survey, is a live issue which will feature heavily in discussions at Boca Raton.

Establishment of the link, scheduled for later this year, should be eased by an information bridge set up last year between UK and US regulators. One of their aims was to ease the potential oversight problems which could be caused by cross-border trading. It has already yielded dramatic results in helping to uncover insider trading scandals in the

Alexander Nicoll

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FINANCIAL FUTURES AND OPTIONS 3

Regulation

New rules mean change for all

AS THE City of London strives to adjust to the reforms of Big Bang, an equally fundamental transformation is under way.

The current regulatory structure of UK financial markets is being restructured, to embody the new investor-protection requirements of the Financial Services Act.

The result will mean changes for virtually every participant in the City, although the demands on purely professional markets, where there is less need for the protection suitable for the small investor, will be less tough.

Even though the Act is in force, and some stages of its phased introduction have already been passed, there is still much uncertainty about some of the basic elements of the new structure.

What is clear is that the UK Secretary of State for Trade and Industry, currently Mr Paul Channon, will delegate some of his powers to an umbrella regulatory body, the Securities and Investments Board. Beneath, will be a group of self-regulatory organisations (SROs) and Recognised Investment Exchanges (RIEs). SROs will authorise firms to carry out investment business and monitor their conduct and their capital adequacy. RIEs will operate and supervise individual markets.

Beyond that, even though rule-books are in the final stages, there is much room for uncertainty, particularly in the futures area.

Originally, the SRO with sole responsibility for the futures markets was to have been the Association of Futures Brokers and Dealers (AFBD). The AFBD, having been set up with this purpose quickly found itself in a territorial battle with The Securities Association, the SRO set up by the Stock Exchange to authorise firms to deal in securities.

Against the argument that supervision of futures business cannot be separated from the underlying securities, the AFBD fought for, but lost, its exclusive right to authorise futures traders. The result is that firms which have business in financial futures as a part of their securities dealings will be able to operate with their authorisation from TSA without seeking additional authorisation from the AFBD, thereby reducing their costs.



Ashley Ashwood

Paul Channon: some ministerial powers will be delegated

ments encompassing both physicals and futures, the AFBD is to construct a model based on the existing practices of members of the London Metal Exchange.

This will attempt to identify the best practice of the industry—what makes for a well-run, well-capitalised firm—with the eventual aim of imposing it on others. Clearly, there is a long way to go before the capital rules are set in stone.

The AFBD's status, as of late February, was that it has 169 member firms, with nearly 20 applications pending. A handful of other applications have been withdrawn, and one—that of the retail brokerage firm LHW Futures—has been rejected and is subject to appeal.

Locals on Liffe have not yet been required to join the AFBD; but they will be required to do so, provided the AFBD's argument that it should regulate all those whose primary business is futures, is accepted by the SIB. Even with these added, the AFBD will be London's smallest SRO and it faces some erosion if Liffe members who have already joined the AFBD decide to operate with TSA membership alone.

The AFBD will monitor members' activities with the help of data provided by the exchanges and by the International Commodities Clearing House, which will enable it to construct audit trails where necessary. The

relationship with ICCI—itself under a radical review—has still to be worked out precisely.

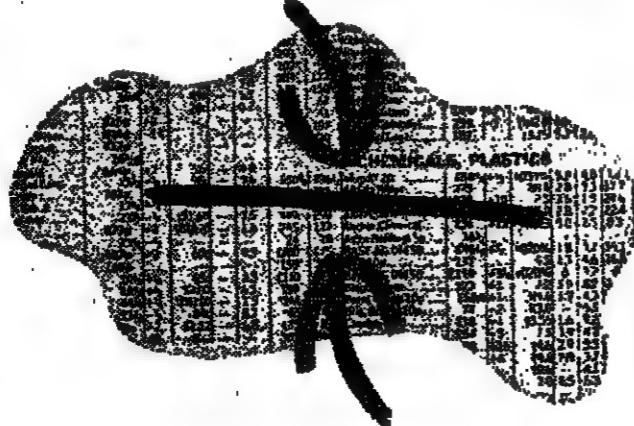
Mr Annand is conscious, however, that no domestic regulatory system can any longer operate in isolation. Hence the need for continual and expanded discussions with US regulators, with the eventual aim of harmonising regulatory requirements. A business as volatile and competitive as futures is naturally likely to gravitate to the centre where regulation comes cheapest and is least rigorous.

The Bank of England has already expressed its concern about the implications of globalised futures business. Mr Christopher Farrow, a Bank official, in an important speech last autumn to heads of exchanges gathered in Switzerland, argued that:

"Adequate capital and liquidity rules for firms taking positions in various markets and in various currencies need to be agreed." Capital assessment should be on worldwide portfolios. "It would be easy to offset capital requirements in one market by undercapitalising in other, less well-regulated, markets." The danger, he said, was that crisis in any single financial market could affect other markets and be transmitted to the banking system.

Alexander Nicoll

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London Stock Exchange

Contracts take a fivefold leap

THE PAST two years have brought rapid expansion of the UK Traded Options (TO) market, giving substance to the decision taken by the Stock Exchange in February 1985 to "accelerate progress" of the new arm of the London securities market.

But the two years also brought a significant expansion of London's role in a speedily developing global market in stocks and bonds. Inevitably, the Options Committee and the Options Development Group are preparing for a further leap forward.

There is much reason for satisfaction with the growth of London's TO market. Volume growth, measured by contracts traded, has leapt fivefold over the two years to reach last year's total of 5.4m.

There are now 16 option market-makers, against six in 1985, and open contracts of £655,000 now represent £23bn in terms of underlying securities.

Options contracts traded have risen from 31 to 50, taking in the gilt-edged and currency option contracts. Brokers' commissions and fee income now total about £50m annually.

More important, the TO market can fairly claim an important role in expanding the repertoire of the UK securities market. It is liquid—deals of 1,000 contracts are regularly handled without fuss. Market makers in the underlying UK stocks accept traded options as a fundamental means of managing price risk.

And yet, it is widely accepted that London's TO market still has some distance to travel before it can offer the kind of service in London that international funds now take for

granted in the US. The TO market is still weighted almost entirely towards domestic equities and bond products which are a major attraction of the US markets. Total option business, including that in the FTSE 100 index contracts, still represents less than 10 per cent of the value of the market in underlying securities. In the US, the proportion would be around 250 per cent.

The FTSE 100 contract makes up only 5 per cent of total option business, a poor comparison with the Standard & Poor's 500 contract market which can make Wall Street perform acrobatics when the Triple Witching Hour strikes.

Moreover, gilt-edged and currency option trading is still virtually insignificant in terms of TO market business. Options on overseas equities are almost non-existent, consisting only of those South African stocks traditionally traded in London.

The TO market authorities are well aware of these limitations, and also of the great potential for expansion which they mask. For example, it is estimated, on the basis of the US experience, that the FTSE contract could be expanded to about 20 times its present trading levels, with the right kind of promotion and encouragement.

Similarly, the TO market recognises the need for traded options in the US, Japanese and continental issues if London is to play its full role in the global markets of the future.

Both the problems and the opportunities have been brought into closer focus by London's Big Bang, and the market

from the UK Stock Exchange with the International Securities Regulatory Organisation (Isra). Both moves increased the presence in London of the international trading firms which want an early expansion of traded options into the bond and market index areas.

If the difficulties are daunting, then the potential rewards are glittering. The very size of the UK securities markets, together with the implications of Big Bang, means that London's TO market could become the largest market for derivative products in its time zone.

The Options Committee believes that, within five years, volume in option contracts could rise to as much as 1.5m daily. With this prospect before it, the Options Development Group already envisions a substantial enhancement of its resources, ranging from increased staffing levels to major developments of trading operations.

Near-term objectives have been identified in terms of financial, technical and legal priorities, with an expansion of the trading floor and its operating systems at the head of the list.

Since Big Bang triggered the flight from the Stock Exchange trading floor of equity and bond dealers, the TO market has become the only active area of the floor. It is an open secret that the TO market will soon expand its occupation to cover about half of the trading floor.

Also on the stocks are plans to expand the trade matching system to handle 500,000 contracts per diem, together with similar expansion of the contract clearing system. Forecasts of the capital expenditure involved in this expansion of market floor and back-up technology have already been formulated.

On the legal front, the TO market has to clarify the position with the regulatory and fiscal authorities, as well as promote the entry of the investment funds which are the main players in successful options markets. It must obtain from the Securities and Investments Board recognition for its role as a recognised investment exchange and also as a clearing house.

On behalf of its customers, the Options Group will move to ensure that the trust deeds of major institutions do not inhibit fund managers in use of traded options. It wants confirmation



Big Bang triggered a flight from the Exchange floor

from the Inland Revenue that UK pension funds can use index option contracts for hedging purposes. And it hopes to persuade the Department of Trade to allow unit trusts to write put options on their shareholdings.

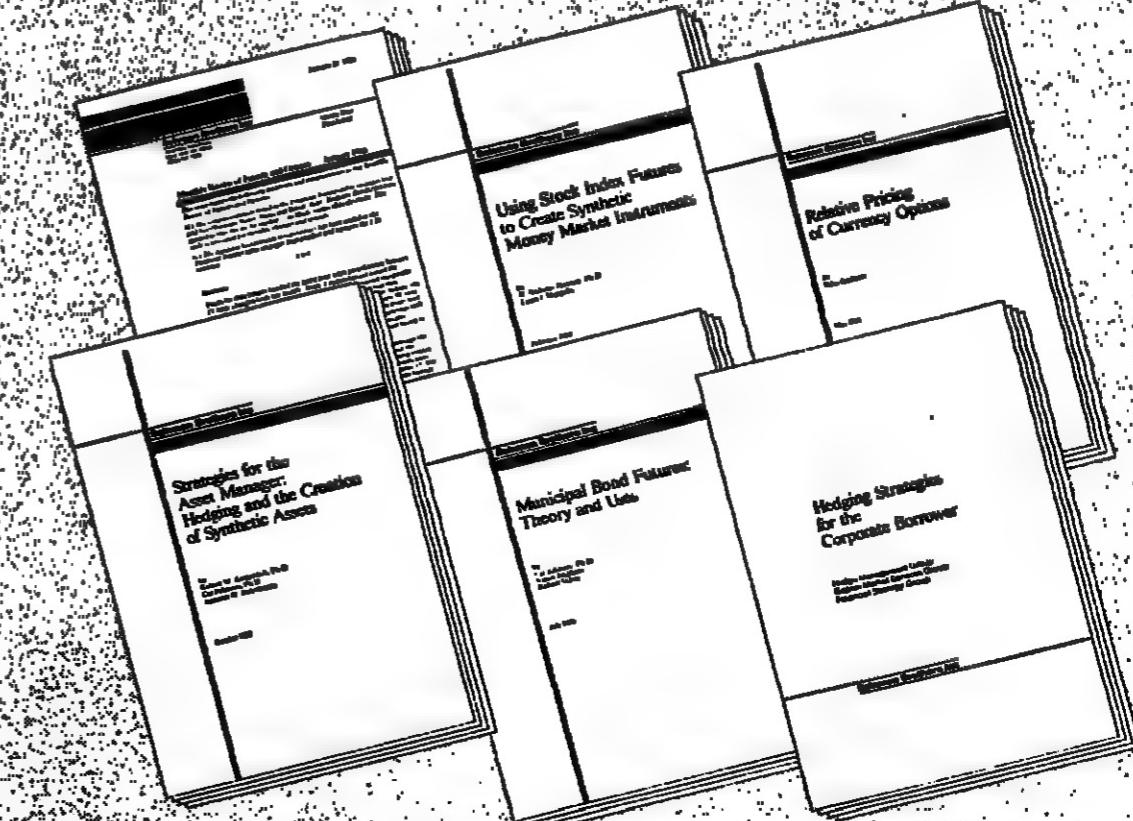
On broader objectives, the TO market sees its way ahead in terms of closer links with other, sometimes rival, organisations.

Aware of the success of the London International Financial Futures Exchange (Liffe), the TO authorities seek to avoid needless duplication of derivative products.

To secure a golden future for a combined options and futures market, feeding off the Stock Exchange market in underlying securities. With this view of prospects for London, the TO market has no wish to challenge Liffe in offering options on short-term interest rates, and believes it would also be wasteful to duplicate Liffe in financial futures.

On the global front, the TO market also sees the way ahead as one featured by links with other exchanges. Plans to introduce option contracts on a wide range of Japanese and US equities are already backed by a timetable for finding tie-ups with the major US options and futures markets. But a planned link with the Philadelphia Stock Exchange for currency options trading is still not established after two years of negotiations.

Terry Byland

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FINANCIAL FUTURES AND OPTIONS 4

US exchanges



The Chicago Board of Trade exceeded 100m lots.

Expansion is the keynote

INA year characterised less by exciting new products than a growing recognition of the need to cut costs and broaden international horizons, US futures and options exchanges in 1986 contrived to retain by far the lion's share of available business.

Based on 1986 volume, each of the top four (and six of the top 10) futures exchanges worldwide was US-based. Of last year's most active futures and options contracts, no fewer than 22 are traded on US exchanges—18 in Chicago, seven in New York and three in Philadelphia. The industry's busiest contract of all, the Chicago Board Options Exchange's S&P 100 Stock Index Option, traded a staggering 112.2m lots.

Most US exchanges enjoyed growth years, with the three Chicago giants increasing volume by a highly satisfactory 20.2 per cent (Chicago Board of Trade), 21.6 per cent (Chicago Mercantile Exchange) and 21.1

per cent (Chicago Board Options Exchange) respectively.

Despite a relatively sluggish final quarter, the CBOT, the world's largest futures exchange, traded in excess of 100m lots for the first time. Its flagship, US Treasury Bond Futures Contract, accounted for over half of this with volume up approximately 30 per cent at 52.6m.

Growth at the rival CME was broad-based. While the bullish stock market helped propel the exchange's equity products to the fastest year-on-year growth rate (22 per cent), neither currency products (up 25 per cent) nor interest rate products (up 18 per cent) were left trailing too far behind.

Expansion was also the keynote at the Philadelphia Stock Exchange, where volume in three of its clutch of foreign currency options exceeded 1985 levels by more than 250 per cent. New York's Coffee Sugar &

Cocoa Exchange enjoyed a record year too, with volume up 25 per cent to 6.6m lots.

The most conspicuous exception to the general rule was Commodity Exchange Inc, New York's base and precious metals exchange, which suffered a marginal volume decline—despite a spasmodically bullish underlying gold market. By contrast, the year's most conspicuous success story was probably the New York Mercantile Exchange. Comex's traditional and sometimes bitter rival, whose volume soared almost 30 per cent to 14.8m lots on the back of volatile energy and platinum markets.

The continuation in 1986 of the US industry's rapid growth rate of recent years was particularly gratifying for exchanges in view of the relative dearth of bona fide new products.

True, the year began with a scramble to launch new Ecu futures and options contracts. But these proved a disappointment, although New York's financial instruments exchange (a division of the New York Commodity Exchange) embarked on the mighty CME by apparently viewing their dual for dominance of the Ecu futures scene, such as it is. Elsewhere, the New York Futures Exchange launched the world's first commodity index future. But this, too, as exchange president Mr Lewis Horowitz correctly surmised, failed "to come out of the gate roaring."

Otherwise, the bulk of 1986 new contract launches were options designed (often unsuccessfully) to maintain at least a modicum of growth in the depressed traditional commodities sector. Nymex again enjoyed its most noteworthy coup in this so-called "product deepening" process. Crude oil options were launched by the exchange in November to be immediately rapturous in response.

This year promises a little more in terms of new directions, with the CBOT in particular at work on a range of diverse projects. As well as developing Japanese government bond and

Eurobond futures contracts, in co-operation with its new linkage partner, the London International Financial Futures Exchange, the CBOT recently applied for regulatory approval to trade a future based on a corporate bond index. Both big Chicago exchanges are also expected, in due course, to launch futures contracts on foreign stock indices.

In the non-financial sector, Money, on the crest of a wave, is finally hoping to launch a natural gas futures contract. Meanwhile, the OSCSE is planning a white sugar future to complement its existing raw sugar instruments, and the tiny Minneapolis Grain Exchange is set to launch a future on high-fructose corn syrup.

As in 1986, however, the biggest headlines of this year will probably be reserved for ongoing exchange efforts to cut costs and react to the increasingly global demand for their products.

In addition to the recent CBOT-Liffe tie-up already mentioned, the last six months have brought a link on gold futures between Comex and the Sydney Futures Exchange, the affiliation of the VBOE with the Cincinnati Stock Exchange, and the formation of a joint CME-New York Stock Exchange task force to examine various possible collaborative measures. Both the CBOT and the Philadelphia Stock Exchange have also announced their intention to start evolving trading sessions. The CBOT hopes to get its session under way as soon as April 2.

Nobody seriously doubts that the US will continue to be that hub of the international futures and options industry. But pressure will cut costs from both US-based off-exchange products and foreign exchange with lesser regulatory requirements can only intensify. For those exchanges that fail to react to the need to provide basic services efficiently and cheaply, the future will be grim, even if the domestic industry as a whole continues to grow and, generally, to prosper.

David Owen

Most actively traded contracts

Rank	Contract (exchange)	1986 volume (in thousands of contracts)
1	T-bonds (CBOT)	52,598
2	S&P 500 (CME)	19,505
3	T-bond Options (CBOT)	17,314
4	Eurodollars (CME)	10,825
5	Gold (COMEX)	8,400
6	Crude Oil (NYMEX)	8,314
7	Deutsche Mark (CME)	6,582
8	Corn (CBOT)	6,160
9	Soybeans (CBOT)	6,124
10	Swiss Francs (CME)	4,996
11	Livestock (CME)	4,681
12	T-Notes (CBOT)	4,426
13	Japanese yen (CME)	3,970
14	Silver 5000 oz. (COMEX)	3,850
15	Sugar No. 11 (CSC)	3,584
16	Heating oil No. 2 (NYMEX)	3,275
17	Soybean oil (CBOT)	3,183
18	NYSE Composite Index (NYSE)	3,124
19	Soybean Meal (CBOT)	3,049
20	British Pounds (CME)	2,701
21	Deutsche Mark Options (CME)	2,206
22	Wheat (CBOT)	2,090
23	Live hogs (CME)	1,937
24	S&P 500 Options (CME)	1,886
25	Copper (COMEX)	1,872

Source: Chicago Board of Trade

Contracts traded around the world

CHICAGO BOARD OF TRADE
Futures: Treasury Bond \$100,000, Treasury Note \$100,000, Municipal Bond Index \$100,000, Major Market Index \$250 X index.

Options on futures: Treasury Bond \$100,000, Treasury Note \$100,000.

MIDAMERICA COMMUNITY EXCHANGE
Futures: Treasury Bond \$50,000, 90-day Treasury Bill \$500,000, British pound £12,500, W. German Mark DM 62,500, Japanese yen Y12.5m.

CHICAGO MERCANTILE EXCHANGE
Futures: Standard and Poors 500 Index, 90-day US Treasury Bills \$1m, Eurodollar Time Deposit \$1m, Domestic Certificates of Deposit \$1m, European Currency Unit £12.5m, French franc FF 250,000,

Japanese yen Y12.5m, British pound £25,000, Canadian dollar C\$100,000, W. German Mark DM 125,000, Australian dollar A\$100,000, Swiss franc SF 125,000.

Options on futures: Standard and Poors 100, Standard and Poors 500 Futures, Swiss Franc SF 125,000, Deutsche Mark DM 125,000, British pound £25,000, Japanese yen Y12.5m, Canadian dollars C\$100,000, Eurodollar Deposit \$1m, 90-day US Treasury Bills \$1m.

CHICAGO BOARD OPTIONS EXCHANGE
Options: Standard and Poors 100 Index, Standard and Poors 500 Index, Standard and Poors 500 Index, Options: Standard and Poors 500 Index, Standard and Poors 500 Index, Options: NYSE composite Index.

PHILADELPHIA STOCK EXCHANGE
Futures: National OTC Index, British pound, W. German Mark, Swiss Franc, French franc, Japanese yen, Canadian dollar.

NEW YORK BOARD OPTIONS EXCHANGE
Options: British pound £12.500, Canadian dollar C\$50,000, W. German Mark DM 62,500, Japanese yen Y12.5m, Swiss franc SF 62,500, French franc FF 125,000, Eu.

Swiss franc SF 125,000, French Franc FF 250,000, Australian dollar A\$50,000, Selected Treasury Bonds and Notes.

NEW YORK FUTURES EXCHANGE
Options: Major Market Index \$100, Institutional Index, Oil Index, Computer Technology Index.

NEW YORK STOCK EXCHANGE
Futures: NYSE 500 X Index, Ecu Ecu 100,000.

NEW YORK COFFEE, SUGAR AND COCOA EXCHANGE
Futures: Consumer Price Index.

KANSAS CITY BOARD OF TRADE
Futures: Value Line Index \$500 X Index, Mini Value Line Stock Index \$100 per point.

LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE
Futures: FT-SE 100 £25X Index, Long Gilt £250,000, Short Gilt £100,000, Three Month Eurodollar \$1m, Sterling deposit £500,000, Sterling currency £25,000, Dollar-Mark \$50,000, D-Mark DM 125,000, Swiss franc SF 125,000, Japanese yen Y12.5m, Option: British pound £25,000, West German Mark \$50,000 against DM, Eurodollar \$1m, Long gilt £50,000, FT-SE Index, T-bond \$100,000.

LONDON STOCK EXCHANGE
Options: FT-SE 100 £10 Index £10 X, Sterling/dollar £12,500, D-Mark/DM 62,500, selected gilts.

EUROPEAN OPTIONS EXCHANGE
Options: British pound/Dutch guilder £100, US/Dutch guilder \$100, US/Euro 100, Ecu/US \$100, W. German Mark \$100, Ecu/US \$100.

MONTRÉAL EXCHANGE
Options: 90-day Canadian Treasury Bills C\$250,000, Canadian dollar C\$50,000 (also traded in US), selected government bonds.

TORONTO FUTURES EXCHANGE
Futures: 90-day bills \$500,000, 10-year treasury bonds \$50,000, All Ordinaries Share Index ASX100 Index, Dollar/Australian dollar US\$100,000, Eurodollar Deposit \$1m, US Treasury bonds \$100,000.

STOKE FUTURES EXCHANGE
Futures: 90-day bills AS\$500,000, 10-year treasury bonds AS\$50,000, All Ordinaries Share Index ASX100 Index, Dollar/Australian dollar US\$100,000, Eurodollar Deposit \$1m, US Treasury bonds \$100,000.

NEW ZEALAND FUTURES EXCHANGE
Futures: NZ\$100,000, Commemorative paper NZ\$10,000, 5-year Government Bonds NZ\$10,000.

SINGAPORE INTERNATIONAL MONETARY EXCHANGE
Futures: Eurodollar \$1m, Japanese yen Y12.5m, W. German Mark DM 62,500, Sterling, Nikkei Stock Index.

TOKYO STOCK EXCHANGE
Futures: 10-year Government bonds Y100m.

PARIS—NATIF
Futures: 7-10 year Government bond 10 per cent FF 500,000, 90-day Treasury bills FF 5m.

HONG KONG FUTURES EXCHANGE
Futures: Hang Seng Index.

The list excludes individual equity options and all gold and silver contracts. The list aims to provide a full but not comprehensive record of contracts currently available.

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FINANCIAL FUTURES AND OPTIONS 5

Off-exchange trading

Over the counter, round the law

THE MOST important challenge facing US futures exchanges today—bigger even than the globalisation of their markets—is the competitive threat posed by off-exchange or over-the-counter trading.

In apparent defiance of the letter, if not the law (in this case the Commodity Exchange Act), major Wall Street securities houses and banks are introducing a fast-expanding range of financial products which bear an uncanny resemblance to futures and options—but are traded over-the-counter.

Strictly speaking, the Act requires that all futures and most options be traded on exchanges. But it has lately been subject to wide differences of interpretation.

These over-the-counter products range from tailor-made contracts, specifically constructed for sophisticated institutional clients wishing to offset exotic assets and liabilities, to commodity-indexed capital-raising instruments; from leverage contracts, permitting customers to invest in precious metals for a small initial downpayment, to an off-exchange network for trading options on treasury securities planned by California-based Security Pacific National Bank.

Much to the exchanges' displeasure, the Commodity Futures Trading Commission—the US industry's regulatory watchdog—appears to see nothing intrinsically wrong with many of these instruments. The agency claims the discretion, in the words of recently-departed general counsel, Mr Kenneth Frazier, "to determine that it does not prohibit any particular product if it is arguably violative of the Commodity Exchange Act."

"Regulators should be responsive and flexible if needs change," adds CFTC chairman,

Ms Susan Phillips. "We do not wish to inhibit capital formation."

It has been as much as the exchanges have been able to do to secure a CFTC commitment to study the issue in depth over a two-year period. They hope (probably wrongly) that this will give them something of a breathing space in which to formulate their own defences.

At present, these defences rest, somewhat piously, on the issue of customer protection. That won't be misled by the term 'off-exchange'. The Chicago Board of Trade president and chief executive, Mr Thomas Donovan, warned members recently, "we as an industry must be concerned that unregulated products cannot be legitimised and given the same approval at markets like ours, which have strong capitalisation requirements and customer-protection regulations," he added.

But unregulated products are also cheaper products. The prospect of the regulatory stable door being left unbolted to theoretically unlimited low-cost competition is, it may be assumed, much closer to the heart of the exchanges' concern than the potential well-being of someone else's customer.

Even the exchanges are beginning to realise that a degree of damage-limitation is probably the most that they can hope to achieve if the present climate persists. After all, they have tacitly tolerated so-called EPPs (exchange for physicals)—an agreement between two parties to exchange a futures position for cash, and vice-versa, which clearly bypasses the open outcry system—since they were devised in the grain markets of the 1920s. The New York Mercantile Exchange, indeed, is even touting EPPs as an alterna-

tive delivery mechanism on its thriving energy contracts.

The realisation, coupled with the fact that the volume represented by over-the-counter trading is currently small in comparison with exchange-traded futures, may be behind an apparent softening in exchange attitudes towards such instruments.

"My intuition is that the economic advantages of a central marketplace are very strong," says Mr Ken Cone, director of regularity studies at the Chicago Mercantile Exchange. "That will limit what these instruments can ultimately do."

The CBOT, meanwhile, has formed an exchange committee to address possible changes in trading rules, and trading firms qualify through special membership of the Tokyo Stock Exchange. This membership is fairly freely available, unlike the full membership lists which are locked up.

Exchanges should ultimately reflect in terms of a trade-off when evaluating their stance on the off-exchange issue. Will the business which they might lose from those prepared to forgo the luxury of a regulated marketplace be outweighed by new business which heavy restrictions on over-the-counter trading would prevent developing?

If the answer is yes, then perhaps off-exchange "look-alike" products will not after all turn out to be quite such an "ugly serpent," as the CBOT's Mr Mahlmann recently described them.

Of course, it may also be that the exchanges are realising that, while the competitive threat posed by off-exchange instruments may be slighter

than they are first supposed (if handled correctly), the potential benefits to the exchange-traded sector may be greater.

For one thing, selling of off-exchange instruments (many of whom are increasingly important exchange end-users) must hedge their own net exposure elsewhere. For another, the extensive marketing efforts which these firms are making in a bid to shift their own tailor-made instruments are, as a by-product, expanding the overall marketplace.

"We have found all sorts of interest among non-traditional futures users," according to Mr Preston Appleby, Chicago-based manager of futures and options at First Boston.

The CBOT, meanwhile, has formed an exchange committee to address possible changes in trading rules, and trading firms qualify through special membership of the Tokyo Stock Exchange. This membership is fairly freely available, unlike the full membership lists which are locked up.

Practitioners say that the high rate of activity in the market reflects the absence of other hedging facilities in Japan. It is not possible to short the bond market, and there are no other futures contracts related to foreign exchange rates.

Moreover, the Japanese are barred from trading on futures markets overseas, for example on Sinos, in Singapore, where another Japanese bond contract is traded.

To some extent, too, the high volume of trading reflects the

JAPAN'S RECORD in financial futures trading has been brief but spectacular. Business opened as recently as October 1985 in a single government bond futures contract, but in recent months activity has exploded to the extent that volume has been greater than in Chicago's long Treasury bond market.

Monthly trading has been running in excess of Y100 trillion (say, \$650bn) on the strength, essentially, of the large amount of hedging activity by the principals in the bond market, the banks and securities houses.

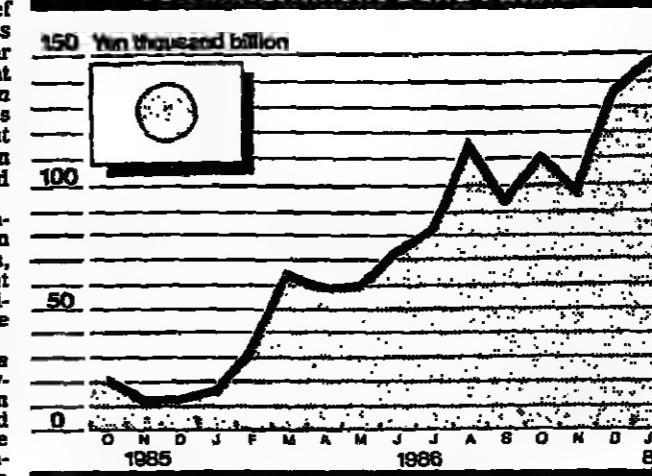
The contract is based upon a notional 10-year, 6 per cent government bond, with expiration in March, June, September and December on the 20th of the month. Since the longest contract is for 15 months there are five different dates traded.

It is a telephone market rather than a Chicago-style open outcry market in trading pits, and trading firms qualify through special membership of the Tokyo Stock Exchange. This membership is fairly freely available, unlike the full membership lists which are locked up.

Increased activity in the underlying cash market. With yields tending to fall, corporate and institutional investors have been under pressure to increase their returns through trading.

Although the banks and securities houses are all active in the futures market, only the latter are allowed to trade on behalf of clients. Dealing by the banks is on their own account. In fact,

TSE Government Bond Futures



The Japanese market

Hedging lifts the five-date contract

at least 80 per cent of trading is thought to be by principals. One notable development has been the role of foreign investors in the futures market, notably Salomon Brothers, which made a special effort to exploit the kind of investment technology that had been developed in New York but which was not generally known about in Japan in the early days of the new futures market.

Recently Salomon has claimed something like 2 to 3 per cent of trading volume in the futures market.

The success of the government bond future has whetted the appetite of traders for more contracts, but there are serious regulatory and legal problems. These are preventing, for instance, the launching of a locally traded US T-bond contract, which is needed in the Japanese time-zone, given the huge volume of T-bond trading that now takes place in Tokyo.

The Japanese securities houses are furious, because the likes of Salomon or Goldman Sachs can hedge their T-bond positions in the US, but the Japanese cannot. This is because a T-bond contract would have a currency element, and only banks are allowed to trade currencies in Japan. At the same time, a T-bond contract would count as a security which could only be traded by a securities house.

However, there are moves to permit Japanese investors to participate in futures markets outside Japan. This coincides with proposals to open up new Japanese government bond futures markets in other time zones.

Thus the London financial futures market, LIFFE, is planning to introduce futures on Japanese government bonds by the end of May, and it is likely that an interexchangeable contract will be launched later by the Chicago Board of Trade.

There are likely to be slight technical differences compared with the Tokyo government

Continued on Page 5

Arbitrage

Time to level with volatility

IT IS not insider trading, the sensational story of Wall Street malpractice, complete with the delivery in dark alleys of briefcases bulging with cash, which prompts the greatest flow of letters from the public to Mr Joseph Grundfest, a commissioner of the Securities and Exchange Commission, Washington's Wall Street watchdog.

The hottest topic is the breathtaking gyrations of the stock market, apparently because of the interplay between stocks and instruments derived from them, such as stock swaps of these new and complex investment tools.

Spectacular volatility has hit the stock market on two types of occasion in recent years.

First, Triple Witching Days, which occur once each quarter when investors square their positions upon the simultaneous expiration of stock index futures and options and options on the underlying shares.

Second are random days, in which a sudden change in investor mood, or the release of surprising news (economic or political) can cause a violent market movement. The most noteworthy days have been September 11 and 12 last year and January 22 this year.

Colourful reports of frenzied trading and plunging stock prices, which many people believe are triggered by computers with minimal human involvement, have alarmed politicians and some people in the securities industry. But this perception of the market degenerating into a vast casino is based on a gross misunderstanding of the tools and the uses to which they are put, practitioners argue passionately.

The SEC shared the securities industry's opinion of the utility of the instruments. Mr Grundfest said. But users were failing to make their case to the public, particularly after days like January 23 when the Dow Jones Industrial Average plummeted 114 points in little more than an hour, to be warned the conference organised by the Institute of International Research.

"A couple more days like January 23 and the industry will be spending a lot of time testifying on Capitol Hill, which could lead to restrictions [on the instruments]," he said.

The SEC is due to release shortly a study of market volatility on occasions other than Triple Witching Days. The broad verdict is that derivative instruments may play a role in these days but are not the cause of them. In fact, trading of the instruments and arbitraging between the instruments and baskets of the underlying shares virtually dried up on January 23, because price movements became so violent, and volume so heavy, that investors and traders could not get an accurate picture quickly enough to make trading decisions.

The instruments make it quicker, cheaper and easier for investors to translate an opinion about the market into action. They can, for example, sell stock index futures if they believe stock prices are going

down, rather than painstakingly sell a portfolio of stocks. Such moves substantially shorten the time it takes markets to respond to news, but the overall response will be no greater.

In addition, the compression effect is probably driven just as much by the high technology of communications and trading users argue. The buy or sell decisions are still made by humans, with computers merely facilitating the purchases, for example, of a basket of shares.

Volatility is a slippery market characteristic on which to get a handle. Depending on the measure used, it can be shown to have increased, decreased or not changed in recent years. The SEC believes that markets are as stable as they were seven years ago.

So to say there is no greater volatility today "is technically correct, but politically irrelevant," Mr Grundfest said. "It's futile and wrong to fight the common man's focus on volatility." The securities industry would find it more productive to try to convince him, instead, of the legitimate investment uses of derivative instruments.

For its part, the Chicago Mercantile Exchange is planning changes to by far the most popular stock index futures contract, the Standard & Poor's 500, which is traded on its floor. It has proposed maximum daily price movements, in the hope that traders and investors will be more willing to trade them on volatile days if they know their potential losses are capped. It is looking at more fundamental changes, such as block trading of futures contracts, to help traders handle the ever growing demand for the instruments.

Triple Witching Days pose particular problems. Many participants have come to accept that changes in some of the mechanisms are needed, to ensure that markets have sufficient trading time to cope with the enormous pressures of trading volume on the expiration.

Starting with the expiration day on the third Friday of June, the Standard & Poor's 500 stock index futures contract will expire at the opening of trading rather than the close. The change was proposed by the SEC, and it is hoped that other exchanges will follow suit with their index contracts.

Many details of the new expiration procedures are still being worked out, and overall some doubt has been expressed about the impact of the changes. In the meantime, the March expiration will be at the close of the third Friday of the month, and will operate under the temporary rules used at the last few expirations. These call for the declaration half-an-hour before the end of the session of orders to buy and sell shares at the closing price to help facilitate matching of the orders.

Although this system has been relatively effective on the few occasions it has been tried the SEC has warned that some securities dealers have tried to take advantage of it, thereby undermining confidence in the process of self-regulation.

Roderick Oram

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FINANCIAL FUTURES AND OPTIONS 6

Singapore

Simex is on target

TWO-AND-a-half years after financial futures first started trading in Singapore, the Singapore International Monetary Exchange (Simex) has yet to establish itself firmly as a viable market.

But the market has seen impressive growth over the past year, with average daily trade volume more than doubling. Trade volume in February seems heading for a record.

Mr Ng Kok Song, the Simex chairman, says the exchange is on target to reach its goal of an average of 20,000 daily trades, roughly four times today's volume figures, by mid-1988. This is required, he says, to make the venture profitable for its members.

The market has overcome considerable initial doubts about its viability, and has now pitched in with elbows flaying to carve out a strong position in individual products.

Three new contracts have been offered in the past year alone, one of them, the Nikkei 225 stock index average, being the first of its kind in the world. Simex has held its own firmly against competition from Sydney for the US T-bond futures contract. Nonetheless, neither the Nikkei average contract, the contract in US T-bond futures, nor the new sterling contract has caught on with sufficient volume to say they are firmly launched.

The exchange must build up liquidity individual contracts to a point where big international investors can safely hedge their positions in the underlying securities or currencies. So far, this has happened indisputably, only with one contract, the Eurodollar future, with an average of 1,802 daily trades last year. In January, the Eurodollar contract volume was half that of Liffe.

Running a distant second is the Deutsche Mark contract, which averaged 948 trades daily.

"The success of the Eurodollar contract is the launching

Simex: daily average volume

(as January 31, 1987)									
1984	Gold	Bonh消极	D-Mark	Yen	Sterling	Nikkei	US T-bond	Total	
Jan-Dec	566	428	526	59	—	—	—	—	1579
1985	170	1187	675	126	—	—	—	—	2158
Jan-Dec	54	1578	1025	543	—	—	—	—	3300
Feb (22)	38	1219	933	346	—	—	—	—	3036
Mar (23)	15	1053	1041	453	—	—	—	—	2562
Apr (22)	28	1600	1098	442	—	—	—	—	3168
May (20)	7	1570	820	633	—	—	—	—	3136
Jun (20)	3	1635	760	414	—	—	—	—	2812
Jul (23)	1	1635	636	575	277	—	—	—	3184
Aug (21)	5	2264	761	403	126	—	—	—	3559
Sep (20)	5	3196	912	334	145	788	—	—	5149
Oct (23)	3	2335	800	309	96	320	1286	—	5220
Nov (20)	23	1831	932	283	123	211	417	—	5225
Dec (22)	0	1404	398	115	50	285	173	—	625
Jan-Dec	15	1802	848	446	136	401	249	—	4738

* Figures in parentheses indicate number of trading days

pad to move into other contracts," says Mr Ng.

It is also in one sense, however, an impediment. When the Japanese central bank cut interest rates in February, local traders in Simex moved in to take out positions not in US T-bond futures, or yen futures, but in Eurodollar futures. This was because that was where the liquidity lay and where risks would be lower.

The same impediment appears to affect the growth of trading in the Nikkei index contract. The US Government recently relaxed restrictions that prevented US residents or institutions from taking positions in the underlying securities or currencies. So far, this has happened indisputably, only with one contract, the Eurodollar future, with an average of 1,802 daily trades last year. In January, the Eurodollar contract volume was half that of Liffe.

Running a distant second is the Deutsche Mark contract, which averaged 948 trades daily.

"The success of the Eurodollar contract is the launching

contract in October has been followed by disappointing volume figures, and this particular contract could face a rough future in April when the Chicago Board of Trade opens a night trading session that will overlap Simex's morning trading hours.

Mr Ng says, however, that if the CBOT succeeds in achieving high volume in the night session, this could produce more volatility in interest rates that would stimulate trading in other Simex contracts. And he is not willing to rule out success for the US T-bond contract in the Simex afternoon session.

On the drawing boards still is a plan for trading in currency options. Also to come is a stock index futures contract based on the Stock Exchange of Singapore. This is under discussion with the Stock Exchange.

The SES contract could prove strategic to the growth of Simex, since it will draw in more local interest. The growth of trading volume by local traders is the key to boosting liquidity, since it is local traders who take on the risks so that investors can hedge the positions in the underlying securities.

On this score, Simex appears to be on the right track.

Trading by locals had gradually risen to 31.5 per cent last year, while volume by all categories of traders has gone up.

The exchange has 226 individual members, out of 450 seats, with an average of close to 30 locals on the floor daily.

A formula is being sought that might bring more locals on to the floor to trade on their own accounts.

Steven Butler

THE PARIS financial futures market celebrated its first birthday last month, and has already exceeded even the most ambitious expectations.

The success of the Matif, as the futures market is known quickly became apparent after its launch in February last year, but the turnover has continued to grow rapidly.

Paris now rivals London's longer established Liffe in terms of turnover traded on its main long bond contract, based on a notional French government bond with a 10 per cent coupon and a life of seven to 10 years.

Progress has been slower on the second contract, based on French treasury bills, but the exchange now plans to introduce two new contracts on its main long bond contract, the other a foreign exchange future which trades the dollar against the Ecu, the basket of European currencies.

The exchange's success has brought capacity problems and wrought an agreeable havoc with the budgets of Mr Gerard de la Martiniere, chairman of the exchange's clearing house, the Chambre de Compensation des Instruments Financiers de Paris (CCIFP).

His organisation's main source of income is a levy on

the underlying development of the

Matif's T-bill contract, which

finally takes off in 1987, helped

by the appointment of the

French finance ministry of 13

primary dealers in the under-

lying cash market.

"We moved too soon for the

underlying development. You

cannot have a successful futures

market when there is no under-

lying cash market," he said.

He pointed out that even the

Bank of France runs into diffi-

culties when it tries to buy T-

bills in large quantities.

France

Matif forges ahead

The success has been limited, however, to the notional long bond contract. The second contract traded on the Matif, a treasury bill future launched in June last year, has met a fair cooler response.

Only 50,117 T-bill contracts

were traded last year, an average of 380 a day. Three exchange members alone accounted for 55

per cent of the turnover, while banks did 37 per cent of the business—in contrast to the long bond contract, where stockbrokers are dominant.

Turnover has grown rapidly and Paris now rivals London's

Liffe in volumes traded on its main long bond contracts

Mr de la Martiniere believes

that the T-bill contract will

finally take off in 1987, helped

by the appointment of the

French finance ministry of 13

primary dealers in the under-

lying cash market.

"We moved too soon for the

underlying development. You

cannot have a successful futures

market when there is no under-

lying cash market," he said.

He pointed out that even the

Bank of France runs into diffi-

culties when it tries to buy T-

bills in large quantities.

The Matif is now seeking to add more foreign institutions to its largely French membership.

For the planned Ecu contract, in particular, to be successful, the Matif will need a wider circle than the three or four French banks that are active in the unit.

The relationship between the banks and the agents de change remains, however, potentially difficult. Mr de la Martiniere said that the council of the CCIFP has so far always managed to reach an agreement to reach an agreement, but that there have been moments of tension.

The banks resent, in particular, the stranglehold of the agents de change over the underlying bond market in which they must unwind their positions, as well as the poaching of key dealers by agents de change who can offer more attractive commissions.

The tension has broken through to the surface in a little row over whether options on the stock exchange index should be traded on the Matif or on the stock exchange itself.

The dealers on the Matif, however, are confident that the tensions between their respective employers will not prevent them from further rapid increases in turnover this year.

George Graham

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FINANCIAL FUTURES AND OPTIONS 7

The Netherlands

Exchange answers its critics

AT FIRST glance the European Options Exchange (EOE) appears healthier than ever. Trading volume continues to rise steadily, new contracts are being added, and the exchange is moving into bigger, more modern premises.

But beneath the surface lurk problems. Although "European" in name, the options exchange has never achieved the international position originally envisaged. The Amsterdam-based EOE has trading ties with three other bourses around the world, but has failed to keep pace with the proliferation in global links. Some critics also charge that the options exchange has become too speculative.

Certain successes are clear, nevertheless. Volume is one. It has risen every year since the EOE was launched in 1978, and surged more than 40 per cent to F110m contracts last year from 7m in 1985. Average daily turnover jumped to 35,000 contracts in 1986 from 22,000 the year before. Open interest currently stands at 320,000 contracts, compared with 814,000 at the end of last year.

If the price of an exchange seat is any measure of success, then the EOE has something to boast about. They now sell for more than F1400,000, which is 16 times the original price.

Mr Tjerk Westerterp, the driving force behind the EOE, also has endeavoured to keep the listed contracts attractive and up to date. In today's fast and fickle markets that isn't always easy. Last year the exchange was caught off guard by the quick popularity of long-term, over-the-counter options offered by a brokerage firm.

The EOE soon responded with its own listed long-term (up to five years) options on Dutch stocks and government bonds. Moreover, short-term options (one- and two-month) on the dollar/guilder contract give investors more flexibility in maturity dates.

Another unpleasant surprise came recently when options-exchange market makers refused the new EOE stock-index option on the grounds that no suitable underlying security was available. The exchange had figured that a new EOE Dutch Stock Fund would offer an appropriate underlying security for hedging purposes.

Gold and silver options were supposed to be a major drawing card for the EOE, but they still lag far behind stocks and bonds, only 20.

The exchange has gone back

to the drawing board to find a way to satisfy the critics and still to save its venerable index option, which originally was launched three years ago but suspended when legal questions were raised about cash settlement. All index options are settled in cash, because of difficulty in delivering a basket of securities, but some legal experts felt this bordered on gambling.

After the Dutch parliament had cleared the way for cash settlement last year, the EOE was eager to bring back the index option, which would have been the first such contract outside the US. Now it's doubtful whether Amsterdam can make that claim.

The European Options Exchange grew so quickly that it became evident, a couple of years ago, that a larger trading floor and greater computer capacity were needed to keep pace with business. A new EOE building has been constructed near Dam Square in the heart of Amsterdam, and trading on the highly automated floor will begin next week.

The modern facilities will double the average daily capacity to 200,000 contracts a day, and ensure peak capacity of 500,000. The minutes between execution of a deal and posting of the price will be further trimmed. Hundreds of video display terminals scattered about the trading floor will show the latest prices and dealing information.

The EOE, however, still faces obstacles. One of those is its limited appeal. The options exchange has gradually dropped all its contracts on foreign stocks that were featured in the beginning and justified "European" in the name. Options on foreign currencies, other than the dollar/guilder contract, have generally done poorly, including the initially highly-touted one on the European Currency Unit (Ecu). The most popular options by far are those on Dutch shares followed by Dutch government bonds.

Attracting more foreign and institutional investors also remains difficult. Only 20-30 per cent of business comes from foreign and the rest is a significant number are private individuals, according to market participants (the EOE doesn't break out foreign investors).

Gold and silver options were supposed to be a major drawing card for the EOE, but they still lag far behind stocks and bonds, only 20.

In the early 1980s the Amster-

dam exchange forged trading links with the Montreal, Vancouver and Sydney stock exchanges, to allow 18½-hour dealing in the same gold and silver options. A relatively small number of trades actually flow from Sydney to Amsterdam, and onward to Montreal, but Mr Westerterp is confident that the volume will expand and that global links are essential for the future.

A new energy options exchange is to be launched in Rotterdam in May, with almost all its financial backing from the EOE.

A financial futures market is also being launched in Amsterdam in April by the EOE. The initial listing will be an interest-rate futures contract on an index of five Dutch government bonds.

Laura Raum



The European Options Exchange, in Amsterdam, grew so quickly that it is moving to a new building

New Zealand

Computer dealing shows its value

THE NEW ZEALAND futures exchange is unique in that it has no trading floor or dealer pits. Instead its 17 members (who are all shareholders) are linked by computer in an automatic trading system.

Each contract has a page in the computer. Dealers in cities and towns throughout New Zealand punch in their buying or selling offer. When a buy bid matches a corresponding sell offer, the computer automatically carries through the transaction in a split second. It does all the paperwork and provides each dealer with a daily printout of their business.

If there is no matching offer listed, the broker's bid remains in the computer until it attracts a matching offer or is withdrawn.

The ATS is quick, provides security to dealers, reduces their paperwork and provides a clean trail of each transaction. It is also efficient and economical. This is important in New Zealand's relatively small market. When the exchange introduced a new contract on Barcay share index futures in January this year, all it required to do was list another page in the computer. "We did not have to install another pit or build a new wing on the building," says Mr Len Ward, director of the exchange, the man mainly responsible for introducing a futures exchange into New Zealand in January 1985.

Last year the exchange dealt in 149,000 transactions worth NZ\$17.3bn up from NZ\$10.6bn the previous year. When the exchange opened in 1985 the estimate for the first year's business was NZ\$1.5bn.

The major reason for the much higher-than-anticipated volume of transactions was that the opening of the futures exchange coincided with the deregulation of the New Zealand financial sector. The exchange offered financial institutions the opportunity to hedge against the high and volatile currency and interest rates that followed the freezing of financial controls.

The first futures handled by the exchange were wool. Now it offers commodity, currency, interest rates and share price futures, the latest of these, the Barclays share price index future, started in January this year and has been an immediate success.

Those operating the exchange believe there is still scope for growth, particularly among the corporate business sector. Most of the action in futures trading has come from financial institutions trying to safeguard their operations.

The 17 original foundation members of the exchange each contributed NZ\$20,000. A new dealer can only become linked to the exchange by buying out one of the 17 operators. Only a few have sold — the most recent price for a transfer is said to have been NZ\$120,000.

New Zealand's screen trading futures exchange has attracted considerable overseas interest in just two years, and has shown itself to be efficient and extremely suitable for New Zealand conditions.

Dai Hayward

Australia

Sydney sheds the casino image

AUSTRALIA'S FUTURES and options markets have used the past few years of financial deregulation to work themselves into a unique position in the world securities scene.

And of all Australia's booming bourses, options and futures are unique in giving real meaning to that often misused and overworked word — globalisation.

Both markets have developed international links, allowing round-the-clock trading in a range of options and futures contracts, a facility not available in many other countries. And to round off the appeal, Australia has become the only country in the world which allows futures trading in individual stocks.

The Australian options market started the international trend in 1983 when it joined a select group of overseas markets linking together as the international options exchange. The move was designed to take full advantage of Australia's time zone, strategically placed between North America and Europe, creating a virtual round-the-clock trading facility.

It links the European Options Exchange, in Amsterdam, the Vancouver Stock Exchange and the Montreal exchange, and

offers trading in Sydney in three contracts: gold, silver and US-Australian dollars.

The key investor attraction in the international options market is its removal of the currency exposure in trading options on precious metals. Physical gold and gold options contracts are generally denominated in US dollars, so investors in Australia, Canada and Holland require a native currency contract to avoid a currency risk.

The Australian options market also offers locally-based trading in options on more than 20 leading stocks plus the leading Australian stock indicator, All Ordinaries Index.

Trading in options is booming. Contract ends from domestic 1985 11m to 1986 18m, the traded value from A\$607m to A\$22.9m. And 1987 has started at an even faster pace with 505,674 contract ends traded in January alone, worth A\$17.6m.

In the international options market, precious metal contract ends traded doubled in 1986 to 866,442, while currency options traded were static at just over 100 contract ends.

But if options trading has been impressive, the ascendancy of the Sydney

Bourse (SFE) has been nothing less than extraordinary. The exchange, which in the past few years shaken off a casino reputation to emerge as part of the financial establishment, consistently hosts daily trading in contracts with an underlying AS12bn.

Volumes have increased almost exponentially in recent years. The number of contracts traded in January 1987, at 343,860, was more than twice that of the previous January, and the exchange's third best trading month ever. The exchange is now the second most active futures base outside London.

The SFE's big strategic move during 1986 was to follow the options market in going international, forging links with the London Financial Futures Exchange (Liffe) and New York's Comex. But this has so far proved a disappointment.

In the international options market, precious metal contract ends traded doubled in 1986 to 866,442, while currency options traded were static at just over 100 contract ends.

But if options trading has so far failed to attract vital

support from Japan; and, while the market is crazy about Australian gold stocks, traders are not so interested in gold futures. However, SFE chief executive Mr Lex Horwitz says the important point is that the infrastructure is in place, and that, while action so far has been slack, the potential remains strong.

lest Sydney should steal all the running, its arch financial rival Melbourne has launched the Australia Financial Futures Market, which, it is indicated, offers the world's only futures contracts on individual stocks.

The AFFM stock contracts are based on the shares of nine leading Australian stocks, and the market also offers an Australian leaders portfolio contract based on a portfolio of leading stocks.

While trading on the AFFM has been slow to accelerate, all of Australia's futures and options markets are beginning to feed off each other, with a growing proportion of throughput reflecting arbitraging between markets. With the physical stock market soaring and the authorities moving to align contract and option closing dates, this area of trading may well be the feature of 1987.

Bruce Jacques

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Canadian markets

Pension boost to expansion hopes

FINANCIAL INSTITUTIONS with an eye for the gap are taking advantage of booming Canadian stock and bond markets to broaden the country's fledgling options and futures sector.

Spurred by the aggressive Toronto securities firm Gordon Capital, Canadians are dipping their toes into programme trading, which has contributed to the boom in the US stock market.

Some securities firms have made handsome profits by trading options for their own account, while mortgage lenders have begun using bond options to offset risks on their mortgage exposure. An options and futures society has been formed in Toronto as part of efforts to stimulate interest further.

In addition, the number of Canadian mutual funds specialising in options is steadily growing. One of the most popular, the Canadian Income Plus Fund, managed by Guardian Capital of Toronto, has attracted C\$100m for each of two closed-end investment trusts. A feature of the fund is a guarantee by Citibank's Canadian subsidiary to repay investors' initial capital.

Hopes for further expansion of the options and futures market were given a boost last year when, mainly at the urging of a group of big pension funds and the three-year-old Toronto Futures Exchange, the Pension Commission of Ontario set out relatively liberal guidelines for pension fund investment in these instruments. In essence, the commission allows funds to apply the same yardsticks used for the underlying securities.

The biggest obstacle to growth is the limited liquidity of Canadian markets. The pension fund of Imperial Oil, Exxon's Canadian subsidiary, has an index



Options contracts traded on the Toronto Stock Exchange rose last year, and an options and futures society has been launched to stimulate interest.

been standing room only."

Volumes in the TSE 300 Composite Index contract shot up by 45 per cent in 1986, while trading in similar futures contracts increased from 2.35m in 1985 to 2.6m last year.

Searches in the TSE 300 Com-

posite Index contract show that the price of a TSE seat plummeted when the exchange started to charge membership dues a year after it opened. Seats changed hands for as little as C\$2,000 apiece, compared with the issue price of C\$6,500. But prices have subsequently edged back up to C\$3,300.

The Montreal and Vancouver Exchanges are members of the International Options Clearing Corporation (IOCC) with Sydney and Amsterdam. The IOCC is examining the feasibility of a platinum contract.

Bernard Simon

THE INTERNATIONAL use of futures and options as a tool for investing in global stock and bond markets is still relatively rare. Some key markets continue to lack effective and liquid instruments, while demand from investors, particularly in the US, is limited as they continue to concentrate on their home turf.

The next five years, though, are likely to see a wave of innovation as investors seek the same opportunities abroad, to hedge and otherwise manage their risks, as they have come to enjoy on the domestic front. It sometimes takes even seasoned professionals by surprise to remember that the Standard & Poor's 500 stock index future, by far the most popular such instrument, celebrates only its fifth birthday this year.

Although the US will see a host of new products, international instruments were the new wave, said a futures and options strategist for a leading Wall Street firm. Stock index futures in foreign markets, for example, would allow investors to speedily and cheaply to allocate funds to countries they favour. "As investors become more educated about hedging and speculating, the pressure to develop new products will grow exponentially," concurred a second strategist, Mr Richard Bookstaber, a Morgan Stanley principal.

Successful use of futures and options, even in the relatively less complicated domestic arena, hinges on high-powered mathematical analysis to deter-

Fund managers

Stimulus of a large market

THE USE of futures and options for managing risk in a portfolio has been one of the most striking developments in fund management in recent years.

UK fund managers have lagged behind their US counterparts, however, in the adoption of these techniques, held back by legal and tax problems, and by limitations laid down in their funds' own articles.

Pension fund managers have often found it difficult to persuade their more conservative trustees that they should be using derivative products. Unit trusts, meanwhile, are still subject to severe limitations under current legislation.

Nevertheless, there has been an acceleration in UK fund managers' use of futures and options over the past few years. This has partly been a function of their increased exposure to the international markets, which has enhanced the need to use them as hedging instruments.

Partly, it has reflected the deepening of the London markets in derivative products. An additional boost to this has been provided by the changes associated with Big Bang. The enlarged marketplace has enhanced market makers' need to use futures and options, both to hedge their exposure, and to generate commission income from a platinum contract.

For instance, pension fund managers have to match the duration of their portfolios with that of their liabilities, so they

need to keep a given proportion of the portfolio at the longer end of the gilt yield curve.

If better yields are available among the shorter gilts, however, they may use the futures to take advantage of this. In this case, they may buy the shorter stocks, and also the longer-dated futures, thus keeping the overall duration of the portfolio in the same position.

Gilt fund managers do not have to worry about the liquidity of the futures market, which has made great strides over the last few years. Last year, for instance, the volume of long gilt futures on the London International Financial Futures Exchange showed a 228 per cent increase to 2.61m contracts over the year, worth a total of £120.5bn. The enlarged number of market makers since Big Bang is keeping volume well up this year.

But Big Bang has had an unhappy side, too, from the fund managers' point of view. Opportunities to arbitrage between the futures market and the cash gilt market have been on the wane, because the market makers' increased enthusiasm for hedging their positions means that discrepancies between the two are becoming harder to find.

In multi-currency funds, futures will generally be used for hedging purposes. The pro-

longed decline of the dollar, for instance, has meant that fund managers who want to achieve an exposure to the US dollar bond market, but are wary of the currency, have been hedging their positions through the futures and options market into the Deutsche Mark and yen.

The contracts that have generally disappointed expectations have been those on the FTSE 100 Index. There is an option on the FTSE Index available on the Stock Exchange, and both futures and options based on the Index are available on Liffe.

It was hoped that, after a largely start, Big Bang would boost their use, because market makers would see them as a hedge for their larger equity positions. But they have not generally been seized upon as hedging or fine-tuning instruments. Nevertheless, UK international fund managers have been using the stock index futures increasingly for switching between markets. A fund that wishes to move into the US stock market may buy the future on the Standard & Poor's 500 first, to obtain the exposure, and worry about share picking later.

Institutions like Foreign and Colonial have been actively promoting funds, which must, under current rules, be based offshore, to invest in the indices on world stock markets. These enable the investor to track the stock market while, at the same time, receiving an income in line with money-market rates.

In this case the fund manager will use part of the fund to buy the index futures contract, and then invest the rest of the available cash in floating-rate notes, or another money-market instrument, to achieve a slightly higher interest rate than that implied in the price of the futures contract.

The advantage of investing in the indices "passive fund management" is that the costs are lower than dealing in individual shares.

The freedom to use the derivatives markets—enjoyed by the pension funds—varies depending on the open-mindedness of their trustees. Many are still forbidden to use the options market.

Unit trust managers, while, suffer limitations because many of the products now available had not been invented when the rules governing what they might do were drawn up in the early 1980s.

This means that they are often not allowed to write put options—the main form in their sides—or to use futures, or indexed products. The Association for Futures Investment, a lobbying body, is currently pressuring for limitations like these to be removed.

The future freedom of the unit trusts hinges on the final drafting of the Financial Services Bill, although the current consultative document, "The Regulation of Authorised Unit Trust Schemes," suggests their scope may be considerably widened.

Clare Pearson

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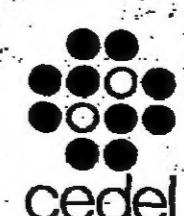
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FINANCIAL FUTURES AND OPTIONS 9

Locals: London

Taking a chance on Liffe

"LOCALS ARE individuals who want to take a chance," says Mr Guy Whittle, who joined the ranks of the traders who work for themselves on the floor of the London International Financial Futures Exchange (Liffe) 3½ years ago.

One thing they have been finding tiresome lately is being interviewed by journalists for "East End boy makes millions"-type stories. Apart from the fact that dodging the marauding camera crews who descended on the floor gains in the eyes of a die-hard trading, Mr Whittle says most tales of the riches they amass are considerably exaggerated.

"I should think most locals make under half what a good market maker does for himself," says Mr Whittle. "After all, you have to call the market right about 70 per cent of the time to make any money at all."

But it was not always so. In September 1983—before preparations for the Big Bang reorganisation had sent City share prices spiralling upwards—Mr Whittle, now 22, ceased working for Akroyd & Smithers, the jobbing firm, to go it alone. It was he says, the only way he could significantly increase his earnings.

It was a question of temperament, too. As a foreign student, studying Business and Economics at the University of Western Ontario, he was caught in following students who dabbled in dealing in futures from the Chicago market to help pay their way through college.

On his return to England, his first job in banking struck him as boring by comparison. After he had started to deal in futures at Akroyd, he did not need much persuading that the pioneering locals who stood close to him on the floor of Liffe were having more fun working for themselves.

"But it was taking quite a risk," he says. "Liffe had only been open for a year and volumes were very low."

The locals are there to add the liquidity to the market, which they do by dealing for themselves and for other exchange members, and in some cases for customers too.

Locals: Chicago

A breed that bolsters liquidity

FIRST-TIME visitors to the major Chicago exchanges are usually struck by the sheer rowdiness of futures and options trading US-style.

On a day, the biggest pits are a seething mass of screaming, gesticulating bodies. In the windy city, the world of high finance is no place for the faint-hearted.

While this highly-charged and frenetic environment is perhaps an inevitable consequence of the huge volumes being traded, it is partly too the legacy of the city's indomitable "locals".

Locals are a breed peculiar to the futures and options markets and, in many ways, the lifeblood of the "open outcry" trading system.

They are the risk-takers, the individuals trading on their own account who bolster liquidity in the markets where they congregate, effectively smoothing potential price dislocations and, ideally, enabling other participants, such as trade hedgers, to change their exposure at will.

The teeming pits of Chicago have traditionally been their happiest hunting ground. Between 2,000 and 3,000 locals are currently thought to be operating in the city, accounting in some pits for up to 50 per cent of trades.

As out-and-out speculators, locals are entirely dependent upon price fluctuation to generate profit—although, in practice,

for Akroyd & Smithers, the jobbing firm, to go it alone. It was he says, the only way he could significantly increase his earnings.

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The locals are there to add the liquidity to the market, which they do by dealing for themselves and for other exchange members, and in some cases for customers too.



Mr Guy Whittle: most comfortable with gilt futures.

market has not been volatile enough lately to justify the costs.

In general terms, his policy is to keep his dealing costs down by taking up positions, rather than constantly turning the contracts over. This means that, depending on the market, he will turn over between 30 and 200 contracts a day.

But even the less frenetic type of local like Mr Whittle has got on his toes all the time. The floor is open between 9am and 4.15pm in the gilt market in order to respond minute-by-minute to the continually moving market. Mr Whittle will generally start the day with a broad plan of action, but be prepared to revise it. If a gilt tap stock is to be announced, he will chat to the stockbrokers before the market opens, to get a feel for where the price of the corresponding futures contract will be.

Apart from the taps, the business moments are when US and UK economic figures are announced, and the opening and the close. There should be a lull around mid-morning, although this has become less usual since Big Bang brought more players—and especially the Americans—into the gilt market. No local would contemplate lunch hour of longer than half-an-hour.

The job takes a physical toll, too. Locals, after all, stand up and shout all day, and coughs and colds are easily transmissible on the floor.

Ten years is the upper limit on a local's trading life, Mr Whittle reckons. Afterwards, some become clearers for other people's trades, and some sell-off the private-client business they have accumulated. Getting a job outside the market can be difficult, since an ex-local has no management experience at all.

These may not be vintage years for the average Chicago local. But projections of the breed's impending demise are almost certainly premature.

The growing maturity and efficiency of the market is probably causing the number of pit-hugging scalpers to continue to decline. But computer literacy among locals is on the increase.

"Before computers, I'd have needed two or three people to produce all the charts I need," says Mr Vandervaart. For many of those prepared to use, rather than fight, technological advances, a career in the pits should continue to yield a most acceptable return.

David Owen

Swaps

A worldwide stratagem

THE SWAPS market, once considered the arcane preserve of a select bunch of bankers with MBAs, is now a worldwide phenomenon, which top corporations and investment institutions are as adept at exploiting as the best investment bankers.

Such is the flexibility of the technique that the corporate treasurer can now manage his liabilities on an almost continuous basis without the need for time-consuming refinancing, and the investment manager can construct a portfolio tailored to suit his views on the likely direction of interest rates, currencies and the yield curve.

A swap is simply an agreement whereby two or more parties agree to exchange interest payments or receipts.

Each will pay the other's interest payments.

right, but not the obligation, to enter into an interest rate swap at a set rate during a defined future period. In return, the buyer of the swapson writer a premium.

A few years ago, the average corporate treasurer might read about such techniques with interest, but not take any action.

Now they are much more sophisticated. "Top corporations use swaps as a means of interest rate risk management," explains Mark Blundell of County Nat West.

The growth in the interest rate cap market has added a further string to the treasurer's bow. A cap is an agreement whereby a bank guarantees to protect the borrower against an increase in interest rates above a certain level.

Swaps have come a long way from the early days of the IBM/World Bank deal, with the deals involving an increasing number of maturities, currencies and counterparties. On the interbank market, swaps traders can quote a fixed rate for a swap into six month Libor (London Interbank Offered Rate) as easily as a foreign exchange

versa. Borrowers are demanding more flexibility these days, says Mr Ian Elstein of Bank of America. "They want to be able to swap from fixed rates into floating rates, for example, most bond issues denominated in Australian or New Zealand dollars will be accompanied by a swap via which the issuer will eventually obtain funding denominated in the currency of its choice."

The complexity of the deals arranged can be breathtaking. The UK Export Credits Guarantee Department concluded a programme in late 1986, arranged by Kleinwort Benson, which involved 47 different transactions worth around \$2bn.

As swaps have increased in flexibility, so they have grown closer and closer to other risk management instruments like futures and options. A swap, for example, gives the buyer the

on the other side of the bond market. Investors are increasingly appreciating the added value that swaps can bring to the investment portfolio. An asset swap involves an investor passing on the income stream from a bond to a counterparty and receiving income in a different form.

Investment banks are sophisticated enough to create so-called synthetic bonds. They spot bonds which appear cheap and therefore high-yielding and repackage them as an asset with a different payment structure.

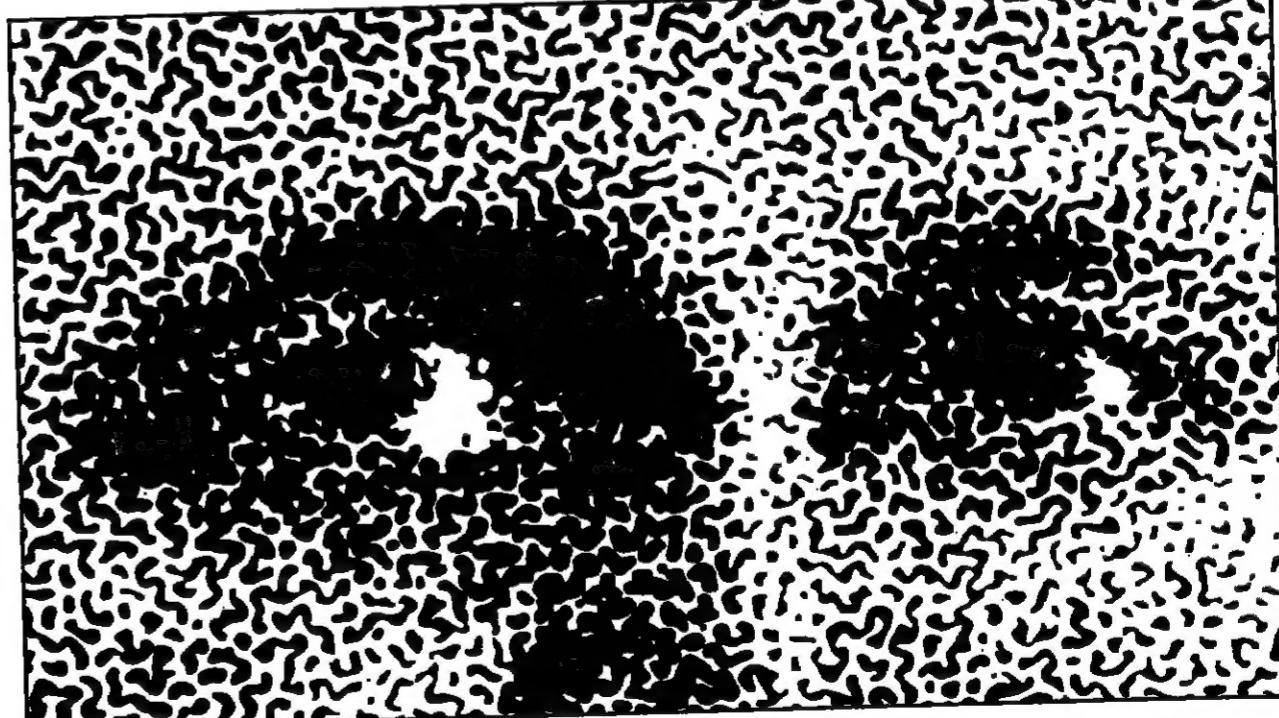
"There's been tremendous expansion in the asset swaps market," believes Mr Thomas Jasper of Salomon Brothers, "both in terms of size and the type of deal being offered."

An illustration of the new breed of asset swap recently came from Morgan Guaranty. In late February, it produced two issues — called Stars and Stripes — which repackaged a Sibra Denmark floating rate note. The swaps were into Deutschemarks and sterling respectively and offered investors a margin over Libor. The earlier bond had paid a margin under the Libid (London Interbank Bid) rate.

The terminology of swaps will no doubt expand as fast as the market itself. But now that it has reached the current level of liquidity and sophistication, it seems certain that a lot more treasurers and fund managers will have to learn the new jargon.

Philip Coggan

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FINANCIAL FUTURES AND OPTIONS 10

Forward Rate Agreements

A more flexible way to manage interest rates

CORPORATE TREASURERS have long been concerned to protect themselves against movements in interest and exchange rates. But most have not yet been ready to use the world's futures and options exchanges as vehicles for hedging those risks.

Perhaps they have felt uncomfortable with the speculative reputation of the exchanges; perhaps they have been discouraged by the margining system involved in futures, or perhaps they find the size and maturity dates of exchange-traded contracts too inflexible for their needs.

Whatever the reason, they have turned instead to the banks for instruments which will give them protection against interest and currency movements. And competition has forced banks to refine constantly the products on offer.

The earliest means of fixing an interest rate in advance was probably via a forward/forward agreement. If a company wanted to borrow for a six-month period in, say, six months' time, then a bank would quote a rate in advance for the transaction. The borrower is in control of its interest risk, but the problem is that it is committed to borrowing the principal sum.

If the company is using a forward/forward to hedge an underlying transaction, then the result will be doubled lines of credit. To counter this problem, Forward Rate Agreements (FRAs) were developed as a more flexible means of interest rate management.

Under an FRA, a company agrees with a bank to borrow, or to lend, a set amount of capital at a stated interest rate for a given maturity, commencing in a few months' time. In fact, the principal rarely changes hands. Instead, each party will agree to refund the other if interest rates fall above or below the agreed level.

Say a company wants to ensure that it pays no more than 10 per cent when one of its floating rate loans reaches a rollover point in six months' time. It arranges an FRA with a bank for the same amount of principal as the underlying loan. When the rollover point occurs, if interest rates—usually measured by the

London Interbank Borrowing Rate (LIBOR)—are above 10 per cent, the bank pays the company enough to compensate it for the interest differential. However, if rates fall below 10 per cent, the company must pay the bank the difference.

An FRA thus protects the borrower against the effects of a sharp rise in rates, but does not allow it to profit from a favourable movement. Another disadvantage of an FRA is that borrowers cannot just pick and choose the interest rate limit they want; instead the limit is set by the market.

Over-the-counter interest rate options (often called Interest Rate Guarantees, or IRGs) were designed to give borrowers that extra flexibility. In return for a premium, the option buyer has the right, but not the obligation, to fix interest rates at a given level for a given period in the future. The result is that borrowers have the chance to benefit from a favourable movement in rates.

However, many corporate treasurers are unhappy about paying upfront premiums. So a number of products have been developed which offer option-style benefits without the upfront cost.

Hambros have developed an instrument called a Fox (FRA with optional exit) which combines some of the virtues of both FRAs and options.

The company takes out an FRA at a less favourable rate than that prevailing in the market. At the same time, it arranges an exit rate at a more favourable level. If market rates fall below the exit rate, the company can cancel the contract and take advantage of the favourable market rate. The spread between the contract rate and the market rate is effectively the premium which the customer pays for the option to cancel the contract.

At the longer end of the market, FRAs and options tend to blend in with instruments like swaps and caps. A long-term swap can be seen, in theory, as a series of FRAs but based on an average rate, says Mr John Parker, a manager of the treasury marketing department of Hill Samuel.

Under a normal FRA, the party that agrees to fix the rate is, in effect, paying floating and receiving fixed—a classic interest-rate swap.

Similarly, a cap is essentially a series of options at a set rate. The first caps were set on bond issues; investors agreed to accept an upper limit to the coupon on a floating rate in return for a higher spread over LIBOR on the original issue. Some issues then sold the cap and used the income stream from the proceeds of the sale to reduce the effective cost of the issue.

Now caps are traded between banks, although not in the same volumes as options.

As the instruments become more sophisticated, borrowers can fix more than just the nominal rates of interest. The forward spread agreement marketed by Hongkong and Shanghai Banking Corporation, to fix interest rates at a given level for a given period in the future. The result is that borrowers have the chance to lock in the spread between interbank interest rates in two currencies.

If, for example, the spread between LIBOR and US rates were 200 basis points, the bank might quote 190/201, meaning that a borrower who wanted protection against a widening spread could look in at 210 basis points. One who was worried about a narrowing spread could lock in at 190.

The currency markets have long had forward rates for those who wish to fix exchange rates in advance, and it seems that treasurers are now becoming more willing to embrace the currency option. But just as in the interest rate market, banks have developed products to conquer treasurers' dislike of paying upfront premiums.

Citicorp has developed the cylinder option, which is essentially a refinement of a common trading strategy. The customer fixes an upper and lower band between which it is prepared to provide streamlined services which fit today's global markets.

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Philip Coggan

With the blessing of the Bank

AN INTENSE debate is proceeding quietly in London over the future of the International Commodities Clearing House (ICCH).

Unlike the clearing houses for US futures markets, which are owned by exchanges, ICCH is independent of exchanges and has been operated as a business aiming to clear many markets around the world—it clears, for example, an automated futures exchange in New

of England, which is concerned that there should be a strong and British clearing system at the heart of the London markets. He is conducting a fundamental review of ICCH. Everything from ownership, to services, to the services which ICCH provides—is subject to change—and so far it is difficult to do more than guess what the outcome will be.

Clearing is at the heart of the markets. In futures and options markets, the clearing house interposes itself as a principal in every trade. Each trader, knowing that he is dealing with the clearing house, feels assured that obligations to him will be met. Thus a sound clearing system underpins the liquidity of the market.

It also carries out many specific functions. Those of ICCH are more numerous—and probably cover more exchanges—than those of any similar organisation.

To begin with, ICCH provides a guarantee of performance by virtue of its ownership by banks. The guarantee is not explicit—it is simply assumed that the British banking system will stand by ICCH should it suffer a default greater than its capital. Despite this lack of formality, the guarantee function is probably the most important provided by ICCH, and it is thus central to any discussion of ownership of ICCH passing out of the banks' hands.

ICCH provides other banking services—for example, the collection of margin payments. It also clears and processes

trades, enabling the calculation of positions, and therefore of margin requirements. In addition, it matches buyers and sellers, arranges for delivery following the expiry of contracts. It can also carry out a surveillance function enabling investigation of trades and payments.

Some of these functions, such as trade matching and processing, can be and are carried out by some of its exchange customers themselves. They could probably do more. Increasingly, exchanges are looking at the cheapest and quickest ways of bringing services such as these—many of which do not involve complex computer systems—to their customers.

Then there are ICCH's foreign ventures, which range from the futures exchanges of Sydney and Hong Kong to the Paris Matif. Some in the London markets believe that these distract ICCH from what they see as its main purpose: to provide cheap services to them. Nevertheless, ICCH's international operations could prove useful if they can be converted into an interwoven global network.

At present, however, the ICCH management is perceived to be stretched and lacking clear direction. There is also a growing morale problem which is likely to go deeper until Mr Barkshire determines the new strategy.

That strategy is likely to turn ICCH into more of a utility, providing cheap essential services to the members of the key London exchanges—Liffe, the London Commodity Exchange and

the Stock Exchange—rather than a business designed to make profits for shareholders.

The general expectation is that the banks will relinquish their ownership, but perhaps continue to provide guarantee services in return for a fee. This, however, seems by no means certain.

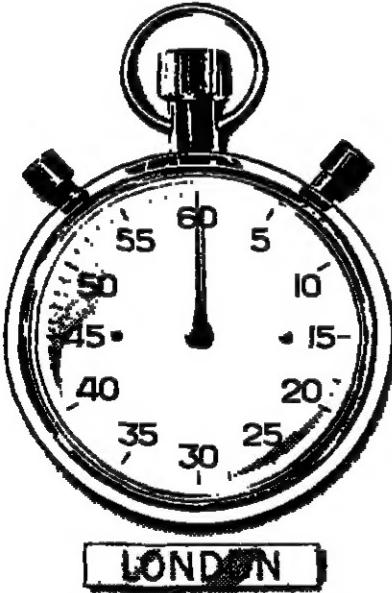
Even less clear is who would take over the reins. The alternatives would appear to be the user exchanges, or those exchanges' clearing members.

Since the latter would be far more cumbersome, ownership by exchanges would seem most logical. No exchange seems willing publicly to declare an interest, however. It is possible that some proposal could emerge from discreet talks now under way between Liffe and the Stock Exchange—which has an advanced clearing system in Tellman, already being expanded, as well as having a well-respected development staff.

The trend which made the need for changes at ICCH more urgent was that for links between exchanges, since clearing, rather than trading, functions are really at the heart of such links. The trading floors remain independent, but a link between them is established through some common clearing mechanism.

When the London Stock Exchange proposed, two years ago, to establish a currency options link with the Philadelphia Stock Exchange, the first stumbling block was the differing clearing systems and

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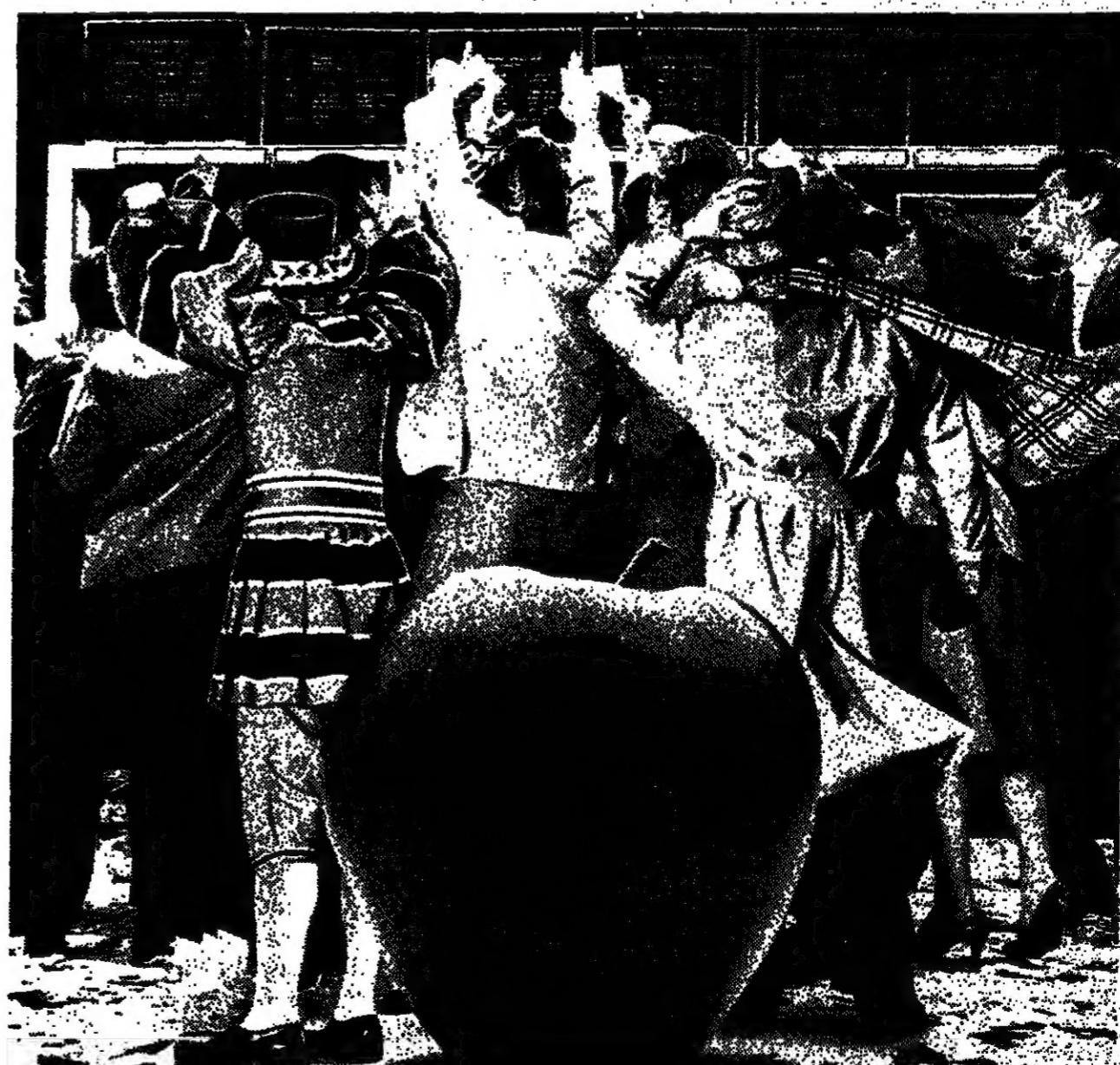
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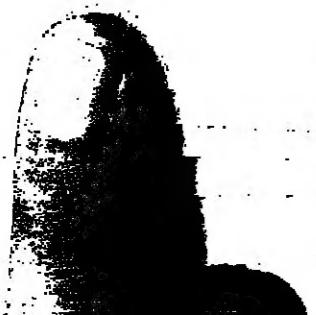
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